COMMUNITY HEALTH NEEDS ASSESSMENT



MARION, LEWIS, MONROE, PIKE, RALLS AND SHELBY COUNTIES, MO

JULY 2019

VVV CONSULTANTS LLC OLATHE, KS



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I. Executive Summary

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I. Executive Summary

Hannibal Regional Healthcare System – Marion County, MO (6 Co PSA) - 2019 Community Health Needs Assessment (CHNA) Wave #3

Creating healthy communities requires a high level of mutual understanding and collaboration among community leaders. The development of this assessment brings together community health leaders and providers, along with the local residents, to research and prioritize county health needs and document community health delivery success. This health assessment will serve as the foundation for community health improvement efforts for the next three years.

<u>Hannibal Regional Healthcare System (HRHS)</u> previous CHNA was completed in 2016. (Note: The Patient Protection and Affordable Care Act (ACA) require not-for-profit hospitals to conduct a CHNA every three years and adopt an implementation strategy to meet the needs identified by the CHNA). Wave #3 Marion, Lewis, Monroe, Pike, Ralls and Shelby County, Missouri CHNA assessment began January 2019 and was facilitated / created by VVV Consultants, LLC (Olathe, KS) staff under the direction of Vince Vandehaar, MBA.

Important community CHNA Benefits for both the local hospital and the health department, are as follows: 1) Increases knowledge of community health needs and resources 2) Creates common understanding of the priorities of the community's health needs 3) Enhances relationships and mutual understanding between and among stakeholders 4) Provides a basis upon which community stakeholders can make decisions about how they can contribute to improving the health of the community 5) Provides rationale for current and potential funders to support efforts to improve the health of the community 6) Creates opportunities for collaboration in delivery of services to the community and 7) Provides guidance to the hospital and local health department for how they can align their services and community benefit programs to best meet needs, and 8) fulfills Hospital "Mission" to deliver quality health care.

a) County Health Area of Future Focus

HRHS Primary Service Area – 6 Counties, MO Town Hall - "Community Health Improvements Needs"

	2019 CHNA Health Priorities - HRHS PSA					
	CHNA Wave #3 Town Hall (31 Attendees, 84 Votes)					
	6 Co MO Service Area - Marion, Lewis, Monroe, Pike,	, Ralls	and She	elby		
#	Community Health Needs to Change and/or Improve	Votes	%	Accum		
1	Community Apathy / Self Health Accountability	11	13.1%	13.1%		
2	Chronic Care Management (Diabetes, COPD, etc.)	11	13.1%	26.2%		
3	Mental Health / Depression (Diagnosis, Treatment, Aftercare)	10	11.9%	38.1%		
4	Drug Abuse (Opioids, Meth, Heroin)	9	10.7%	48.8%		
5	Poverty (Employee Readiness)	9	10.7%	59.5%		
6	6 Obesity (Nutrition / Exercise / Healthy Eating) 9 10.7% 70.2%					
7	Smoking (Including E cigs) 8 9.5% 79.8%					
	Total Votes: 84 100.0%					
0	Other Items receiving votes: Medical Transportation, Violence/ Abuse (Men), Palliative Care, Senior Health, Suicides, Communication of Available Services (Underinsured), Teen Pregnancy.					

b) Town Hall CHNA Findings: Areas of Strengths

	HRHS PSA - 6 Counties, MO "Community Health Strengths"					
#	Торіс	#	Торіс			
1	Availability of Providers / Specialty Providers	6	Park Systems			
2	Collaborative Community Partnerships	7	Public Health			
3	Early Childhood Education	8	Schools / School Health			
4	Free Clinic	9	Trusted Services in our Community			
5	Highway Transportation / Intrastructure	10	Walk-In Services			

HRHS PSA – CHNA Town Hall - "Community Health Areas of Strengths"

Key CHNA Wave#3 Secondary Research Conclusions are as follows:

MISSOURI HEALTH RANKINGS: According to the 2019 Robert Woods Johnson County Health Rankings, Marion County was ranked 51st in Health Outcomes, 45th in Health Factors, and 53rd in Physical Environmental Quality out of the 115 Counties. *(All 6 Counties PSA data found in Section III)*

TAB 1. Marion County's population is 28,634 (based on 2017), with a population per square mile (based on 2010) of 66 persons. Six percent (6.5%) of the population is under the age of 5 and 17.6% is over 65 years old. Hispanic or Latinos make up 1.7% of the population and there are 1.8% of Marion County citizens that speak a language other than English at home. In Marion County, children in single parent households make up 40%. There are 2,361 Veterans living in Marion County.

TAB 2. The per capita income in Marion County is \$22,662, and 17.2% of the population is in poverty. There is a severe housing problem of 84% and an unemployment rate of 3.6%. Food insecurity is 15%, and limited access to a store (healthy foods) is 5%.

TAB 3. Children eligible for a free or reduced-price lunch is at 53% and 88.3% of students graduate high school while 20.9% of students get their bachelor's degree or higher in Marion County.

TAB 4. The percent of births where prenatal care started in the first trimester is 75.4%. Fortyone percent (41%) of births in Marion County occur to unmarried women. Births where mothers have smoked during the pregnancy is at 23.5% and the percent of babies that were born prematurely is 10.1%. Seventy-one percent (70.9%) of babies were ever breastfed over time.

TAB 5. There is one primary care physician per 1,030 people in Marion County. Patients who gave their hospital a rating of 9 or 10 out 10 are 71% and there are 69% of patients who reported Yes, They Would Definitely Recommend the Hospital.

TAB 6. Medicare population getting treated for depression in Marion County is 20.7%. There are 4.3 days out of the year that are poor mental health days.

TAB 7. Thirty-seven percent (37%) of adults in Marion County are obese (based on 2019), with 27% of the population physically inactive. 18% of adults drink excessively and 22% smoke. The sexually transmitted infections rate per 100,000 is high at 543.6. Heart Failure (16.6%), Chronic Kidney Disease (20.3%), and Osteoporosis (6.3%) risk are all higher than the comparative norm for Marion County.

TAB 8. The adult uninsured rate for Marion County is 10%. The local Health Department is giving back to the community through many different services, including WIC.

TAB 9. The life expectancy rate in Marion County is 75.2 for Males and 79.1 for Females. Alcohol-impaired driving deaths are lower than the comparative norm (18%).

TAB 10. Seventy-three percent (73%) of Marion County has access to exercise opportunities and 47% monitor diabetes. Twenty-three percent (23%) of women in Marion County get annual mammography screenings. 78.9% of Marion County citizens have an annual Primary Care visit while 54.9% have an annual Dentist visit.

Key 2019 Community Feedback Conclusions: Stakeholder feedback from residents, community leaders and providers (N=270) provided the following community insights via an online perception survey:

- Using a Likert scale, 64.8% of HRHS Primary Service Area (PSA) stakeholders would rate the overall quality of healthcare delivery in their community as either Very Good or Good.
- HRHS PSA stakeholders are satisfied with the following services: Ambulance Services, Eye Doctor, Outpatient Services, Pharmacy and Physician Clinics.
- When considering past CHNA needs: Cost of Healthcare Services, Mental Health Services and Substance Abuse came up.

	CHNA Wave #3	HRHS PSA N=270			
	Past CHNAs health needs identified	Ongoing Problem			Pressing
#	Торіс	Votes	%	Trend	RANK
1	Cost of Healthcare Services	157	76.6%		1
2	Mental Health Services	149	72.7%		2
3	Substance Abuse	120	58.5%		3
4	Insurance Coverage	109	53.2%		4
5	Obesity (Nutrition / Fitness)	101	49.3%		5
6	Provider Collaboration within area	89	43.4%		6
7	Preventive Health (Wellness)	80	39.0%		7
8	Patient Health Education and Accountability	60	29.3%		8

II. Methodology

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II. Methodology a) CHNA Scope and Purpose

The federal Patient Protection and Affordable Care Act (ACA) requires that each registered 501(c)3 hospital conduct a Community Health Needs Assessment (CHNA) at least once every three years and adopt a strategy to meet community health needs. Any hospital who has filed a 990 is required to conduct a CHNA. IRS Notice 2011-52 was released in late fall of 2011 to give notice and request comments.

JOB #1: Meet/Report IRS 990 Required Documentation

- 1. A <u>description of the community served</u> by the facility and how the community was determined;
- 2. A description of the process and methods used to conduct the CHNA;
- 3. The <u>identity of any and all organizations</u> with which the organization collaborated and third parties that it engaged to assist with the CHNA;
- 4. A <u>description of how</u> the organization considered the input of persons representing the community (e.g., through meetings, focus groups, interviews, etc.), who those persons are, and their qualifications;
- 5. A <u>prioritized description of all of the community needs</u> identified by the CHNA and an explanation of the process and criteria used in prioritizing such needs; and
- 6. A <u>description of the existing health care facilities and other resources within the</u> <u>community</u> available to meet the needs identified through the CHNA.

Section 501(r) provides that a CHNA must take into account input from persons who represent the broad interests of the community served by the hospital facility, including individuals with special knowledge of or expertise in public health. Under the Notice, the persons consulted must also include: Government agencies with current information relevant to the health needs of the community and representatives or members in the community that are medically underserved, low-income, minority populations, and populations with chronic disease needs. In addition, a hospital organization may seek input from other individuals and organizations located in or serving the hospital facility's defined community (e.g., health care consumer advocates, academic experts, private businesses, health insurance and managed care organizations, etc.).

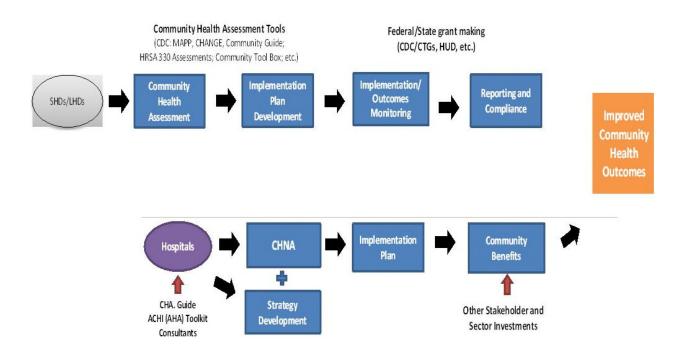
JOB #2: Making a CHNA Widely Available to the Public

The Notice provides that a CHNA will be considered to be "conducted" in the taxable year that the written report of the CHNA findings is made widely available to the public. The Notice also indicates that the IRS intends to pattern its rules for **making a CHNA** "widely available to the **public**" after the rules currently in effect for Form 990. Accordingly, an organization would make a **facility's written report** widely available by posting the final report on its website either in the form of (1) the report itself, in a readily accessible format or (2) a link to another organization's website, along with instructions for accessing the report on that website. *The Notice clarifies that an organization must post the CHNA for each facility until the date on which its subsequent CHNA for that facility is posted.*

JOB #3: Adopt an Implementation Strategy by Hospital

Section 501(r) requires a hospital organization to adopt an implementation strategy to meet the needs identified through each CHNA. The Notice defines an "implementation strategy" as a written plan that addresses each of the needs identified in a CHNA by either (1) describing how the facility plans to meet the health need or (2) identifying the health need as one that the facility does not intend to meet and explaining why the facility does not intend to meet it. A hospital organization may develop an implementation strategy in collaboration with other organizations, which must be identified in the implementation strategy. As with the CHNA, a hospital organization that operates multiple hospital facilities must have a separate written implementation strategy for each of its facilities.

Great emphasis has been given to work hand-in-hand with leaders from hospitals, the state health department and the local health department. A common approach has been adopted to create the CHNA, leading to aligned implementation plans and community reporting.



IRS Notice 2011-52 Overview

Notice and Request for Comments Regarding the Community Health Needs Assessment Requirements for Tax-exempt Hospitals

Applicability of CHNA Requirements to "Hospital Organizations"

The CHNA requirements apply to "hospital organizations," which are defined in Section 501(r) to include (1) organizations that operate one or more state-licensed hospital facilities, and (2) any other organization that the Treasury Secretary determines is providing hospital care as its principal function or basis for exemption.

How and When to Conduct a CHNA

Under Section 501(r), a hospital organization is required to conduct a CHNA for each of its hospital facilities <u>once every three taxable years</u>. *The CHNA must take into account input from persons representing the community served by the hospital facility and must be made widely available to the public.* <u>The CHNA requirements are effective for taxable years beginning after March 23, 2012</u>. As a result, a hospital organization with a June 30 fiscal year end must conduct an initial CHNA for each of its hospital facilities by June 30, 2013, either during the fiscal year ending June 30, 2013 or during either of the two previous fiscal years.

Determining the Community Served

A CHNA must identify and assess the health needs of the **community served** by the hospital facility. Although the Notice suggests that geographic location should be the primary basis for defining the community served, it provides that the organization may also take into account the target populations served by the facility (e.g., children, women, or the aged) and/or the facility's principal functions (e.g., specialty area or targeted disease). A hospital organization, however, will not be permitted to define the community served in a way that would effectively circumvent the CHNA requirements (e.g., by excluding medically underserved populations, low-income persons, minority groups, or those with chronic disease needs).

Persons Representing the Community Served

Section 501(r) provides that a CHNA must take into account input from **persons who represent the broad interests of the community** served by the hospital facility, including individuals <u>with special</u> <u>knowledge of or expertise in public health</u>. Under the Notice, the persons consulted must also include: (1) government agencies with current information relevant to the health needs of the community and (2) representatives or members of medically underserved, low-income, and minority populations, and populations with chronic disease needs, in the community. In addition, a hospital organization may seek input from other individuals and organizations located in or serving the hospital facility's defined community (e.g., health care consumer advocates, academic experts, private businesses, health insurance and managed care organizations, etc).

Required Documentation

The Notice provides that a hospital organization will be required to separately document the CHNA for each of its hospital facilities in a **written report** that includes the following information: 1) a description of the community served by the facility and how the community was determined; 2) a description of the process and methods used to conduct the CHNA; 3) the identity of any and all organizations with which the organization collaborated and third parties that it engaged to assist with the CHNA; 4) a description of how the organization considered the input of persons representing the community (e.g., through meetings, focus groups, interviews, etc.), who those persons are, and their qualifications; 5) a prioritized description of all of the community needs identified by the CHNA and an explanation of the process and criteria used in prioritizing such needs; and 6) a description of the existing health care facilities and other resources within the community available to meet the needs identified through the CHNA.

Making a CHNA Widely Available to the Public

The Notice provides that a CHNA will be considered to be "**conducted**" in the taxable year that the written report of the CHNA findings is made **widely available to the public**. The Notice also indicates that the IRS intends to pattern its rules for making a CHNA "widely available to the public" after the rules currently in effect for Forms 990. Accordingly, an organization would make a facility's written report widely available by posting on its website either (1) the report itself, in a readily accessible format, or (2) a link to another organization's website, along with instructions for accessing the report on that website. The Notice clarifies that an organization must post the CHNA for each facility until the date on which its subsequent CHNA for that facility is posted.

How and When to Adopt an Implementation Strategy

Section 501(r) requires a hospital organization to adopt an implementation strategy to meet the needs identified through each CHNA. <u>The Notice defines an "implementation strategy" as a written plan</u> that addresses each of the needs identified in a CHNA by either (1) describing how the facility plans to meet the health need, or (2) identifying the health need as one that the facility does not intend to meet and explaining why the facility does not intend to meet it. A hospital organization may develop an implementation strategy in collaboration with other organizations, which must be identified in the implementation strategy. As with the CHNA, a hospital organization that operates multiple hospital facilities must have a separate written implementation strategy for each of its facilities.

<u>Under the Notice, an implementation strategy is considered to be "adopted" on the date the strategy is</u> <u>approved by the organization's board of directors or by a committee of the board or other parties legally</u> <u>authorized by the board to act on its behalf</u>. Further, the formal adoption of the implementation strategy must occur by the end of the same taxable year in which the written report of the CHNA findings was made available to the public. For hospital organizations with a June 30 fiscal year end, that effectively means that the organization must complete and appropriately post its first CHNA no later than its fiscal year ending June 30, 2013, and formally adopt a related implementation strategy by the end of the same tax year. This final requirement may come as a surprise to many charitable hospitals, considering Section 501(r) contains no deadline for the adoption of the implementation strategy.

IRS and Treasury Finalize Patient Protection Rules for Tax-Exempt

Hospitals ACCOUNTING TODAY 1/2/15

The Internal Revenue Service and the Treasury Department have issued **final regulations** under the Affordable Care Act to protect patients in tax-exempt hospitals from aggressive debt collection practices and to provide other rules for charitable hospitals.

Under the **final regulations**, each Section 501(c)(3) hospital organization is required to meet four general requirements on a facility-by-facility basis: establish written financial assistance and emergency medical care policies; limit the amounts charged for emergency or other medically necessary care to individuals eligible for assistance under the hospital's financial assistance policy; make reasonable efforts to determine whether an individual is eligible for assistance under the hospital's financial assistance policy before engaging in extraordinary collection actions against the individual; and conduct a community health needs assessment, or CHNA, and adopt an implementation strategy at least once every three years. The first three requirements are effective for tax years beginning after March 23, 2010 and the CHNA requirements are effective for tax years beginning after March 23, 2012.

The ACA also added a new Section 4959, which imposes an excise tax for failure to meet the CHNA requirements, and added reporting requirements. These final regulations provide guidance on the entities that must meet these requirements, the reporting obligations relating to these requirements and the consequences for failing to satisfy the requirements. "Charitable hospitals represent more than half of the nation's hospitals and play a key role in improving the health of the communities they serve," wrote Emily McMahon, Deputy Assistant Secretary for Tax Policy at the U.S. Department of the Treasury, in a blog post Monday explaining the requirements. "But reports that some charitable hospitals have used aggressive debt collection practices, including allowing debt collectors to pursue collections in emergency rooms, have highlighted the need for clear rules to protect patients. For hospitals to be tax-exempt, they should be held to a higher standard. That is why the Affordable Care Act included additional consumer protection requirements for charitable hospitals, so that patients are protected from abusive collections practices and have access to information about financial assistance at all tax-exempt hospitals."

She noted that as a condition of their tax-exempt status, charitable hospitals must take an active role in improving the health of the communities they serve, establish billing and collections protections for patients eligible for financial assistance, and provide patients with the information they need to apply for such assistance. "These final rules adopt the same framework of proposed regulations but simplify the compliance process for charitable hospitals, while continuing to provide meaningful guidance on protections for patients and requirements to assess community health needs," she added.

Under the new rules, hospitals cannot charge individuals eligible for financial assistance more for emergency or other medically necessary care than the amounts generally billed to patients with insurance (including Medicare, Medicaid, or private commercial insurance). In addition, every tax-exempt hospital must establish and widely publicize a financial assistance policy that clearly describes to patients the eligibility criteria for obtaining financial assistance and the method for applying for financial assistance.

Charitable hospitals are also prohibited from engaging in certain collection methods (for example, reporting a debt to a credit agency or garnishing wages) until they make reasonable efforts to determine whether an individual is eligible for assistance under the hospital's financial assistance policy.

In addition, each charitable hospital needs to conduct and publish a community health needs assessment at least once every three years and disclose on the tax form that it files on an annual basis the steps it is taking to address the health needs identified in the assessment.

Many of the requirements have been in place since the Affordable Care Act passed in 2010, but in response to comments on the proposed regulations, the final rules also expand access to translations for patients, by lowering the threshold for having translations of financial assistance policies available from 10 percent of the community served as proposed, to five percent of the community served or population expected to be encountered by the hospital facility, or 1000 persons, whichever is less, according to McMahon. "The final rules also revise the notification requirements to maintain important protections for patients while making it easier for hospitals to comply with them," she wrote. "General notifications regarding a hospital's financial assistance policy must appear on bills and in the hospital. However, individual written and oral notifications of the hospital's financial assistance policy are now only required when a hospital plans to use extraordinary collections actions, such as reporting a debt to a credit bureau, selling the debt to a third party or garnishing wages."

While charitable hospitals must continue to make a good-faith effort to comply, the rules provide charitable hospitals with time to fully update their policies and programming to implement the changes. But if a charitable hospital fails to meet the consumer protection provisions required by the law, the hospital could have its tax-exempt status revoked. If a hospital fails to properly conduct a community health needs assessment or adopt an implementation strategy, an excise tax will apply, McMahon noted. "However, if a hospital fails to meet a requirement, but the failure is neither willful nor egregious, the hospital can correct and publicly disclose the error to have it excused, thus avoiding revocation of tax-exempt status, but the excise tax would still apply," she wrote.

CHNA NEWS: IRS Makes First Revocation of Hospital Not-for-Profit Status Under 501(r)

RICH DALY, HFMA SENIOR WRITER/EDITOR

Aug. 15, 2017—Charity-care reporting requirements under the healthcare reform law may have gone into effect only last October, but already one hospital has lost its not-for-profit tax status as a result. The first-time tax-status revocation under Affordable Care Act (ACA) 501(r) requirements applied to a "dual-status" 501(c)(3) hospital operated by a "local county governmental agency" and was confirmed by a redacted copy of the <u>tax status letter</u>, which was dated Feb. 14, 2017, and posted to the IRS website in August. Neither an IRS spokeswoman nor the redacted letter identified the hospital. <u>Loss of the 501(c)(3)</u> exemptions eliminates the ability of hospitals to use certain employee benefit plans; likely subjects hospitals to income, property, and other taxes; bars receipt of tax-deductible contributions; and disallows use of tax-exempt bonds.

The 501(r) requirements on performing community health needs assessments (CHNAs) and offering financial assistance became effective for tax years beginning on or after Dec. 29, 2015, meaning tax-exempt hospitals operating on the calendar had to be in compliance by Jan. 1, 2016, and those with a different fiscal-year end had to be in compliance by Oct. 1, 2016.

The only enforcement information previously released by the IRS was a June 2016 letter to Sen. Charles Grassley (R-Iowa), which noted that at that point the IRS had completed 2,482 compliance reviews under 501(r). Additionally, 163 hospitals were assigned for "examination" as a result of those compliance reviews, but no further actions were identified.

The ACA requires the IRS to review the community-benefit activities of about 3,000 tax-exempt hospitals at least once every three years. This was the first time that Keith Hearle, president, Verité Healthcare Consulting, LLC, Alexandria, Va., had heard of an instance in which a hospital lost its not-for profit status over 501(r) requirements. He has heard of several others that incurred the \$50,000 excise tax for failing to meet the CHNA requirement.

"I would be surprised if it is a one-off," said Hearle, who has been expecting more IRS enforcement after his own reviews indicated widespread hospital vulnerability due to poor compliance.

Reasons for Revocation

Hospital 501(r) requirements include:

- <u>Conducting a CHNA at least once every three years</u>
- Making the CHNA publicly available on a website
- Adopting an implementation strategy to meet the needs identified in the CHNA
- Adopting a financial assistance policy and publicizing the policy, including by posting it on a website
- Limiting the amounts charged to individuals who are eligible for financial assistance
- Making individuals aware of the financial assistance policy prior to engaging in certain collection actions

Among the reasons for the IRS action against the county government hospital was its finding that the hospital did not make the CHNA widely available to the public through a website, although it had paper copies available on request. "The hospital indicated to the IRS that it might have acted on some of the recommendations included in the Implementation Strategy Report, but that a separate written implementation policy was neither drafted nor adopted," the IRS letter stated.

Officials at the small rural hospital said they lacked the staffing to comply with 501(r) requirements. They also said they "really did not need, actually have any use for, or want their tax-exempt status under Section 501(c)(3)," according to the IRS letter. The hospital believed its tax-exempt status somehow prevented its involvement in certain payment arrangements. It had maintained 501(c)(3) status "only in case any liabilities arose relating to the prior management company that had originally obtained that status from the IRS."

The IRS deemed the hospital's failure "egregious" because its leaders had "neither the will, the resources, nor the staff to follow through with the" 501(r) requirements.

Widespread Vulnerability

Industry advisers worry that many hospitals could be vulnerable to IRS enforcement—if not tax-status revocation—under the new requirements. "A lot of them just assume that what they have, in terms of policy and procedure, suffices under the final regulations and have not done a lot," said Andrew Kloeckner, a partner for Omaha-based law firm Baird Holm.

Even hospitals that have taken steps to become compliant with the requirements can face downsides, including complications with their collection efforts, which in turn can delay cash flow, Kloeckner said.

Jan Smith, a tax senior manager in Crowe Horwath's Healthcare practice, indicated that the likelihood of a similar penalty or the likelihood of this determination setting a precedent at other hospitals may be limited. This is due to the unusual position taken by the revoked hospital's officials that they didn't need or want charitable status (in addition to governmental status).

"If hospitals are making a good-faith effort to comply, I would be surprised if the IRS would revoke their tax status at this stage of 501(r) examinations," Smith said in an interview. However, she is aware of several health systems that the IRS is seeking to penalize under the CHNA tax provision.

The IRS's 501(r) compliance reviews include the agency's analysis of hospital websites and "other information designed to identify the hospitals with the highest likelihood of non-compliance," IRS Commissioner John Koskinen stated in his 2016 letter to Grassley.

Justin Lowe, senior manager with the Exempt Organizations Tax Practice at Ernst & Young, underscored that hospital websites are among the publicly available information that the IRS reviews. He urged hospitals to make sure that all required documents, including the CHNA and financial assistance policy, <u>are on the website and easily findable</u>. Insufficient approaches to 501(r) compliance, Kloeckner said, include instances when hospitals purchase financial assistance policy templates that are provided by a consultant and not submitted for legal review, potentially leaving audit vulnerabilities. Kloeckner also urged attention on practices and procedures outside of the policies.

<u>Small government-operated hospitals are among the most vulnerable to enforcement,</u> Hearle said, because they may not be required to file Form 990, which provides reminders about 501(r) compliance requirements. "It's a group of hospitals I'm concerned about," Hearle said.

Among the financial assistance requirements with which hospitals are most likely to struggle, Hearle said, is making available lists of physicians who are associated with the hospital and who utilize the same charity care policies.

"Patients obtaining charity care from a hospital want to find physician groups through which they can get the same charity care, as opposed to some group that doesn't offer charity care," Hearle said.

Public Health Criteria:

Domain 1: Conduct and disseminate assessments focused on population health status and public health issues facing the community.

Domain 1 focuses on the assessment of the health of the population in the jurisdiction served by the health department. The domain includes: systematic monitoring of health status; collection, analysis, and dissemination of data; use of data to inform public health policies, processes, and interventions; and participation in a process for the development of a shared, comprehensive health assessment of the community.

DOMAIN 1 includes 4 STANDARDS:

- **Standard 1.1** Participate in or Conduct a Collaborative Process Resulting in a Comprehensive Community Health Assessment
- **Standard 1.2** Collect and Maintain Reliable, Comparable, and Valid Data That Provide Information on Conditions of Public Health Importance and on the Health Status of the Population
- **Standard 1.3** Analyze Public Health Data to Identify Trends in Health Problems, Environmental Public Health Hazards, and Social and Economic Factors That Affect the Public's Health
- **Standard 1.4** Provide and Use the Results of Health Data Analysis to Develop Recommendations Regarding Public Health Policy, Processes, Programs, or Interventions

Required CHNA Planning Process Requirements:

- a. Participation by a wide range of community partners.
- b. Data / information provided to participants in CHNA planning process.
- c. Evidence of community / stakeholder discussions to identify issues & themes. Community definition of a "healthy community" included along with list of issues.
- d. Community assets & resources identified.
- e. A description of CHNA process used to set priority health issues.

Seven Steps of Public Health Department Accreditation (PHAB):

- 1. Pre-Application
- 2. Application
- 3. Document Selection and Submission
- 4. Site Visit
- 5. Accreditation Decision
- 6. Reports
- 7. Reaccreditation

II. Methodology b) Collaborating CHNA Parties

Working together to improve community health takes collaboration. Listed below is an in-depth profile of the local hospital and health department CHNA partners:

Hannibal Regional Healthcare System Profile

6000 Hospital Drive, Hannibal, MO 63401 President and CEO: C. Todd Ahrens

About Us: The Hannibal Regional Healthcare System (HRHS) story began when community benefactors and leaders formed Hannibal's first hospitals - Levering Hospital in 1903 and St. Elizabeth's Hospital in 1914. The merger of these two organizations in the late 1980s led to another major milestone in the evolution of strong community-based healthcare.

In 1993 the new Hannibal Regional Hospital opened its doors on a pastoral 105-acre setting which is now a thriving healthcare campus. The beautifully appointed medical campus currently includes Hannibal Regional Hospital, Hannibal Regional Medical Group, Hannibal Regional Hospital Foundation, and the James E. Cary Cancer Center.

The Hannibal Regional Healthcare System team is nearly 1,000 strong and is mission-driven, values-based and committed to preserving the vision and legacy of our founders. Our team takes pride in continuing to create and strengthen access to community-based, contemporary healthcare resources for patients, families, and the communities we serve.

Our Mission: Your Health is Our Mission.

Our Values: Respect, Integrity, Service and Excellence.

Hannibal Regional Hospital Services:

- Bone /Joint (Orthopedics)
- Cancer (Oncology)
- Emergency
- Heart (Cardiology)
- In-Patient Rehabilitation

Additional Services:

- Auxiliary
- Chris Coons Women's Care Center
- Diabetes Center
- Food & Nutrition
- Hannibal Children's Center
- Hannibal Regional Hospital
 Foundation
- Home Health
- Imaging & Radiology
- Intensive Care Unit (ICU)

Hannibal Regional Medical Group Services:

- Audiology
- Cardiology
- Diabetes Education
- Family Practice
- Internal Medicine
- Occupational Medicine
- Otolaryngology

- James E. Cary Cancer Center
- Joint Replacement
- Laboratory
- Pediatrics
- Pharmacy
- Physical Therapy
- Rehabilitation Services
- Sleep Lab
- Surgical Services
- Pain Management
- Pediatrics
- Plastic Surgery
- Podiatry
- Urology
- Vision

Marion County Health Department

3105 Palmyra Rd, Hannibal, MO 63401 Administrator: Jean McBride, RN, BSN

The Marion County Health Department is responsible for protecting and promoting the health of Marion County residents, assessing health status and needs, developing policies and priorities, and assuring the communities that public health needs are met.

Many services are available to anyone regardless of financial stature and are free of charge. Some services have a fee based on the cost of providing the service.

Public Health in Marion County is committed to the Core Public Health functions of assessing status of Marion County residents, policy development to meet Marion County resident's needs, and assurance that the public health needs of Marion County are met.

Service Offerings:

- o WIC
- o Tuberculosis
- o Pregnancy Testing
- Environmental Health
- Vital Records
- o Bio-Terrorism
- Temporary Medicaid
- Emergency Preparedness
- o School Health
- o Communicable Disease

- o Maternal & Child Health
- o Case Management
- Sexually Transmitted Disease
- Daycare Consultation
- Childhood Environmental Lead Screening
- Office Visits
- o Health Education
- Alliance for Substance Abuse Prevention (ASAP)
- o Ticks and Tick-Borne Disease

Lewis County Health Department

101 State Hwy A, Monticello, MO 63457 Administrator: Debbie Sommers, RN

Mission Statement:

Lewis County Health Department is responsible for assuring that the citizens of the county have the opportunity to receive the highest quality of health care through the development of programs that focus on citizens' needs.

Vision Statement:

Lewis County will become a healthier environment for family living.

Service Offerings:

- Birth and Death Certificates Issued
- o Blood Pressure Clinic Pregnancy test/General MCH Consultation
- o CPR and First Aid Classes
- Environmental Services
- Family Planning/Womens Wellness Health Education
- Home Health/Public Health Home Visits
- Immunization/TB Testing
- Lead Testing
- o Prenatal Case Management
- o Public Health Office Visits
- o STD/HIV Testing/Treatment/Referral
- o WIC

Monroe County Health Department

310 North Market Street, Paris, MO 65275 Administrator: Paula Delaney

Mission Statement:

Monroe County Health Department is responsible for assuring that the citizens of the county have the opportunity to receive the highest quality of healthcare through the development of programs that focus on citizens' needs.

Vision Statement:

Monroe County will become a healthier environment for family living.

Services Offerings:

- o Immunizations
- o Blood Pressure
- o Venipuncture
- o Vital Records
- o Car Seat Program
- Family Planning
- STD/HIV Testing
- Day Care Nurse Consultant
- o WIC
- Lead Screenings
- Blood Sugar
- School Health
- Equipment Loan Program
- Pregnancy Testing
- Flu Vaccine
- Parents as Teachers
- o Communicable Diseases

Pike County Health Department

1 Healthcare Place, Bowling Green, MO 63334 Administrator: Rhonda Stumbaugh, RN

Mission Statement:

Our mission statement is to ensure the safety, wellness and comfort of the citizens of Pike County through the delivery of exceptional care and preventive services. We strive for access to quality health care for all, adaptability to emerging health issues, ethical care, integrity and trust 70+ years strong. We provide preventative care and primary care services for everyone, providing a lifetime of care to you and your family.

Vision Statement:

Pike County is a community of people who are actively involved in living a healthy life in a supportive and safe community.

Service Offerings:

- Anyone Can Manage Diabetes (diabetic care and education program)
- Baby Basics
- Bereavement Support Group
- Bioterrorism Planning/Pandemic
- Flu Planning
- Blood Pressure, Blood Sugar and Cholesterol Screenings
- Breastfeeding Support Group
- Child Care Nurse Consultation
- Chronic Disease Self-Management Program
- Communicable Disease Surveillance/Investigation
- CPR and First Aid
- o Environmental Health
- Health Education
- Home Health
- o Hospice

- o Immunizations
- o Lead Case Management
- o Lead Testing
- Maternal & Child Health
- Mental/Behavioral Health Counseling Services - 4 yr. grant from MFH and offer free Counseling for uninsured, underinsured, and underserved
- o PKU Screening
- Prenatal Case Management
- Public Health Home Visits
- o Safe Sitter
- School Health
- o Lifeline
- o STD/HIV
- TB Skin Testing and Follow-Up
- Temporary Medicaid Vaccines & Immunizations Available
- Vital Records
- WIC Nutrition Program

Ralls County Health Department

405 West First Street, New London, MO 63459 Administrator: Tanya Taylor, BS

Mission Statement:

Our mission is to assure quality of life and a safe environment for individuals within Ralls County. In partnership, we identify needs, implement interventions, and evaluate the outcomes of education; prevention, public health and home health care needs.

The Ralls County Health Department works collaboratively in the community to assure a safe and health environment for the citizens of Ralls County.

Services Offerings:

- Blood Pressure Clinics
- CD Prevent & Control
- Carseat Installation
- Day Care Consultation & Inspection
- Case Management Services
- o Dissemination of Health Status Data
- o Environmental Services
- Health & Nutrition Counseling
- o Health Pro/Ed High Risk/Maternity & Child Care
- Home Health Homemaker
- o Immunization/TB Testing
- o Lead Screening
- o MC+
- o PACE Classes
- o Parenting Classes
- Pregnancy Test
- Reduced Fee Lab Draw
- School Health Consultant

Shelby County Health Department

700 East Main St, Shelbyville, MO 63469 Administrator: Audrey Gough, RN, BSN

Mission and Vision:

The Shelby County Health Department exists to promote and help maintain a healthy lifestyle and environment, provide core public health services and strive to assure accessibility of personal health services for all within available resources.

Shelby County will be a community of safe, healthy, knowledgeable individuals free to live their lives and pursue their dreams.

Service Offerings:

- Blood Pressure Clinic
- Certified Car Seat Technician
- Communicable Disease Education
- Environmental Programs
- Home Health Services
- o Immunization Clinic Info & Referral Newborn
- Home Visits
- o Office Visits
- o Public Health Services
- Vital Records
- o WIC

II. Methodology

b) Collaborating CHNA Parties Continued

Consultant Qualifications

VVV Consultants LLC

Company Profile: 601 N. Mahaffie, Olathe, KS 66061 (913) 302-7264

Vince Vandehaar MBA, Principal Consultant & Adjunct (913) 302-7264 VVV@VandehaarMarketing.com

Vince provides professional business consulting services to help healthcare organizations with business strategy, research and development. Specifically, Vince facilitates strategic planning, creates proven marketing plans/tactics, prepares IRS aligned community health needs assessments and conducts both qualitative and quantitative market research studies.

Vince started his consulting firm (VVV Consultants LLC) on 1/1/2009, after working for Saint Luke's Health System of Kansas City for 16 years. (Note: Saint Luke's Hospital of KC, SLHS's largest hospital, won the Malcolm Baldrige National Quality Award in March of 2003). Prior to his experience at Saint Luke's, Vince worked in the payor and insurance industry for Blue Cross and Blue Shield of Kansas City; Tillinghast, a Tower's Perrin Actuarial Consulting Firm; and Lutheran Mutual Life Insurance Company.

Vince also is an Adjunct Professor teaching BA, MBA & MHA classes part time 20% of his time at Avila, Rockhurst and/or Webster University (Strategic Planning, Marketing, MHA Capstone, Marketing Research, Sales & Social Media classes) and consults the remainder of his time.

Vince is a Malcolm Baldrige coach and a professional focus group moderator. He is actively involved in the national Society for Healthcare Strategy & Market Development (SHSMD), KHA/MHA Marketing Associations, KC Employee Benefit Professional Association, Healthcare Executives Kansas City, the American Marketing Association KC Chapter and is a SG2 advocate.

Collaborating Support:

Tessa Taylor BBA BA - VVV Consultants LLC Associate Consultant



II. Methodology c) CHNA and Town Hall Research Process

Wave #3 Community Health Needs Assessment (CHNA) process began in January 2019 for HRHS to meet IRS CHNA requirements.

In January a meeting was called by HRHS (6 PSA Counties, MO) to review possible CHNA collaborative options, in collaboration with Marion County Health Department. Note: VVV Consultants LLC from Olathe, KS was asked to facilitate this discussion with the following agenda: VVV CHNA experience, review CHNA requirements (regulations) and discuss CHNA steps/options to meet IRS requirements and to discuss next steps. Outcomes from discussion lead to Hannibal Regional Healthcare System requesting VVV Consultants LLC to complete a CHNA IRS aligned comprehensive report.

VVV CHNA Deliverables:

- Document Hospital Primary Service Area meets the 80-20 Patient Origin Rule.
- Uncover / document basic secondary research county health data, organized by 10 tabs.
- Conduct / report CHNA Community Check-in Feedback Findings (primary research).
- Conduct a Town Hall meeting to discuss with community secondary & primary data findings leading to determining (prioritizing) county health needs.
- Prepare & publish CHNA report which meets ACA requirements.

To ensure proper PSA Town Hall representation (that meets the 80-20 Patient Origin Rule), a patient origin three-year summary was generated documenting patient draw by zips as seen below:

Hannik	oal Regional -	419843	2016-18			
Zip	City	ST	County	3YR Tot	Accum	%
63401	Hannibal	MO	MARION	127493	30.4%	30.4%
63461	Palmyra	MO	MARION	18717	34.8%	4.5%
63463	Philadelphia	MO	MARION	2107	35.3%	0.5%
63454	Maywood	MO	MARION	1553	35.7%	0.4%
63471	Taylor	MO	MARION	826	35.9%	0.2%
63456	Monroe City	MO	MONROE	33851	44.0%	8.1%
63334	Bowling Green	MO	PIKE	31908	51.6%	7.6%
63353	Louisiana	MO	PIKE	29568	58.6%	7.0%
63468	Shelbina	MO	SHELBY	18934	63.1%	4.5%
63459	New London	MO	RALLS	18755	67.6%	4.5%
63435	Canton	MO	LEWIS	15062	71.2%	3.6%
63469	Shelbyville	MO	SHELBY	6506	72.7%	1.5%
63382	Vandalia	MO	AUDRAIN	5451	74.0%	1.3%
63441	Frankford	MO	PIKE	5369	75.3%	1.3%
63436	Center	MO	RALLS	4990	76.5%	1.2%
63336	Clarksville	MO	PIKE	4685	77.6%	1.1%
63462	Perry	MO	RALLS	4509	78.7%	1.1%

Specific CHNA roles, responsibility and project timelines are document by the following calendar.

Hannibal Regional Healthcare System (MO) - CHNA Work Plan					
	Wave #3 Project Timeline & Roles 2019				
Step	Date	Lead	Task		
1	12/8/2018	VVV	Presented CHNA Wave #3 options. Sent to hospital lead.		
2	1/17/2019	Hosp	Selected CHNA Option C. Approved / signed VVV CHNA quote.		
3	1/25/2019	Both	Conduct CHNA Kickoff Conference Call (Hospital / DOH leaders).		
4	1/25/2019	VVV	Send out REQCommInvite Excel file. Hospital client to fill in PSA key stakeholder names, addresses and e-mail addresses.		
5	1/25/2019	VVV	Request hospital client to complete zip counts (three year historical PSA IP / OP / ED / Clinic). Use ZipPSA_3yrPOrigin.xls Patient Origin file.		
6	1/25/2019	VVV	Request hospital client to send <u>MHA Patient Origin reports</u> for CCH to document service area for FFY 16, 17, 18 (HIDI key).		
7	on or before 2/1/2019	VVV	Prepare CHNA stakeholder feedback online link. Send text link for hospital client to review. Prepare draft e-mail push.		
8	2/8/2019 (FRI)	VVV / Hosp	Prepare and send out PR story to local media announcing upcoming CHNA work / online survey for hospital client to place. Request public to participate.		
9	2/15/2019	VVV	Launch online survey to stakeholders - Due Date Friday 3/15/19. Hospital client will e-mail invite to participate to all stakeholders. Client will finalize Town Hall location / food.		
10	Feb -March, 2019	VVV	Assemble and complete secondary research. Find and populate 10 TABS. Create Town Hall PowerPoint for presentation.		
11	on or before 3/15/2019	VVV / Hosp	Prepare / release PR story to local media announcing upcoming Town Hall. VVV will mock up PR release.		
12	on or before 3/15/2019	Hosp	Prepare and send out community Town Hall invite letter and place local advertisement.		
13	4/10/2019	All	Conduct Town Hall practice conference call with hospital client to review Town Hall data and flow.		
14	Tuesday, 4/16/2019 (11:30 a.m 1:00 p.m.)	VVV	Conduct CHNA Town Hall Lunch session from 11:30-1:00pm at the Rialto Banquet Hall in Hannibal, MO. With community review & discuss basic health data, online feedback and rank health needs.		
15	on or before 5/31/2019	VVV	Complete analysis. Release draft one and seek feedback from leaders at hospital client.		
16	on or before 6/30/2019	VVV	Produce and release final CHNA report. Hospital client will post CHNA online.		
17	July-Aug	Hosp	Conduct hospital client Implementation Plan meeting with PSA leadership.		
18	30 days prior to end of hospital fiscal year	Hosp	Hold board meetings to discuss CHNA needs, create and adopt an Implementation Plan. Communicate CHNA plan to community.		

To meet IRS aligned CHNA requirements and meet Public Health accreditation criteria stated earlier, a four-phase methodology was followed:

Phase I—Discovery:

Conduct a 30-minute conference call with the CHNA county health department and hospital clients. Review / confirm CHNA calendar of events, explain / coach clients to complete required participant database and schedule / organize all Phase II activities.

Phase II—Qualify Community Need:

A) Conduct secondary research to uncover the following historical community health status for the primary service area. Use Kansas Hospital Association (KHA), Vital Statistics, Robert Wood Johnson Foundation: County Health Rankings, etc. to document current state of county health organized as follows:

TAB 1. Demographic Profile
TAB 2. Economic/Business Profile
TAB 3. Educational Profile
TAB 4. Maternal and Infant Health Profile
TAB 5. Hospitalization / Providers Profile
TAB 6. Behavioral Health Profile
TAB 7. Risk Indicators & Factors
TAB 8. Uninsured Profile
TAB 9. Mortality Profile
TAB 10. Preventative Quality Measures

B) Gather primary research (stakeholder feedback) to uncover public health needs, practices and perceptions for primary service areas.

Phase III—Quantify Community Need:

Conduct a 90-minute town hall meeting with required community primary service area residents. At each town hall meeting, CHNA secondary data will be reviewed, facilitated group discussion will occur and a group ranking activity to determine the most important community health needs was administered.

<u>Phase IV—Complete Data Analysis and Create Comprehensive Community Health Needs</u> <u>Assessment:</u>

Post CHNA report findings to meet both PHAB and IRS CHNA criteria.

After consideration of CHNA stakeholders (sponsoring county health department and hospital), the CHNA Option C was selected with the following project schedule:

Phase I: Discovery	Jan 2019
Phase II: Secondary / Primary Research	Feb – Mar 2019
Phase III: Town Hall Meeting	April 16, 2019
Phase IV: Prepare / Release CHNA report	May – Jun 2019

Detail CHNA Development Steps Include:

Development Steps to Create Comprehensive					
Commur	Community Health Needs Assessment				
Step # 1 Commitment	Determine interest level of area healthcare leaders (Hospital, Health Dept., Mental Health Centers, schools, churches, physicians etc.), prepare project quote.				
Step # 2 Planning	Prepare brief CHNA Project Work Calendar - list goals, objectives, purpose, outcome, roles, community involvement, etc. Hold community kick-off meeting.				
Step # 3 Secondary Research	Collect and report community health published facts. Gather data health practice data from published secondary research sources (i.e. census, county health records, behavioral risk factors surveillance, etc.)				
Step # 4a Primary Research - Town Hall prep	Collect community opinions. (quantitative research). Gather stakeholders / community opinions regarding community health needs and healthcare practices.				
Step # 4b Primary Research - Conduct Town Hall	Conduct "Conversation with Community" Town Hall (qualitative research). Review secondary & primary data findings. Facilitate community conversation to build consensus; discuss opinions / identify health needs.				
Steps # 5 Reporting	Prepare and present comprehensive CHNA report (to community leaders), facilitate development of CHNA Implementation Plan (actions to improve health). (Note: formal report will follow IRS Notice 2011-52 regs & PHAB requirements.)				
VVV Consultants, LLC Olathe, KS (913) 302-7264					

Overview of Town Hall Community Priority Setting Process

Each community has a wealth of expertise to be tapped for CHNA development. For this reason, a town hall is the perfect forum to gather community insight and provide an atmosphere to objectively consensus build and prioritize county health issues.

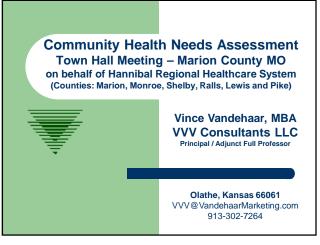
All Town Hall priority-setting and scoring processes involve the input of key stakeholders in attendance. Individuals and organizations attending the Town Halls were critically important to the success of the CHNA. The following list outlines partners invited to Town Hall: local hospital, public health community, mental health community, free clinics, community-based clinics, service providers, local residents, community leaders, opinion leaders, school leaders, business leaders, local government, faith-based organizations and persons (or organizations serving them), people with chronic conditions, uninsured community members, low income residents and minority groups.

Hannibal Regional Healthcare System (6 County PSA), in collaboration with Marion County Health Department, town hall meeting was held on Tuesday, April 16th, 2019 from 11:30 a.m. to 1:00 p.m. at The Rialto Banquet Hall (601 Broadway, Hannibal, MO 63401). Vince Vandehaar facilitated this 1 ½ hour session with thirty-one (31) attendees. (Note: a detail roster of Town Hall attendees is listed in Section V a).

The following Town Hall agenda was conducted:

- 1. Welcome & Introductions
- 2. Review Purpose for the CHNA Town Hall & Process Roles
- 3. Present / Review of Historical County Health Indicators (10 TABS)
- 4. Facilitate Town Hall participant discussion of data (probe health strengths / concerns). Reflect on size and seriousness of any health concerns sited and discuss current community health strengths.
- Engage Town Hall participants to rank health needs (using 4 dots to cast votes on priority issues). Tally & rank top community health concerns cited.
- 6. Close meeting by reflecting on the health needs / community voting results. Inform participants on "next steps."

At the end of each Town Hall session, VVV encouraged all community members to continue to contribute ideas to both hospital / health department leaders via e-mail or personal conversations. NOTE: To review detail Town Hall discussion content, please turn to Section V for detailed notes of session and activity card content reporting strengths & items to change or improve.





- IV. Collect Community Health Perspectives

 -Hold Community Voting Activity
 -Determine Most Important Health Areas (30 mins)
- v. Close / Next Steps (5 mins)





I. Introductions: A Conversation with the Community

Community members and organizations invited to CHNA Town Hall

Consumers: Uninsured/underinsured people, Members of at-risk populations, Parents, caregivers and other consumers of health care in the community, and Consumer advocates.

Community leaders and groups: The hospital organization's board members, Local clergy and congregational leaders, Presidents or chairs of civic or service dubs - Chamber of Commerce, veteran' organizations, Lions, Rotary, etc., Representatives from businesse – owners/CEOS of large businesses (local or large corporations with local branches.]Business people & merchants (e.g., who sell tobacco, alcoho), or other drugs), Representatives from organized labor, Political, appointed and elected officials, Foundations, United Way organizations. And other "community leaders".

Public and other organizations: Public health officials, Directors or staff of health and human service organizations, CRy/Community planners and development officials, Individuals with business and economic development experience, Welfare and social service agency staff.Nousing advocates - administrators of housing programs: homeless shelters, low-income-family housing and senior housing.Education officials and staff - school superintendents, principals and teachers, Public safety officials, Staff from state and area agencies on aging.Law enforcement agencies - Chiefs of police, Local colleges and universities, Coalitions working on health or other issues.

Other providers: Physicians, Leaders in other not-for-profit health care organizations, such as hospitals, clinics, nursing homes and home-based and community-based services, Leaders from Catholic Charities and other faith-based service providers, Mental health providers, Oral health providers, Health insurers, Parish and congregational nursing programs, Other health professionals

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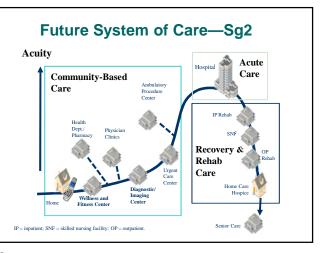
II. Review CHNA Definition

- A Community Health Needs Assessment (CHNA) is a systematic collection, assembly, analysis, and dissemination of information about the health of the community. (NOTE: Some the data has already been collected / published by Local, State and Federal public health organizations. Some data will be collected today.)
- A CHNA's role is to identify <u>factors</u> that affect the health of a population and <u>determine the</u> <u>availability of resources</u> to adequately address those factors.

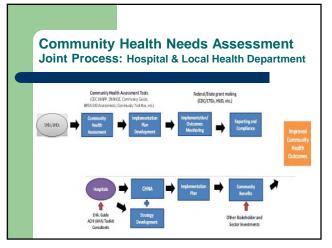
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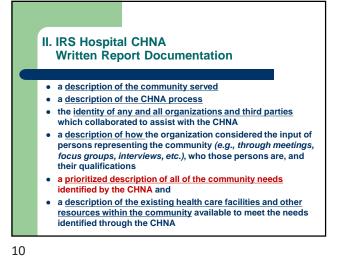
Purpose—Why Conduct a CHNA?

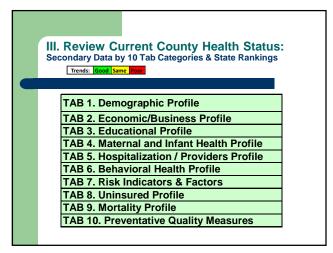
- To determine health-related trends and issues of the community
- To understand / evaluate health delivery programs in place.
- To meet Federal requirements both local hospital and health department
- To develop strategies to address unmet health needs (4-6 weeks after Town Hall)

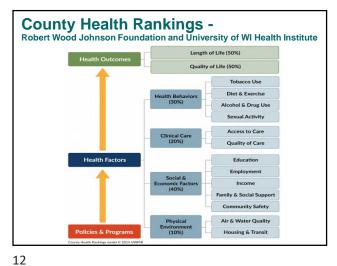


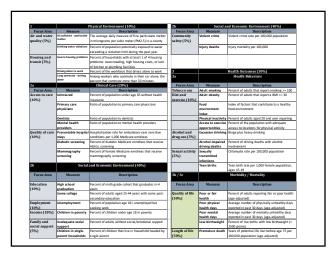
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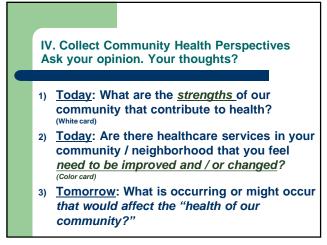
















II. Methodology d) Community Profile (A Description of Community Served)

Marion County, Missouri Community Profile



The population of Marion County was estimated to be 29,291 citizens in 2018 and a population density of 67 persons per square mile. The major cities in Marion County are Hannibal, Palmyra and Monroe City.

The major highway transportation is by I-72, US-24, US-36, US-61, Route 6 and Route 168.

Marion County Public Airports¹

Name	USGS Topo Map
Cyanamid-Hannibal Heliport	Quincy SW
Hannibal Regional Airport	Hannibal West

¹ https://missouri.hometownlocator.com/features/cultural,class,airport,scfips,29127.cfm

Lewis County, Missouri Community Profile



The population of Lewis County was estimated to be 10,260 citizens in 2018 and a population density of 20 persons per square mile. The major cities in Lewis County are Canton, La Belle, Lewistown, Monticello, Ewing and La Grange.

The major highway transportation is by U.S. Route 61, Route 6, Route 81 and Route 156.

Lewis County Public Airports¹

Name	USGS Topo Map
Lewis County Regional Airport	Benjamin
Sharpe Farms Airport	La Belle

 $^{^{1}\} https://missouri.hometownlocator.com/features/cultural, class, airport, scfips, 29111.cfm$

Monroe County, Missouri Community Profile



The population of Monroe County was estimated to be 8,643 citizens in 2018 and a population density of 13 persons per square mile. The major cities in Monroe County are Florida, Holliday, Monroe City, Stoutsville, Goss, Madison and Paris

The major highway transportation is by U.S. Route 24, U.S. Route 36, US-61, Route 15, Route 107 and Route 151.

Monroe County Public Airports¹

Name	USGS Topo Map
Captain Ben Smith Airfield - Airport	Monroe City
Carl Ensor Airport	Granville
Lake Village Airport	Paris West
Samuel L. Clemens Memorial Airport	Paris East

 $^{^{1}\} https://missouri.hometownlocator.com/features/cultural, class, airport, scfips, 29137.cfm$

Pike County, Missouri Community Profile



The population of Pike County was estimated to be 18,625 citizens in 2018 and a population density of 28 persons per square mile. The major cities in Pike County are Bowling Green, Clarksville, Curryville, Frankford and Louisiana.

The major highway transportation is by U.S. Route 54, U.S. Route 61, Route 79 and Route 161.

Pike County Public Airports¹

Name	USGS Topo Map
Barber Airport	Annada
Bowling Green Municipal Airport	Bowling Green
Mark Twain Air Park	Louisiana
Walker Airport	Ashburn

 $^{^{1}\} https://missouri.hometownlocator.com/features/cultural, class, airport, scfips, 29163.cfm$

Ralls County, Missouri Community Profile



The population of Ralls County was estimated to be 10,268 citizens in 2018 and a population density of 22 persons per square mile. The major cities in Ralls County are Center, New London, Perry, Rensselaer, and Hannibal.

The major highway transportation is by Interstate 72, U.S. Route 24, U.S. Route 36, U.S. Route 54, U.S. Route 61, Route 19, Route 79 and Route 154.

Ralls County Public Airports¹

Name	USGS Topo Map
Barron Aviation	Perry NE
Wood Acres Airport	Perry

 $^{^{1}\} https://missouri.hometownlocator.com/features/cultural, class, airport, scfips, 29173.cfm$

Shelby County, Missouri Community Profile



The population of Shelby County was estimated to be 6,202 citizens in 2018 and a population density of 12 persons per square mile. The major cities in Shelby County are Bethel, Hunnewell, Shelbina, Shelbyville, Clarence and Leonard.

The major highway transportation is by Interstate 72, U.S. Route 36, US-61, Route 15, Route 151 and Route 168.

Shelby County Public Airports¹

Name	USGS Topo Map
Shelby County Airport	Shelbyville

 $^{^{1}\} https://missouri.hometownlocator.com/features/cultural, class, airport, scfips, 29205.cfm$

	Demographic Profile - ERSI (6 Co Detail)												
		_			Population		H	louseholds		Per Capita			
Zip	Name	ST	County	YR 2018	YR 2023	Chg.	YR 2018	YR 2023	Size	Inc 18			
Marion	Co Totals			30,201	30,564	1.2%	11,856	11,978	2.5	28,195			
Lewis Co Totals				10,020	9,979	-0.4%	3,803	3,784	2.4	23,036			
Monro	e Co Totals			9,676	9,570	-1.1%	3,959	3,916	2.4	22,332			
Pike C	o Totals			18,499	18,442	-0.3%	6,418	6,369	2.5	24,536			
Ralls Co Totals				7,750	7,816	0.9%	3,171	3,200	2.5	23,399			
Shelby Co Totals				6,732	6,575	-2.3%	2,680	2,608	2.4	21,842			
	Totals - 6 C	Totals - 6 County				0.2%	26,036	26,047	2.5	\$24,525			

III. Community Health Status

[VVV Consultants LLC]

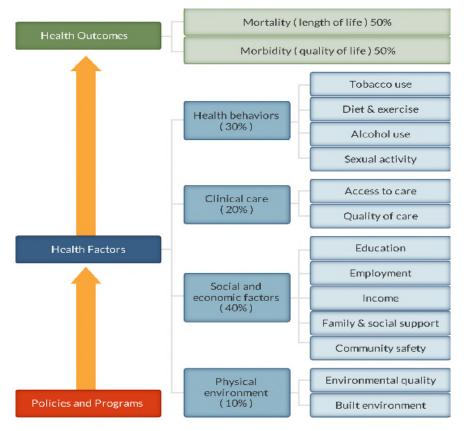
III. Community Health Status

a) Historical Health Statistics- Secondary Research

Health Status Profile

This section of the CHNA reviews published quantitative community health indicators from public health sources and results of community primary research. To produce this profile, VVV Consultants LLC staff analyzed & trended data from multiple sources. This analysis focuses on a set of published health indicators organized by ten areas of focus (10 TABS), results from the 2019 RWJ County Health Rankings and conversations from Town Hall participates. <u>Each table published reflects a Trend column, with GREEN denoting growing/high performance indicators, YELLOW denoting minimal change/average performance indicators and RED denoting declining/low performance indicators.</u>

Note: The Robert Wood Johnson Foundation collaborates with the University of Wisconsin Population Health Institute to release annual *County Health Rankings*. As seen below, RWJ's model use a number of health factors to rank each county.>



County Health Rankings model ©2012 UWPHI

#	2019 MO Rankings - 115 Counties	Definitions	Marion Co	NE MO Reg (6 Co) Avg	Rural 20 MO Norms			
1	Health Outcomes		51	46	47			
	Mortality	Length of Life	42	46	51			
	Morbidity	Quality of Life	50	50	44			
2	Health Factors		45	40	53			
	Health Behaviors	Tobacco Use, Diet/Exercise, Alcohol Use, Sexual Activitiy	90	47	50			
	Clinical Care	Access to care / Quality of Care	21	57	65			
	Social & Economic Factors	Education, Employment, Income, Family/Social support, Community Safety	41	34	49			
3	Physical Environment	Environmental quality	53	64	60			
http	o://www.countyhealthrankings.or	g, released 2019						
	Rural 20 MO Norms: Lewis, Marion, Monroe, Pike, Ralls, Shelby, Cass, Johnson, Pettis, Lafayette, Henry, Benton, St. Clair, Bates, Venon, Cedar, Clinton, DeKalb, Caldwell, Daviess.							

#	2019 MO Rankings - 115 Counties	Definitions	NE MO Reg (6 Co) Avg	Marion Co	Lewis Co	Monroe Co	Pike Co	Ralls Co	Shelby Co
1	Health Outcomes		46	51	41	25	54	21	64
	Mortality	Length of Life	46	42	45	25	39	16	83
	Morbidity	Quality of Life	50	50	37	39	62	45	41
2	Health Factors		40	45	44	33	77	19	16
	Health Behaviors	Tobacco Use, Diet/Exercise, Alcohol Use, Sexual Activitiy	47	90	24	24	80	16	18
	Clinical Care	Access to care / Quality of Care	57	21	73	36	97	71	28
	Social & Economic Factors	Education, Employment, Income, Family/Social support, Comm Safety	34	41	60	42	47	13	29
3	Physical Environment	Environmental quality	64	53	15	68	85	97	9
htt	p://www.countyhealthrankings	org, released 2019.							

PSA Secondary Research:

When studying community health, it's important to document health data by topical areas for primary service area (PSA). Below is a summary of key findings organized by subject area.

Tab 1 Demographic Profile

Understanding population and household make-up is vital to start CHNA evaluation.

Tab		Health Indicator	Marion Co	Trend	NE MO Reg (6 Co) Avg	MO State	Rural 20 MO Norm	Source
1a		Population estimates, July 1, 2017, (V2017)	28,634		13,671	6,113,532	23,322	People Quick Facts
	b	Population, percent change - April 1, 2010 (estimates base) to July 1, 2017, (V2017)	-0.5%		-1.7%	2.1%	-1.3%	People Quick Facts
	с	Population per square mile, 2010	66		27	87	37	People Quick Facts
	d	Persons under 5 years, percent, July 1, 2017, (V2017)	6.5%		5.8%	6.1%	5.9%	People Quick Facts
	е	Persons 65 years and over, percent, July 1, 2017	17.6%		19.6%	16.5%	19.8%	People Quick Facts
	f	Female persons, percent, July 1, 2017, (V2017)	51.3%		49.3%	50.9%	49.2%	People Quick Facts
	g	White alone, percent, July 1, 2017, (V2017)	91.5%		94.0%	83.1%	94.2%	People Quick Facts
		Black or African American alone, percent, July 1, 2017, (V2017)	5.0%		3.5%	11.8%	2.8%	People Quick Facts
	i	Hispanic or Latino, percent, July 1, 2017, (V2017)	1.7%		1.8%	4.2%	2.7%	People Quick Facts
	j	Foreign born persons, percent, 2013-2017	1.2%		0.9%	4.0%	1.4%	People Quick Facts
		Language other than English spoken at home, percent of persons age 5 years+, 2013-2017	1.8%		3.2%	6.0%	3.7%	People Quick Facts
		Living in same house 1 year ago, percent of persons age 1 year+, 2013-2017	85.5%		87.5%	84.3%	85.0%	People Quick Facts
	m	Children in single-parent households, percent, 2019	40.0%		30.2%	33.0%	29.3%	County Health Rankings
	n	Total Veterans, 2013-2017	2,361		1,110	424,605	2,005	People Quick Facts

Tab		Health Indicator	NE MO Reg (6 Co) Avg	Marion Co	Lewis Co	Monroe Co	Pike Co	Ralls Co	Shelby Co	Source
1a	a	Population estimates, July 1, 2017, (V2017)	13,671	28,634	9,967	8,612	18,567	10,224	6,021	People Quick Facts
		Population, percent change - April 1, 2010 (estimates base) to July 1, 2017, (V2017)	-1.7%	-0.5%	-2.4%	-2.6%	0.3%	0.6%	-5.5%	People Quick Facts
	с	Population per square mile, 2010	27	66	20	14	28	22	13	People Quick Facts
		Persons under 5 years, percent, July 1, 2017, (V2017)	5.8%	6.5%	5.7%	5.7%	6.1%	4.9%	6.0%	People Quick Facts
		Persons 65 years and over, percent, July 1, 2017, (V2017)	19.6%	17.6%	18.2%	22.9%	17.2%	20.9%	21.0%	People Quick Facts
	f	Female persons, percent, July 1, 2017, (V2017)	49.3%	51.3%	50.0%	49.2%	45.0%	49.7%	50.4%	People Quick Facts
	g	White alone, percent, July 1, 2017, (V2017)	94.0%	91.5%	94.2%	94.4%	90.1%	96.7%	96.8%	People Quick Facts
	h	Black or African American alone, percent, July 1, 2017, (V2017)	3.5%	5.0%	3.2%	2.8%	7.8%	1.4%	0.9%	People Quick Facts
	i	Hispanic or Latino, percent, July 1, 2017, (V2017)	1.8%	1.7%	1.8%	1.8%	2.3%	1.3%	2.1%	People Quick Facts
	j	Foreign born persons, percent, 2013-2017	0.9%	1.2%	0.8%	0.5%	1.3%	0.9%	0.4%	People Quick Facts
	ĸ	Language other than English spoken at home, percent of persons age 5 years+, 2013-2017	3.2%	1.8%	4.1%	4.1%	4.1%	1.3%	4.0%	People Quick Facts
		Living in same house 1 year ago, percent of persons age 1 year+, 2013-2017	87.5%	85.5%	86.2%	89.5%	82.8%	92.5%	88.3%	People Quick Facts
	m	Children in single-parent households, percent, 2019	30.2%	40.0%	26.0%	26.0%	31.0%	31.0%	27.0%	County Health Rankings
	n	Total Veterans, 2013-2017	1,110	2,361	789	716	1,526	854	415	People Quick Facts

Tab 2 Economic Profile

Tab		Health Indicator	Marion Co	Trend	NE MO Reg (6 Co) Avg	MO State	Rural 20 MO Norm	Source
2	а	Per capita income in past 12 months (in 2017 dollars), 2013-2017	\$22,662		\$22,497	\$28,282	\$23,290	People Quick Facts
	b	Persons in poverty, percent	17.2%		14.7%	13.4%	14.7%	People Quick Facts
	c	Total Housing units, July 1, 2017, (V2017)	13,051		6,461	2,792,506	10,685	People Quick Facts
	d	Total Persons per household, 2012-2016	2.4		2.4	2.5	2.4	People Quick Facts
	е	Severe housing problems, percent, 2010-2014	84.0%		80.5%	82.0%	80.3%	County Health Rankings
	f	Total of All firms, 2012	2,385		1,050	491,606	1,845	People Quick Facts
	g	Unemployment, percent, 2019	3.6%		3.6%	3.8%	4.0%	County Health Rankings
	h	Food insecurity, percent, 2019	15.0%		13.7%	15.0%	13.9%	County Health Rankings
	i	Limited access to healthy foods, percent, 2019	5.0%		9.8%	7.0%	8.2%	County Health Rankings
	j	Long commute - driving alone, percent, 2019	19.0%		30.3%	32.0%	34.4%	County Health Rankings

Monetary resources will (at times) drive health "access" and self-care.

Tab		Health Indicator	NE MO Reg (6 Co) Avg	Marion Co	Lewis Co	Monroe Co	Pike Co	Ralls Co	Shelby Co	Source
2	a	Per capita income in past 12 months (in 2017 dollars), 2013-2017	\$22,497	\$22,662	\$22,083	\$22,255	\$20,947	\$24,687	\$22,349	People Quick Facts
	b	Persons in poverty, percent	14.7%	17.2%	16.0%	13.5%	16.4%	9.6%	15.7%	People Quick Facts
	с	Total Housing units, July 1, 2017, (V2017)	6,461	13,051	4,543	4,857	7,921	5193	3,203	People Quick Facts
	d	Total Persons per household, 2012-2016	2.4	2.4	2.5	2.4	2.4	2.5	2.4	People Quick Facts
	е	Severe housing problems, percent, 2010-2014	80.5%	84.0%	75.0%	81.0%	81.0%	85.0%	77.0%	County Health Rankings
	f	Total of All firms, 2012	1,050	2,385	672	654	1,365	585	637	People Quick Facts
	g	Unemployment, percent, 2019	3.6%	3.6%	3.5%	4.4%	3.5%	3.2%	3.5%	County Health Rankings
	h	Food insecurity, percent, 2019	13.7%	15.0%	13.0%	14.0%	14.0%	12.0%	14.0%	County Health Rankings
	i	Limited access to healthy foods, percent, 2019	9.8%	5.0%	17.0%	6.0%	10.0%	2.0%	19.0%	County Health Rankings
	j	Long commute - driving alone, percent, 2019	30.3%	19.0%	45.0%	40.0%	27.0%	26.0%	25.0%	County Health Rankings

Tab 3 Schools Health Delivery Profile

Tab		Health Indicator	Marion Co	Trend	NE MO Reg (6 Co) Avg	MO State	Rural 20 MO Norm	Source
3	a	Children eligible for free or reduced price lunch, percent, 2019	53.0%		49.0%	51.0%	54.2%	County Health Rankings
	b	Number of Head Start Programs, 2018	6		2	379	3	US Dept of Health & Human Services, Administration for Children & Families. 2018.
	I C	High school graduate or higher, percent of persons age 25 years+, 2013-2017	88.3%		88.6%	89.2%	87.7%	People Quick Facts
	h l	Bachelor's degree or higher, percent of persons age 25 years+, 2013-2017	20.9%		15.7%	28.2%	17.0%	People Quick Facts

Tab		Health Indicator	NE MO Reg (6 Co) Avg	Marion Co	Lewis Co	Monroe Co	Pike Co	Ralls Co	Shelby Co	Source
3	a	Children eligible for free or reduced price lunch, percent, 2019	49.0%	53.0%	43.0%	53.0%	48.0%	44.0%	53.0%	County Health Rankings
	b	Number of Head Start Programs, 2018	2	6	1	1	4	1	1	US Dept of Health & Human Services, Administration for Children & Families. 2018.
	1.0	High school graduate or higher, percent of persons age 25 years+, 2013-2017	88.6%	88.3%	88.4%	90.8%	83.6%	89.2%	91.0%	People Quick Facts
	h	Bachelor's degree or higher, percent of persons age 25 years+, 2013-2017	15.7%	20.9%	14.4%	14.4%	15.5%	13.2%	15.7%	People Quick Facts

#	School Health Indicators	HANNIBAL	MARION CO. R-II	PALMYRA R-I
1	Total # Public School Nurses	8	1	2
2	School Nurse is part of the IEP team	YES	YES	YES
3	School Wellness Plan in place (Active)	YES	YES	YES
4	VISION: # Screened / Referred to Prof / Seen by Professional	1472 / 99	178 / 2 / 2	743 / 31 / 17
5	HEARING: # Screened / Referred to Prof / Seen by Professional	464 / 15	178 / 2 / 2	462 / 4 / 3
6	ORAL HEALTH: # Screened / Referred to Prof / Seen by Professional	205 (seen through Clarity Dental Clinic)	98 / 0 / 0	418 / 9 / 16 (seen through Clarity Dental Clinic)
7	SCOLIOSIS: # Screened / Referred to Prof / Seen by Professional	Not Required	38 / 0 / 0	137 / 1 / 1
8	# of Students served with no identified chronic health concerns	5,500	177	660
9	School has a suicide prevention program	YES	YES	YES
10	Compliance on required vaccinations (%)	98%	100%	100%

The following School Screening data was collected:

Tab 4 Maternal and Infant Health Profile

Tracking maternal / infant care patterns are vital in understanding the foundation of family health.

Missouri F	Resident	Births (I	MICA)	
County	2015	2016	2017	Trend
Marion Co	398	348	363	
Lewis Co	120	113	125	
Monroe Co	100	112	88	
Pike Co	228	215	223	
Ralls Co	86	101	115	
Shelby Co	72	80	72	
NE MO (6)Totals	1,004	969	986	
Missouri	75,042	74,664	73,017	
Source: DHSS - MOPHIMS -	Birth MICA			

Tab		Health Indicator	Marion Co	Trend	NE MO Reg (6 Co) Avg	MO State	Rural 20 MO Norm	Source
4	а	Percent of Births Where Prenatal Care began in First Trimester, 2017 (rate per 100)	75.4%		76.1%	72.5%	73.5%	MOPHIMS
	ь	Percentage of Preterm Births, 2013-2017 (rate per 100)	10.1%		10.2%	10.4%	9.1%	MOPHIMS
	C	Percent of Births with Low Birth Weight, 2013-2017 (rate per 100)	7.7%		8.0%	8.4%	7.3%	MOPHIMS
	d	Percent of WIC Infants- Ever Breastfed, percent, 2016 (rate per 100)	70.9%		73.7%	73.0%	74.3%	MOPHIMS
	I e	Percent of all Births Occurring to Teens (15-17), 2013- 2017 (rate per 100)	1.3%		1.2%	1.6%	1.6%	MOPHIMS
		Percent of Births Occurring to Unmarried (out-of- wedlock) women, 2013-2017 (rate per 100)	41.0%		37.0%	40.2%	37.5%	MOPHIMS
	a	Percent of births Where Mother Smoked During Pregnancy, 2013-2017 (rate per 100)	23.5%		19.2%	14.5%	19.4%	MOPHIMS

Tab 4 Maternal and Infant Health Profile (Continued)

Tab		Health Indicator	NE MO Reg (6 Co) Avg	Marion Co	Lewis Co	Monroe Co	Pike Co	Ralls Co	Shelby Co	Source
4	a	Percent of Births Where Prenatal Care began in First Trimester, 2017 (rate per 100)	76.1%	75.4%	80.3%	69.3%	70.1%	84.1%	77.5%	MOPHIMS
	b	Percentage of Preterm Births, 2013-2017 (rate per 100)	10.2%	10.1%	10.2%	7.5%	11.2%	11.0%	11.5%	MOPHIMS
	I C	Percent of Births with Low Birth Weight, 2013-2017 (rate per 100)	8.0%	7.7%	8.7%	6.9%	8.0%	9.4%	7.7%	MOPHIMS
	d	Percent of WIC Infants- Ever Breastfed, percent, 2016 (rate per 100)	73.7%	70.9%	79.0%	83.7%	62.8%	69.7%	76.0%	MOPHIMS
	I P	Percent of all Births Occurring to Teens (15-17), 2013- 2017 (rate per 100)	1.2%	1.3%	1.7%	1.7%	1.5%	0.6%	0.5%	MOPHIMS
	I Ť	Percent of Births Occurring to Unmarried (out-of- wedlock) women, 2013-2017 (rate per 100)	37.0%	41.0%	35.8%	42.5%	39.3%	30.5%	33.0%	MOPHIMS
	n	Percent of births Where Mother Smoked During Pregnancy, 2013-2017 (rate per 100)	19.2%	23.5%	20.2%	16.3%	20.1%	20.9%	14.1%	MOPHIMS

Tab 5 Hospitalization/Provider Profile

Understanding provider access and disease patterns are fundamental in healthcare delivery. Listed below are several vital county statistics.

Tab		Health Indicator	Marion Co	Trend	NE MO Reg (6 Co) Avg	MO State	Rural 20 MO Norm	Source
5	l a	Primary care physicians (MD or DO) (Pop Coverage per), 2019	1,030:1		3,500:1	1,420:1	3,370:1	County Health Rankings
	b	Preventable hospital stays - Rate of hospital stays for ambulatory-care sensitive conditions per 1,000 Medicare enrollees (lower the better), 2017.	79		66	57	69	County Health Rankings
	c	Patients Who Gave Their Hospital a Rating of 9 or 10 on a Scale from 0 (Lowest) to 10 (Highest)	71.0%		73.0%	73.0%	65.1%	CMS Hospital Compare, 10/1/2015- 9/30/2016
	d	Patients Who Reported Yes, They Would Definitely Recommend the Hospital	69.0%		68.3%	71.0%	67.3%	CMS Hospital Compare, 10/1/2015- 9/30/2016
	е	Average Time Patients Spent in the Emergency Dept. Before They Were Seen by a Healthcare Professional (in Minutes)	40		42	46	45	CMS Hospital Compare, 10/1/2015- 9/30/2016

Tab		Health Indicator	NE MO Reg (6 Co) Avg	Marion Co	Lewis Co	Monroe Co	Pike Co	Ralls Co	Shelby Co	Source
5	l a	Primary care physicians (MD or DO) (Pop Coverage per), 2019	3,500:1	1,030:1	5,070:1	2,850:1	3,690:1	5,110:1	NA	County Health Rankings
	b	Preventable hospital stays - Rate of hospital stays for ambulatory-care sensitive conditions per 1,000 Medicare enrollees. (lower the better), 2017	66	79	82	59	78	43	57	County Health Rankings
		Patients Who Gave Their Hospital a Rating of 9 or 10 on a Scale from 0 (Lowest) to 10 (Highest)	73.0%	71.0%	71.0%	69.0%	76.0%	78.0%	73.0%	CMS Hospital Compare, 10/1/2015- 9/30/2016
	I CI	Patients Who Reported Yes, They Would Definitely Recommend the Hospital	68.3%	69.0%	71.0%	66.0%	65.0%	75.0%	64.0%	CMS Hospital Compare, 10/1/2015- 9/30/2016
	e	Average Time Patients Spent in the Emergency Dept. Before They Were Seen by a Healthcare Professional (in Minutes)		40	45	28	45	55	36	CMS Hospital Compare, 10/1/2015- 9/30/2016

Tab 5 Hospitalization/Provider Profile (Continued)

#	Inpatient - MHA PO103	Mario	n Co - A	ALL IP
Ħ	Inpatient - MITA PO103	FFY18	FFY17	FFY16
1	Total Discharges	4,592	4,485	4,238
2	Pediatric Age 0-17	168	162	160
3	Adult Medical/Surgical Age 18-44	463	458	344
4	Adult Medical/Surgical Age 45-64	1,026	1,031	935
5	Adult Medical/Surgical Age 65-74	786	689	669
6	Adult Medical/Surgical Age 75+	1,011	959	897
7	Psychiatric	376	455	399
8	Obstetric	390	376	422
	New Born	372	355	412
#	Inpatient - KHA PO103	Hann	ibal Reg	J Only
π	inpatient - KhAT 0103	FFY18	FFY17	FFY16
1	Total Discharges	2,148	1,983	1,985
2	Pediatric Age 0-17	23	21	23
3	Adult Medical/Surgical Age 18-44	201	190	128
4	Adult Medical/Surgical Age 45-64	480	482	440
5	Adult Medical/Surgical Age 65-74	379	333	337
6	Adult Medical/Surgical Age 75+	551	498	524
7	Psychiatric	5	3	8
8	Obstetric	262	233	263
9	New Born	247	223	262

Tab 6 Social & Rehab Services Profile

Behavioral healthcare provides another important indicator of community health status.

Tab		Health Indicator	Marion Co	Trend	NE MO Reg (6 Co) Avg	MO State	Rural 20 MO Norm	Source
6	а	Depression: Medicare Population, percent, 2015	20.7%		16.0%	20.0%	16.7%	Centers for Medicare and Medicaid Services
	b	Age-adjusted Suicide Mortality Rate per 100,000 population, 2014-2016 (lower is better)	13.3		13.2	18.5	15.5	World Bank
	c	Poor mental health days, 2019	4.3		4.4	4.4	4.4	County Health Rankings

Tab		Health Indicator	NE MO Reg (6 Co) Avg	Marion Co	Lewis Co	Monroe Co	Pike Co	Ralls Co	Shelby Co	Source
6	a	Depression: Medicare Population, percent, 2015	16.0%	20.7%	13.8%	15.6%	17.2%	14.2%	14.2%	Centers for Medicare and Medicaid Services
	1 h	Age-adjusted Suicide Mortality Rate per 100,000 population, 2014-2016 (lower is better)	13.2	13.3	NA	11.0	15.4	15.9	10.7	World Bank
	c	Poor mental health days, 2019	4.4	4.3	4.5	4.3	4.4	4.2	4.4	County Health Rankings

Tab 7a Health Risk Profiles

Knowing community health risk factors and disease patterns can aid in the understanding next steps to improve health.

Tab		Health Indicator	Marion Co	Trend	NE MO Reg (6 Co) Avg	MO State	Rural 20 MO Norm	Source
7a	a	Adult obesity, percent, 2019	37.0%		34.5%	32.0%	34.2%	County Health Rankings
	b	Adult smoking, percent, 2019	22.0%		21.0%	22.0%	21.1%	County Health Rankings
	c	Excessive drinking, percent, 2019	18.0%		17.2%	19.0%	17.0%	County Health Rankings
	d	Physical inactivity, percent, 2019	27.0%		27.0%	25.0%	27.9%	County Health Rankings
	е	Poor physical health days, 2019	4.5		4.5	4.2	4.5	County Health Rankings
	f	Sexually transmitted infections, rate per 100k, 2019	543.6		299.9	507.0	273.9	County Health Rankings

Tab		Health Indicator	NE MO Reg (6 Co) Avg	Marion Co	Lewis Co	Monroe Co	Pike Co	Ralls Co	Shelby Co	Source
7a	а	Adult obesity, percent, 2019	34.5%	37.0%	34.0%	34.0%	35.0%	33.0%	34.0%	County Health Rankings
	b	Adult smoking, percent, 2019	21.0%	22.0%	21.0%	21.0%	23.0%	18.0%	21.0%	County Health Rankings
	с	Excessive drinking, percent, 2019	17.2%	18.0%	17.0%	16.0%	18.0%	17.0%	17.0%	County Health Rankings
	d	Physical inactivity, percent, 2019	27.0%	27.0%	24.0%	32.0%	26.0%	28.0%	25.0%	County Health Rankings
	e	Poor physical health days, 2019	4.5	4.5	4.5	4.5	4.4	4.3	4.5	County Health Rankings
	f	Sexually transmitted infections, rate per 100k, 2019	299.9	543.6	235.1	198.1	267.1	392.3	163.2	County Health Rankings

Tab 7b Health Risk Profiles (Continued)

Tab		Health Indicator	Marion Co	Trend	NE MO Reg (6 Co) Avg	MO State	Rural 20 MO Norm	Source
7b	a	Hypertension: Medicare Population, 2015	52.5%		51.4%	54.6%	52.1%	CMS
	b	Hyperlipidemia: Medicare Population, 2015	37.9%		38.4%	41.8%	38.2%	CMS
	с	Heart Failure: Medicare Population, 2015	16.6%		15.7%	13.7%	13.8%	CMS
	d	Chronic Kidney Disease: Medicare Pop, 2015	20.3%		17.0%	18.2%	15.6%	CMS
	е	COPD: Medicare Population, 2015	14.7%		14.0%	13.4%	14.5%	CMS
	f	Atrial Fibrillation: Medicare Population, 2015	8.5%		8.3%	8.2%	8.6%	CMS
	g	Cancer: Medicare Population, 2015	7.2%		7.7%	7.8%	7.3%	CMS
	h	Osteoporosis: Medicare Population, 2015	6.3%		5.4%	5.8%	4.6%	CMS
	i	Asthma: Medicare Population, 2015	8.7%		7.5%	8.6%	8.1%	CMS
	j	Stroke: Medicare Population, 2015	3.7%		3.4%	3.9%	3.7%	CMS

Tab 7b Health Risk Profiles (Continued)

Tab		Health Indicator	NE MO Reg (6 Co) Avg	Marion Co	Lewis Co	Monroe Co	Pike Co	Ralls Co	Shelby Co	Source
7b	a	Hypertension: Medicare Population, 2015	51.4%	52.5%	52.2%	52.6%	51.1%	46.8%	53.0%	CMS
	b	Hyperlipidemia: Medicare Population, 2015	38.4%	37.9%	39.6%	44.1%	32.2%	39.7%	37.2%	CMS
	с	Heart Failure: Medicare Population, 2015	15.7%	16.6%	15.1%	15.6%	17.3%	14.0%	15.6%	CMS
	d	Chronic Kidney Disease: Medicare Pop, 2015	17.0%	20.3%	19.7%	12.6%	17.9%	16.5%	14.7%	CMS
	е	COPD: Medicare Population, 2015	14.0%	14.7%	15.3%	13.7%	14.1%	13.5%	12.7%	CMS
	f	Atrial Fibrillation: Medicare Population, 2015	8.3%	8.5%	9.0%	7.9%	8.8%	8.4%	7.4%	CMS
	g	Cancer: Medicare Population, 2015	7.7%	7.2%	7.6%	7.4%	7.7%	8.4%	8.1%	CMS
	h	Osteoporosis: Medicare Population, 2015	5.4%	6.3%	5.8%	5.7%	3.8%	4.8%	5.9%	CMS
	i	Asthma: Medicare Population, 2015	7.5%	8.7%	7.2%	8.3%	7.7%	7.0%	6.3%	CMS
	j	Stroke: Medicare Population, 2015	3.4%	3.7%	2.8%	3.7%	4.2%	2.1%	3.9%	CMS

Tab 8 Uninsured Profiles / Community Invest

Based on state estimations, the number of insured is documented below. Also, the amount of charity care (last three years of free care) from area providers is trended below.

Tab		Health Indicator	Marion Co	Trend	NE MO Reg (6 Co) Avg	MO State	Rural 20 MO Norm	Source
8	a	Uninsured, percent, 2019	10.0%		11.8%	11.0%	12.3%	County Health Rankings
	b	Percent of Insured Pop Receiving Medicaid, 2013-2017	22.5%		18.0%	16.3%	18.9%	US Census Bureau, American Community Survey. 2013-17

Tab		Health Indicator	NE MO Reg (6 Co) Avg	Marion Co	Lewis Co	Monroe Co	Pike Co	Ralls Co	Shelby Co	Source
8	a	Uninsured, percent, 2019	11.8%	10.0%	12.0%	13.0%	13.0%	10.0%	13.0%	County Health Rankings
	l h	Percent of Insured Population Receiving Medicaid, 2013-2017	18.0%	22.5%	13.1%	17.4%	19.7%	14.9%	20.4%	US Census Bureau, American Community Survey. 2013-17

	Source: Hospital Internal Records											
	Hannibal Regional Healthcare System	YR 2016	YR 2017	YR 2018								
а	Bad Debt	\$7,808,573	\$9,876,627	\$12,162,002								
b	Charity Care	\$8,771,605	\$9,094,708	\$8,521,675								

Local Health Department Community Support is as follows:

	Source: Internal Records - Community Co	ounts							
	Marion County, MO Health Dept Operations	YR 2018							
1	Core Community Public Health - Office Visits	1,906							
2	2 Core Communicable Disease Investigation								
3	Environmental Services	2,400							
4	Immunizations - VFC	599							
	Immunizations - Vaxcare	390							
5	TB Testing	365							
6	Pregnancy Testing	110							
7	WIC	8,177							

Tab 9 Mortality Profile

The leading causes of county deaths are listed below. Areas of higher than expected are so noted.

Tab		Health Indicator	Marion Co	Trend	NE MO Reg (6 Co) Avg	MO State	Rural 20 MO Norm	Source
9	a	Life Expectancy for Males, 2014	74.9		75.2	74.9	75.0	World Bank
	b	Life Expectancy for Females, 2014	79.1		80.5	80.1	79.9	World Bank
	с	Alcohol-impaired driving deaths, percent, 2019	18.0%		16.8%	29.0%	25.3%	County Health Rankings

Tab	Health Indicator	NE MO Reg (6 Co) Avg	Marion Co	Lewis Co	Monroe Co	Pike Co	Ralls Co	Shelby Co	Source
9 a	Life Expectancy for Males, 2014	75.2	74.9	75.2	75.4	75.4	NA	75.2	World Bank
b	Life Expectancy for Females, 2014	80.5	79.1	79.9	81.6	79.5	82.1	80.8	World Bank
c	Alcohol-impaired driving deaths, percent, 2019	16.8%	18.0%	33.0%	0.0%	21.0%	29.0%	0.0%	County Health Rankings

Causes of Death by County of Residence, MO 2016	Marion Co	%	TREND	NE MO Reg (6 Co) Avg	%	State of MO	%
TOTAL	340	100%		966	100%	61,866	100%
Diseases of heart	87	25.6%		255	26.4%	14,818	24.0%
Malignant neoplasms	60	17.6%		199	20.6%	12,969	21.0%
All other diseases	50	14.7%		135	14.0%	9,741	15.7%
Chronic lower respiratory disease	25	7.4%		61	6.3%	3,941	6.4%
Alzheimer's disease	22	6.5%		42	4.3%	2,545	4.1%
Cerebrovascular disease	16	4.7%		51	5.3%	3,159	5.1%
Unintentional injuries	13	3.8%		46	4.8%	3,773	6.1%
Influenza and pneumonia	11	3.2%		27	2.8%	1,280	2.1%
Chronic liver disease and cirrhosis	8	2.4%		26	2.7%	1,606	2.6%
Suicide	7	2.1%		25	2.6%	1,515	2.4%
Chromic liver disease / cirrhosis	6	1.8%		8	0.8%	690	1.1%
Nephritis and nephrosis	6	1.8%		23	2.4%	1,515	2.4%
Septicemia	6	1.8%		17	1.8%	861	1.4%
Essential hypertension	5	1.5%		12	1.2%	700	1.1%
Pneumonitis due to solids and liquids	2	0.6%		2	0.2%	592	1.0%
Congenital anomalies	1	0.3%		8	0.8%	209	0.3%

https://health.mo.gov/data/vitalstatistics/mvs16/Table26c.pdf

Causes of Death by County of Residence, MO 2016	NE MO Reg (6 Co) Avg	%	Marion Co	%	Lewis Co	%	Monroe Co	%	Pike Co	%	Ralls Co	%	Shelby Co	%
TOTAL	966	100%	340	100%	121	100%	106	100%	204	100%	110	100%	85	100%
Diseases of heart	255	26.4%	87	25.6%	42	34.7%	25	23.6%	60	29.4%	20	18.2%	21	24.7%
Malignant neoplasms	199	20.6%	60	17.6%	19	15.7%	24	22.6%	48	23.5%	28	25.5%	20	23.5%
All other diseases	135	14.0%	50	14.7%	22	18.2%	12	11.3%	20	9.8%	13	11.8%	18	21.2%
Chronic lower respiratory disease	61	6.3%	25	7.4%	4	3.3%	9	8.5%	12	5.9%	6	5.5%	5	5.9%
Cerebrovascular diseases	51	5.3%	16	4.7%	9	7.4%	3	2.8%	15	7.4%	4	3.6%	4	4.7%
Nephritis and nephrosis	23	2.4%	6	1.8%	4	3.3%	3	2.8%	7	3.4%	2	1.8%	1	1.2%
Septicemia	17	1.8%	6	1.8%	1	0.8%	5	4.7%	2	1.0%	1	0.9%	2	2.4%
Suicide	25	2.6%	7	2.1%	4	3.3%	0	0.0%	10	4.9%	3	2.7%	1	1.2%
Unintentional injuries	46	4.8%	13	3.8%	6	5.0%	4	3.8%	11	5.4%	9	8.2%	3	3.5%
Essential hypertension	12	1.2%	5	1.5%	0	0.0%	1	0.9%	0	0.0%	5	4.5%	1	1.2%
Influenza and pneumonia	27	2.8%	11	3.2%	1	0.8%	3	2.8%	3	1.5%	6	5.5%	3	3.5%
Chronic liver disease and cirrhosis	8	0.8%	6	1.8%	0	0.0%	0	0.0%	1	0.5%	0	0.0%	1	1.2%
Alzheimer's disease	42	4.3%	22	6.5%	3	2.5%	3	2.8%	9	4.4%	4	3.6%	1	1.2%
Congenital anomalies	8	0.8%	1	0.3%	2	1.7%	2	1.9%	1	0.5%	1	0.9%	1	1.2%
Diabetes mellitus	26	2.7%	8	2.4%	1	0.8%	8	7.5%	3	1.5%	4	3.6%	2	2.4%
Pneumonitis due to solids and liquids	2	0.2%	2	0.6%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%

https://health.mo.gov/data/vitalstatistics/mvs16/Table26c.pdf

Tab 10 Preventive Health Profile

The following table reflects future health of the county. This information also is an indicator of community awareness of preventative measures.

Tab		Health Indicator	Marion Co	Trend	NE MO Reg (6 Co) Avg	MO State	Rural 20 MO Norm	Source
10	a	Access to exercise opportunities, percent, 2019	73.0%		40.0%	76.0%	46.0%	County Health Rankings
	b	Diabetes monitoring, percent, 2019	47.0%		44.2%	43.0%	39.3%	County Health Rankings
		Mammography screening, percent, 2019	23.0%		29.5%	44.0%	34.9%	County Health Rankings
	d	Percent Annual Check-Up Visit with PCP (Have a regular Doctor), 2016	78.9%		79.4%	NA	79.1%	MO Department of Health and Senior Services, MO Co-Level Study (CLS). 2016.
	e	Percent Annual Check-Up Visit with Dentist (Within last 12 months), 2016	54.9%		54.7%	NA	55.9%	MO Department of Health and Senior Services, MO Co-Level Study (CLS). 2016.
	f	Percent Annual Check-Up Visit with Eye Doctor	NA		NA	NA	NA	NA

Tab		Health Indicator	NE MO Reg (6 Co) Avg	Marion Co	Lewis Co	Monroe Co	Pike Co	Ralls Co	Shelby Co	Source
10	а	Access to exercise opportunities, percent, 2019	40.0%	73.0%	17.0%	46.0%	46.0%	15.0%	43.0%	County Health Rankings
	b	Diabetes monitoring, percent, 2019	44.2%	47.0%	41.0%	47.0%	36.0%	48.0%	46.0%	County Health Rankings
		Mammography screening, percent, 2019	29.5%	23.0%	28.0%	36.0%	24.0%	30.0%	36.0%	County Health Rankings
	d	Percent Annual Check-Up Visit with PCP (Have a regular Doctor), 2016	79.4%	78.9%	83.4%	78.6%	79.3%	84.7%	71.2%	MO Department of Health and Senior Services, MO Co-Level Study (CLS). 2016.
	e	Percent Annual Check-Up Visit with Dentist (Within last 12 months), 2016	54.7%	54.9%	47.7%	56.8%	54.1%	55.7%	59.4%	MO Department of Health and Senior Services, MO Co-Level Study (CLS). 2016.
	f	Percent Annual Check-Up Visit with Eye Doctor	NA	NA	NA	NA	NA	NA	NA	NA

b) Online Research- Health Status

PSA Primary Research:

For each CHNA Wave # 3 evaluation, a community stakeholder survey has been created and administered to collect "current" healthcare information for HRHS PSA. Response for HRHS PSA online survey equals 270 residents. Below are several charts that review survey demographics.

Community Health Needs Assessment Wave #3					
For reporting purposes, are you involved in or are you a ?	Hannibal PSA N=270	Trend	Rural Norms 24 Co N=4,206		
Business / Merchant	14.8%	Trend	9.6%		
Community Board Member	18.7%		8.3%		
Case Manager / Discharge Planner	3.9%		1.2%		
Clergy	4.5%		1.4%		
College / University	3.2%		2.0%		
Consumer Advocate	3.2%		1.7%		
Dentist / Eye Doctor / Chiropractor	1.9%		0.6%		
Elected Official - City/County	1.3%		2.1%		
EMS / Emergency	1.3%		2.4%		
Farmer / Rancher	9.0%		6.0%		
Hospital / Health Dept	25.8%		17.8%		
Housing / Builder	0.0%		0.6%		
Insurance	1.3%		1.0%		
Labor	6.5%		2.4%		
Law Enforcement	1.3%		1.6%		
Mental Health	8.4%		2.3%		
Other Health Professional	24.5%		10.3%		
Parent / Caregiver	16.1%		15.2%		
Pharmacy / Clinic	1.3%		2.3%		
Media (Paper/TV/Radio)	2.6%		0.6%		
Senior Care	7.1%		2.7%		
Teacher / School Admin	7.7%		5.7%		
Veteran	3.9%		2.8%		
Unemployed / Other	29.0%		6.5%		

Chart #1 – HRHS PSA Online Feedback Response N=270

Rural 24 Norms Include the following counties: Appanoose IA, Barton, Carroll IA, Cowley, Decatur IA, Edwards, Ellsworth, Fremont IA, Furnas NE, Marion MO, Hays, Hoxie, Jasper IA, Kiowa, Linn, Miami, Nemaha, Osborne, Page IA, Pawnee, Pike MO, Russell, Smith, Trego.

Community Health Needs Assessment Wave #3						
How would you rate the "Overall Quality" of healthcare delivery in our community?	Hannibal PSA N=270	Trend	Rural Norms 24 Co N=4,206			
Top Box %	20.0%		23.1%			
Top 2 Boxes %	64.8%		68.2%			
Very Poor	1.5%		1.2%			
Poor	4.1%		4.8%			
Average	29.6%		25.4%			
Good	44.8%		45.1%			
Very Good	20.0%		23.1%			

Chart #2 – Quality of Healthcare Delivery Community Rating

Chart #3 – Overall Community Health Quality Trend

Community Health Needs Assessment Wave #3					
When considering "overall community health quality", is it	Hannibal PSA N=270	Trend	Rural Norms 24 Co N=4,206		
Increasing - moving up	48.5%		43.4%		
Not really changing much	33.7%		38.9%		
Decreasing - slipping	9.3%		9.5%		

Chart #4 – Re-evaluate Past Community Health Needs Assessment Needs

CHNA Wave #3 HRHS PSA N=270			270		
	Past CHNAs health needs identified	Ong	Ongoing Problem		
#	Торіс	Votes	%	Trend	RANK
1	Cost of Healthcare Services	157	76.6%		1
2	Mental Health Services	149	72.7%		2
3	Substance Abuse	120	58.5%		3
4	Insurance Coverage	109	53.2%		4
5	Obesity (Nutrition / Fitness)	101	49.3%		5
6	Provider Collaboration within area	89	43.4%		6
7	Preventive Health (Wellness)	80	39.0%		7
8	Patient Health Education and Accountability	60	29.3%		8

Community Health Needs Assessment Wave #3				
In your opinion, what are the root causes of "poor health" in our community?	Hannibal PSA N=270	Trend	Rural Norms 24 Co N=4,206	
Finance & Insurance Coverage*	24.2%		7.2%	
Lack of awareness of existing local programs, providers, and services	14.0%		19.4%	
Limited access to mental health assistance	19.2%		17.4%	
Elder assistance programs	6.1%		10.1%	
Lack of health & wellness education	10.4%		12.0%	
Family assistance programs	6.1%		7.7%	
Chronic disease prevention	12.6%		10.2%	
Case management assistance	4.3%		6.5%	
Other (please specify)	3.1%		5.7%	
Note: *Finance & Insurance Coverage Norm is 7 counties.				

Chart #5 – Community Health Needs Assessment "Causes of Poor Health"

Note: *Finance & Insurance Coverage Norm is 7 counties.

CHNA Wave #3		bal PSA =270		Rural Norms 24 Co N=4,206	
How would our community rate	Top 2	Bottom 2		Top 2	Bottom 2
each of the following?	boxes	boxes	Trend	boxes	boxes
Ambulance Services	87.8%	1.5%		86.0%	2.7%
Child Care	60.6%	8.0%		51.0%	12.0%
Chiropractors	64.4%	6.4%		76.9%	4.9%
Dentists	77.2%	5.1%		59.7%	17.0%
Emergency Room	62.6%	8.6%		70.1%	9.6%
Eye Doctor/Optometrist	75.0%	3.6%		73.9%	8.0%
Family Planning Services	58.4%	9.2%		39.2%	18.3%
Home Health	70.8%	6.3%		56.4%	10.6%
Hospice	73.0%	5.8%		67.6%	7.7%
Inpatient Services	75.3%	7.7%		74.9%	5.9%
Mental Health	18.1%	44.1%		24.5%	36.2%
Nursing Home	35.1%	22.0%		47.3%	17.1%
Outpatient Services	78.9%	3.2%		75.3%	4.4%
Pharmacy	86.7%	3.1%		88.5%	2.4%
Physician Clinics	83.9%	2.6%		79.0%	4.5%
Public Health	53.8%	15.6%		63.1%	6.7%
School Nurse	70.7%	5.4%		61.3%	9.4%
Specialists	67.5%	7.2%		56.9%	13.2%

Chart #6 – Community Rating of HC Delivery Services (Perceptions)

Community Health Needs Assessment Wave #3	Bottom 2 boxes		
Community Health Readiness is vital. How would you rate each of the following? (% Poor / Very Poor)	Hannibal PSA N=270	Trend	Rural Norms 24 Co N=4,206
Early Childhood Development Programs	4.3%		11.1%
Emergency Preparedness	7.5%		8.5%
Food and Nutrition Services/Education	13.4%		13.7%
Health Screenings (asthma, hearing, vision, scoliosis)	11.8%		13.1%
Immunization Programs	3.7%		6.5%
Obesity Prevention & Treatment	24.2%		31.1%
Prenatal / Child Health Programs	4.9%		11.3%
Sexually Transmitted Disease Testing	9.5%		15.1%
Spiritual Health Support	7.0%		11.6%
Substance Use Treatment & Education	29.7%		32.4%
Tobacco Prevention & Cessation Programs	29.3%		27.8%
Violence Prevention	29.5%		31.5%
Women's Wellness Programs	5.4%		15.9%
WIC Nutrition Program	5.0%		6.8%
Poverty / Financial Health	30.1%		32.6%

Chart #7 – Community Health Readiness

Chart #8 – Healthcare Delivery "Outside our Community"

Community Health Needs Assessment Wave #3						
Are we actively working together to address community health?	Hannibal PSA N=270	Trend	Rural Norms 24 Co N=4,206			
Yes	46.1%		48.4%			
No	25.7%		12.0%			
l don't know	28.3%		39.0%			

Chart #8 – Healthcare Delivery "Outside our Community" (Continued)

				Specialties	
Community Health Nee	eds Asses	sment V	Nave #3	SPS	CTS
				CANC	19
In the past 2 years, did you or				ORTH	19
someone you know receive HC	Hannibal		Rural Norms	CARD	16
-		Turnel	24 Co N=4,206	SURG	15
outside of our community?	PSA N=270	Trend	24 CO N=4,200	SPEC	9
Yes	75.0%		81.1%	PEDS	8
				URL	8
No	17.7%		13.9%	EYE	7
I don't know	7.3%		5.0%	GAS	7
	1.370		5.0%	NEU	7

Community Health Needs Assessment Wave #3					
What needs to be discussed further at our CHNA Town Hall meeting?	Hannibal PSA N=270	Trend	Rural Norms 24 Co N=4,206		
Abuse/Violence	5.4%		5.5%		
Alcohol	4.2%		5.2%		
Breast Feeding Friendly Workplace	1.2%		1.7%		
Cancer	3.2%		4.1%		
Diabetes	4.0%		4.2%		
Drugs/Substance Abuse	9.6%		9.4%		
Family Planning	1.5%		2.8%		
Heart Disease	4.2%		3.2%		
Lead Exposure	0.4%		0.9%		
Mental Illness	10.0%		10.9%		
Nutrition	4.8%		4.7%		
Obesity	5.7%		8.0%		
Environmental Health	1.8%		1.0%		
Physical Exercise	4.7%		6.1%		
Poverty	6.0%		7.1%		
Lung Disease	2.0%		1.9%		
Sexually Transmitted Diseases	2.0%		2.3%		
Smoke-Free Workplace	1.4%		1.6%		
Suicide	7.4%		7.3%		
Teen Pregnancy	2.7%		3.2%		
Tobacco Use	3.7%		3.7%		
Vaccinations	4.1%		2.8%		
Water Quality	5.0%		3.5%		
Wellness Education	5.0%		6.1%		

Chart #9 – What HC topics need to be discussed in future Town Hall Meeting

IV. Inventory of Community Health Resources

[VVV Consultants LLC]

Beathcare Services Offered in Marion, Lewis, Monree, Pike, Rails and Sheiby, MO Counties Hospitals Health Depts. Others Clinic Primary Care Yes Yes Yes Hosp Alzheimer Center Yes Yes Yes Hosp Anthuitary Surgery Centers Yes Yes Yes Hosp Bariatric / Weight Control Services Yes Yes Yes Hosp Bariatric / Weight Control Services Yes Yes Yes Hosp Bariatric / Weight Control Services Yes Yes Yes Hosp Bariatric / Weight Control Services Yes Yes Yes Hosp Cardia Surgery Yes Yes Yes Hosp Cardia Surgery Yes Yes Yes Hosp Cardia Surgery Yes Yes Yes Hosp Cardio Surgery Yes Yes Yes Hosp Cardio Scopy Yes Yes Yes Hosp Cardio Scopy Yes Yes Yes Hosp Cardio Scopy Yes Yes Yes Hosp Diagnostic Radioisotope Facility <th>Inv</th> <th colspan="8">Inventory of Health Services - NE Missouri Region (6 Counties) YR 2019</th>	Inv	Inventory of Health Services - NE Missouri Region (6 Counties) YR 2019							
Clinic Primary Care Yes Yes Hosp Alzheimer Center Yes Yes Hosp Anthritis Treatment Center Yes Yes Hosp Baritrici / Weight Control Services Yes Yes Hosp Birthing / LDR / LDR P Room Yes Yes Hosp Birthing / LDR / LDR P Room Yes Yes Hosp Birtaing / Cardiac Rehabilitation Yes Yes Hosp Cardiac Surgery Yes Yes Hosp Cardiacoscopy Yes Yes Hosp Clanconcoccopy Yes Yes Hosp Diagnostic / masive Catheterization Yes Yes Hosp Diagnostic / masive Catheterization Yes Yes Hosp Electron Beam Computed Tomography (EBCT) Yes Yes Hosp Electron Beam Computed Tomography (EBCT) Yes Yes Hosp Electric Services Yes <th>Cat</th> <th></th> <th>Hospitals</th> <th></th> <th>Others</th>	Cat		Hospitals		Others				
Hosp Ambulatory Surgery Centers Yes Yes Hosp Arthritis Treatment Center Yes Yes Hosp Bartatric / Weight Control Services Yes Yes Hosp Bratatric / Weight Control Services Yes Yes Hosp Breast Cancer / Screening Yes Yes Hosp Cardiac Rehabilitation Yes Yes Hosp Cardiac Surgery Yes Yes Hosp Cardialo Surgery Yes Yes Hosp Carlisor Yes Yes Hosp Insurat	Clinic		Yes		Yes				
Hosp Ambulatory Surgery Centers Yes Yes Hosp Arthritis Treatment Center Yes Yes Hosp Bartatric / Weight Control Services Yes Yes Hosp Bratatric / Weight Control Services Yes Yes Hosp Breast Cancer / Screening Yes Yes Hosp Cardiac Rehabilitation Yes Yes Hosp Cardiac Surgery Yes Yes Hosp Cardialo Surgery Yes Yes Hosp Carlisor Yes Yes Hosp Insurat	Hosp	Alzheimer Center			Yes				
Hosp Arthritis Treatment Center Yes Yes Hosp Bariatric / Weight Control Services Yes Yes Hosp Birthing / LDR / LDR P Room Yes Yes Hosp Birthing / LDR / LDR P Room Yes Yes Hosp Breast Cancer / Screening Yes Yes Hosp Cardiac Rehabilitation Yes Yes Hosp Cardiac Surgery Yes Yes Hosp Cardiacostore Yes Yes Hosp Cardiacostore Yes Yes Hosp Insurance Yes Yes Hosp Diagnostic Adioisotope Facility Yes Yes Hosp Diagnostic Adioisotope Facility Yes Hosp Insurance Enro			Yes						
Hosp Bariatric / Weight Control Services Yes Yes Hosp Birthing / LDR / LDR P Room Yes Yes Hosp Breast Cancer / Screening Yes Yes Hosp Cardia Rehabilitation Yes Yes Hosp Cardia Cardio Structures Yes Yes Hosp Cardia Cardio Structures Yes Yes Hosp Diagnostic Radioisotope Facility Yes Yes Hosp Diagnostic / Invasive Catheterization Yes Yes Hosp Disprostic / Invasive Catheterization Yes Yes Hosp Earlied Digital Mammography (EBCT) Yes Yes Hosp Fertility Clinic Yes Yes Hosp Geriatric Services Yes Yes Hosp									
Hosp Birthing / LDR / LDR P Room Yes Yes Hosp Breast Cancer / Screening Yes Yes Hosp Cardiac Rehabilitation Yes Yes Hosp Cardiac Surgery Yes Yes Hosp Case Management Yes Yes Hosp Cardiac Surgery Yes Yes Hosp Case Management Yes Yes Hosp Case Case Management Yes Yes Hosp Case Case Case Case Case Case Case Case			Yes		Yes				
Hosp Burn Care Yes Hosp Cardiac Surgery Yes Hosp Cardiac Surgery Yes Yes Hosp Cardiology Services Yes Yes Hosp Cardiac Surgery Yes Yes Hosp Case Management Yes Yes Hosp Chemotherapy Yes Yes Hosp Crisis Prevention Yes Yes Hosp Diagnostic Radioisotope Facility Yes Yes Hosp Electron Beam Computed Tomography (EBCT) Yes Yes Hosp Full Field Digital Mamography (FFDM) Yes Yes Hosp Geriatric Services Yes Yes Hosp Heart Yes Yes Hosp Heart Yes Yes Hosp Intensity-Modulated Radiation Therapy (IGRT) Yes Yes Hosp Intensity-Modulated Radiation Therapy (IGRT) Yes Yes <t< td=""><td></td><td></td><td>Yes</td><td></td><td></td></t<>			Yes						
Hosp Cardiac Rehabilitation Yes Hosp Cardiac Surgery Yes Hosp Cardiology Services Yes Hosp Case Management Yes Hosp Cardiology Services Yes Hosp Case Management Yes Hosp Chaplaincy / Pastoral Care Services Yes Hosp Colonoscopy Yes Hosp Colonoscopy Yes Hosp Diagnostic Radioisotope Facility Yes Hosp Diagnostic / Invasive Catheterization Yes Hosp Electron Beam Computed Tomography (EBCT) Yes Hosp Electron Beam Computed Tomography (EBCT) Yes Hosp Electron Beam Computed Tomography (EBCT) Yes Hosp Fertility Clinic Yes Hosp Fertility Clinic Yes Hosp Geriatric Services Yes Hosp Geriatric Services Yes Hosp Hemodialysis Yes Hosp Inpatient Acute Care - Hospital Services Yes Hosp Inpatient Acute Care - Hospital Services Yes Hosp Intensive Care Unit Yes Hosp Intensive Care Unit Yes Hosp Intervetional Cardiac Catheterization Yes Hosp Intensiv	Hosp	Breast Cancer / Screening	Yes	Yes	Yes				
Hosp Cardiac SurgeryYesHosp Cardiology ServicesYesHosp Case ManagementYesHosp Chaplaincy / Pastoral Care ServicesYesHosp Chaplaincy / Pastoral Care ServicesYesHosp ColonoscopyYesHosp 	Hosp	Burn Care							
Hosp Cardiology ServicesYesYesHosp Capalaincy / Pastoral Care ServicesYesYesHosp ChemotherapyYesYesHosp ColonoscopyYesYesHosp ColonoscopyYesYesHosp Crisis PreventionYesYesHosp Diagnostic / Invasive CatheterizationYesYesHosp Diagnostic / Invasive CatheterizationYesYesHosp Deartic ServicesYesYesYesHosp HemodialysisYesYesYesHosp Inpatient Acute Care - Hospital ServicesYesYesHosp Intensive Care UnitYesYesHosp Insteint-Rediat Care UnitYesYesHosp Insteint Rediated Radiation Therapy (IMRT) 161YesYesHosp Insteint Rediate Care UnitYesYes <t< td=""><td>Hosp</td><td>Cardiac Rehabilitation</td><td>Yes</td><td></td><td></td></t<>	Hosp	Cardiac Rehabilitation	Yes						
HospCase ManagementYesYesYesHospChaplaincy / Pastoral Care ServicesYesYesYesHospChomotherapyYesYesYesHospCrisis PreventionYesYesYesHospDiagnostic Radioisotope FacilityYesYesYesHospDiagnostic Radioisotope FacilityYesYesYesHospDiagnostic Caliosotope FacilityYesYesYesHospDiagnostic Caliosotope FacilityYesYesYesHospDiagnostic Caliosotope FacilityYesYesYesHospExtracorporeal Shock Wave Lithotripter (ESWL)YesYesYesHospFullity ClinicYesYesYesYesHospFullity ClinicYesYesYesYesHospGenetic Testing / CounselingYesYesHospHemodialysisYesYesYesYesYesHospIntensity Adoulated Radiation Therapy (IGRT)YesYesYesYesHospIntensity-Modulated Radiation Therapy (IMRT) 161YesYesYesYesHospIntensity-Modulated Radiation Therapy (IMRT) 161YesYesYesYesHospIntensity-Modulated Radiation Therapy (IMRT) 161YesYesYesYesHospIntensity-Modulated Radiation Therapy (IMRT) 161YesYesYesYesHospIntensity-Modulated Radiation Therap	Hosp	Cardiac Surgery	Yes						
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HospCrisis PreventionYesHospCT ScannerYesHospDiagnostic Radioisotope FacilityYesHospDiagnostic / Invasive CatheterizationYesHospElectron Beam Computed Tomography (EBCT)YesHospElectron Beam Computed Tomography (EBCT)YesHospFertility ClinicYesHospFertility ClinicYesHospFertility ClinicYesHospFertility ClinicYesHospGeriatric ServicesYesHospGeriatric ServicesYesHospHeartYesHospHeartYesHospHill / AIDS ServicesYesHospIntensity-Modulated Radiation Therapy (IGRT)YesHospIntensity-Modulated Radiation Therapy (IMRT) 161YesHospIntensity-Modulated Radiation Therapy (IMRT) 161YesHospIntensity-Modulated Radiation Therapy (IMRT) 161YesHospIntensity-Care UnitYesHospIntensity Care UnitYesHospIntensity Care UnitYesHospIsolation roomYesHospKidneyYesHospKidneyYesHospMagnetic Resonance Imaging (MRI)YesHospMagnetic Resonance Imaging (MRI)YesHospMultislice Spiral Computed Tomography (<64 slice CT)	Hosp	Chemotherapy	Yes		Yes				
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HospOutpatient SurgeryYesYesHospPain ManagementYesYes					Yes				
Hosp Pain Management Yes Yes									
Hosp Palliative Care Program Yes									

0-4	Healthcare Services Offered in Marion, Lewis, Monroe, Pike, Ralls		Health	Others
Cat	and Shelby, MO Counties	Hospitals	Depts.	Others
	Pediatric	Yes		Yes
	Physical Rehabilitation	Yes		
	Positron Emission Tomography (PET)	Yes		Yes
Hosp	Positron Emission Tomography / CT (PET/CT)	Yes		Yes
	Psychiatric Services			Yes
	Radiology, Diagnostic	Yes		Yes
	Radiology, Therapeutic	Yes		
	Reproductive Health	Yes	Yes	Yes
	Robotic Surgery			Yes
	Shaped Beam Radiation System 161	Yes		
	Single Photon Emission Computerized Tomography (SPECT)	Yes		
	Sleep Center	Yes		Yes
	Social Work Services	Yes	Yes	Yes
	Sports Medicine	Yes		Yes
	Stereotactic Radiosurgery	Yes		<u> </u>
	Swing Bed Services	Yes		<u> </u>
	Transplant Services			<u> </u>
	Trauma Center			Yes
	Ultrasound	Yes		Yes
	Women's Health Services	Yes	Yes	Yes
Hosp	Wound Care	Yes	Yes	Yes
SR	Adult Day Care Program	Yes		Yes
	Assisted Living	Yes		Yes
-	Home Health Services	Yes	Yes	Yes
	Hospice		Yes	Yes
	Long-Term Care		Yes	Yes
	Nursing Home Services			Yes
	Retirement Housing			Yes
SR	Skilled Nursing Care	Yes		Yes
ER	Emergency Services	Yes		
ER	Urgent Care Center	Yes		Yes
ER	Ambulance Services			Yes
SERV	Alcoholism-Drug Abuse		Yes	Yes
	Blood Donor Center	Yes		Yes
-	Chiropractic Services			Yes
	Complementary Medicine Services	Yes		
	Dental Services			Yes
	Fitness Center			Yes
SERV	Health Education Classes	Yes	Yes	Yes
	Health Fair (Annual)	Yes	Yes	Yes
	Health Information Center	Yes	Yes	Yes
SERV	Health Screenings	Yes	Yes	Yes
	Meals on Wheels		Yes	Yes
SERV	Nutrition Programs	Yes	Yes	Yes
	Patient Education Center	Yes	Yes	Yes
	Support Groups	Yes	Yes	Yes
	Teen Outreach Services	Yes	Yes	Yes
	Tobacco Treatment / Cessation Program	Yes	Yes	Yes
	Transportation to Health Facilities			Yes
	Wellness Program	Yes	Yes	Yes

# of FTE Providers Working in NE MO RegionPSA-Based DRsPSA-Based Visiting DRs*PSA-Based PA / NPPrimary Care:	HRHS - Primary Service Area (6 Counties)				
# of FTE Providers Working in NE MO RegionDRsVisiting DRs*PA / NPPrimary Care:33.036.342.0Family Practice33.036.342.0Internal Medicine/Geriatrician7.5-Obstetrics/Gynecology6.01.01.0Pediatrics6.00.02.0Medicine Specialists:Allergy/Immuology2.04.0Cardiology5.02.0Dermatology1.6-Gastroenterology3.02.0Infectious DiseasesNephrology1.02.0Psychiatry4.01.0Psychiatry3.0-Surgery Specialists:General Surgery/Colon/Oral7.3-Neurosurgery1.03.0-Opthhalmology1.01.0-Opthalmology2.0Plastic/Reconstructive1.01.0Thoracic/Cardiovascular/VascularUrology4.01.0-Hospital Based:Anesthesia/Pain3.05.0Emergency12.6-Anesthesia/Pain6.02.0Plastic/Reconstructive1.01.0Hospital Based:Anesthesia/Pain3.05.0Emergency12.6-Anesthesia/Pain6.02.0Physical Medicine/Rehab0.51.0Podiatry			ysicians	FTE Allied Staff	
Primary Care: 33.0 36.3 42.0 Family Practice 33.0 36.3 42.0 Internal Medicine/Geriatrician 7.5					
Family Practice 33.0 36.3 42.0 Internal Medicine/Geriatrician 7.5	# of FTE Providers Working in NE MO Region	DRs	Visiting DRs*	PA/NP	
Internal Medicine/Geriatrician 7.5 Obstetrics/Gynecology 6.0 1.0 1.0 Pediatrics 6.0 0.0 2.0 Medicine Specialists:	Primary Care:				
Obstetrics/Gynecology 6.0 1.0 1.0 Pediatrics 6.0 0.0 2.0 Medicine Specialists: Allergy/Immunology 5.0 2.0 Cardiology 5.0 2.0 Dermatology 2.0 4.0 Endocrinology 1.6 Gastroenterology 3.0 2.0 Oncology/Hematology/Radiology 3.0 2.0 <	Family Practice	33.0	36.3	42.0	
Pediatrics 6.0 0.0 2.0 Medicine Specialists: ////////////////////////////////////	Internal Medicine/Geriatrician	7.5			
Pediatrics 6.0 0.0 2.0 Medicine Specialists: ////////////////////////////////////	Obstetrics/Gynecology	6.0	1.0	1.0	
Allergy/Immunology 5.0 2.0 Cardiology 5.0 2.0 Dermatology 2.0 4.0 Endocrinology 3.0 2.0 Gastroenterology 3.0 2.0 Oncology/Hematology/Radiology 3.0 2.0 Infectious Diseases		6.0	0.0	2.0	
Allergy/Immunology 5.0 2.0 Cardiology 5.0 2.0 Dermatology 2.0 4.0 Endocrinology 3.0 2.0 Gastroenterology 3.0 2.0 Oncology/Hematology/Radiology 3.0 2.0 Infectious Diseases					
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Cardiology 5.0 2.0 Dermatology 2.0 4.0 Endocrinology 3.0					
Dermatology 2.0 4.0 Endocrinology 1.6		5.0	2.0		
Endocrinology1.6Gastroenterology3.0Oncology/Hematology/Radiology3.0Infectious Diseases		2.0		4.0	
Gastroenterology3.02.0Oncology/Hematology/Radiology3.02.0Infectious DiseasesMephrology1.02.0Neurology2.0Psychiatry4.01.02.0Pulmonary3.0Rheumatology1.3Surgery Specialists:General Surgery/Colon/Oral7.3NeurosurgeryOphthalmology1.03.0Orthopedics4.0Otolaryngology2.0Plastic/Reconstructive1.01.0Thoracic/Cardiovascular/VascularUrology1.01.0Hospital Based:Anesthesia/Pain3.05.0Emergency12.6Radiology2.0Hospitalist6.02.0Neonstal/Perinata0.3Physical Medicine/Rehab0.3Occupational Medicine0.51.0Physical Medicine/Rehab0.51.0Optometrist6.0Dentist4.0		1.6			
Oncology/Hematology/Radiology3.02.0Infectious Diseases1.02.0Nephrology1.02.0Neurology2.01.0Psychiatry4.01.02.0Pulmonary3.01.02.0Rheumatology1.31.02.0Surgery Specialists:91.03.0General Surgery/Colon/Oral7.31.03.0Ophthalmology1.03.00Orthopedics4.01.01.0Otolaryngology2.01.01.0Otolaryngology2.01.01.0Thoracic/Cardiovascular/Vascular1.01.0Urology1.01.01.0Hospital Based:91.01.0Anesthesia/Pain3.05.0Emergency12.61.0Radiology2.01.0Physical Medicine/Rehab0.31.0Occupational Medicine0.51.0Podiatry3.01.0Dentist4.01.0		3.0			
Infectious DiseasesImage: Constraint of the sector of the sec			2.0		
Neurology2.0Psychiatry4.01.02.0Pulmonary3.01.3Rheumatology1.3					
Neurology2.0Psychiatry4.01.02.0Pulmonary3.01.3Rheumatology1.3	Nephrology	1.0	2.0		
Psychiatry4.01.02.0Pulmonary3.0Rheumatology1.3Surgery Specialists:General Surgery/Colon/Oral7.3NeurosurgeryOphthalmology1.03.0Orthopedics4.0Otolaryngology2.0Plastic/Reconstructive1.01.0Thoracic/Cardiovascular/VascularUrology1.01.0Hospital Based:Anesthesia/Pain3.05.0Emergency12.6Radiology2.0Physical Medicine/Rehab0.3Occupational Medicine0.51.0Physical Medicine/Rehab0.3Optometrist6.0Dentist4.0		2.0			
Pulmonary3.0Rheumatology1.3Surgery Specialists:			1.0	2.0	
Rheumatology1.3Surgery Specialists:		3.0			
Surgery Specialists:Image: specialists:General Surgery/Colon/Oral7.3Neurosurgery7.3Ophthalmology1.0Ophthalmology1.0Orthopedics4.0Otolaryngology2.0Plastic/Reconstructive1.0Thoracic/Cardiovascular/Vascular1.0Urology1.0Hospital Based:1.0Anesthesia/Pain3.0Emergency12.6Radiology2.0Hospitalist6.0Pathology2.0Hospitalist6.0Coupational Medicine0.5Occupational Medicine0.5Optimetrist6.0Optimetrist6.0Dentist4.0		1.3			
General Surgery/Colon/Oral7.3Neurosurgery1.0Ophthalmology1.0Ophthalmology2.0Otolaryngology2.0Plastic/Reconstructive1.0Thoracic/Cardiovascular/Vascular1.0Urology1.0Hospital Based:1.0Anesthesia/Pain3.0Emergency12.6Radiology4.0Pathology2.0Hospitalist6.0Constructive1.0Inopitalist6.0Cocupational Medicine0.5Occupational Medicine0.5Occupational Medicine6.0Optometrist6.0Optometrist6.0Optometrist4.0					
Neurosurgery1.03.0Ophthalmology1.03.0Orthopedics4.0Otolaryngology2.0Plastic/Reconstructive1.0Thoracic/Cardiovascular/Vascular		73			
Ophthalmology1.03.0Orthopedics4.0		7.5			
Orthopedics4.0Image: construction of the second seco		1.0	3.0		
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Plastic/Reconstructive1.01.0Thoracic/Cardiovascular/Vascular					
Thoracic/Cardiovascular/Vascular1.01.0Urology1.01.01.0Hospital Based:			10		
Urology1.01.0Hospital Based:		1.0	1.0		
BitImage: constraint of the systemImage: constraint of the systemHospital Based:3.05.0Anesthesia/Pain3.05.0Emergency12.612.6Radiology4.010Pathology2.010Hospitalist6.02.0Neonatal/Perinatal0.310Physical Medicine/Rehab0.310Occupational Medicine0.51.0Podiatry3.010Chiropractor6.010Optometrist6.010Dentist4.010		10	10		
Anesthesia/Pain3.05.0Emergency12.6Radiology4.0Pathology2.0Hospitalist6.02.0Neonatal/PerinatalPhysical Medicine/Rehab0.3Occupational Medicine0.51.0Podiatry3.0ChiropractorOptometrist6.0Dentist4.0	orology	1.0	1.0		
Emergency12.6Image: constraint of the systemRadiology4.0Image: constraint of the systemPathology2.0Image: constraint of the systemHospitalist6.02.0Neonatal/PerinatalImage: constraint of the systemPhysical Medicine/Rehab0.3Image: constraint of the systemOccupational Medicine0.51.0Podiatry3.0Image: constraint of the systemOptometrist6.0Image: constraint of the systemDentist4.0Image: constraint of the system	Hospital Based:				
Radiology4.04.0Pathology2.00Hospitalist6.02.0Neonatal/Perinatal0.30Physical Medicine/Rehab0.30Occupational Medicine0.51.0Podiatry3.00Chiropractor6.00Optometrist6.00Dentist4.00	Anesthesia/Pain	3.0		5.0	
Pathology2.02.0Hospitalist6.02.0Neonatal/Perinatal6.02.0Physical Medicine/Rehab0.30Occupational Medicine0.51.0Podiatry3.01.0Chiropractor6.00Optometrist6.00Dentist4.00	Emergency	12.6			
Hospitalist6.02.0Neonatal/Perinatal6.02.0Physical Medicine/Rehab0.36.0Occupational Medicine0.51.0Podiatry3.06.0Chiropractor6.06.0Dentist4.06.0	Radiology	4.0			
Neonatal/PerinatalImage: Constraint of the second seco	Pathology	2.0			
Physical Medicine/Rehab0.30.3Occupational Medicine0.51.0Podiatry3.00Chiropractor6.00Optometrist6.00Dentist4.00	Hospitalist	6.0		2.0	
Occupational Medicine0.51.0Podiatry3.0ChiropractorOptometrist6.0Dentist4.0	Neonatal/Perinatal				
Podiatry3.0Image: ChiropractorChiropractor6.0Image: ChiropractorOptometrist6.0Image: ChiropractorDentist4.0Image: Chiropractor	Physical Medicine/Rehab	0.3			
Chiropractor6.0Optometrist6.0Dentist4.0	Occupational Medicine	0.5		1.0	
Optometrist 6.0 Dentist 4.0	Podiatry	3.0			
Dentist 4.0	Chiropractor				
	Optometrist	6.0			
TOTALS 136.1 49.3 59.0	Dentist	4.0			
	TOTALS	136.1	49.3	59.0	

Providers Delivering Care in NE MO Region (6 counties) YR 2019 HRHS - Primary Service Area (6 Counties)

*Total # of FTE Specialists serving community who office outside PSA.

Vi	siting Special	lists to Han	nibal Reg	ional ·	- YR	2019
NE MO	Region Includes: M	/larion, Lewis, N	lonroe, Pike, F	Ralls and	l She	Iby Counties
Specialty	Physician Name/Group	Office Location	Schedule	Annual Days	FTE	Location of Outreach Clinic
Cardiology	SSM Blessing MO Heart Cardinal Glennon Dr. Arun Venkat	St. Louis, MO Quincy, IL Columbia, MO St. Louis, MO Louisiana, MO	PCMH Weekly As Needed As Needed As Needed	26 Varies Varies Varies		Louisiana, MO Hannibal, MO Hannibal, MO Hannibal, MO
Dermatology	University of MO/Derm	Columbia, MO	As Needed	Varies		Via Telehealth in Hannibal, MO
General Surgeon	Dr. Perll Blessing	Mexico, MO Quincy, IL	Weekly Weekly	26 Varies		Louisiana, MO Hannibal, MO
Hematology / Oncology	MO Cancer Associates	Columbia, MO	As Needed	Varies		Hannibal, MO
Hospitalist	Mercy Virtual	St. Louis, MO	As Needed	Varies		Via Telehealth in Hannibal, MO
Ophthalmology	Dr. Lee Dr. Gira QMG	St. Louis, MO St. Louis, MO St. Louis, MO	Monthly Weekly Daily	12 26 365		Louisiana, MO Hannibal, MO Hannibal, MO
Orthopedic	Dr. Matthew Melander	Louisiana, MO	Daily	365		Louisiana, MO
Pediatrics	Cardinal Glennon Children's Medical Center	St. Louis, MO	As Needed	Varies		Via pediatric TeleED in Hannibal, MO
Pulmonary	Dr. Colbert	Troy, MO	PCMH Bi-Weekly	13		Louisiana, MO
Pain Management	Dr. Vivek Manchada	St. Louis, MO	As Needed	Varies		Louisiana, MO
Anesthesia	Bill Wall, CRNA	Moberly, MO	As Needed	Varies		Louisiana, MO

Health Services Directory Northeast Missouri Region

(Marion, Lewis, Monroe, Pike, Ralls and Shelby, Missouri Counties)

Emergency Numbers

Police / Sheriff	911
Fire	911
Ambulance	911

Non-Emergency Numbers

	Sheriff	Ambulance
Lewis	(573) 767-5311	(573) 288-3952
Marion	(573) 221-0678	(573) 769-7023
Monroe	(660) 327-5175	(660) 327-4252
Pike	(573) 324-3335	(573) 735-4112
Ralls	(573) 985-5611	(573) 221-2117
Shelby	(573) 633-2161	(573) 735-4112

Municipal Non-Emergency Numbers

City	County	Police	Fire
Hannibal	Marion	(573) 221-0987	(573) 221-0657
Palmyra	Marion	(573) 769-5540	(573) 769-3411
Monroe City	Monroe	(573) 735-4431	(573) 735-4405
Bowling Green	Pike	(573) 324-3200	(573) 324-5451
Louisiana	Pike	(573) 754-4021	(573) 754-5400
Canton	Lewis	(573) 288-4412	(573) 288-3313
LaGrange	Lewis	(573) 655-4611	
Shelbina	Shelby	(573) 588-0111	

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Sandra Ahlum, MD OB/GYN Hannibal Clinic Hannibal, MO 63401

Muhammad A Ali, MD Oncology Quincy, IL 62301

Ashraf Almashhrawi, MD Gastroenterology Hannibal Regional Medical Group

Arif A Bari, MD Oncology Hannibal Clinic Hannibal, MO 63401

J Edward Bass, MD Radiology Hannibal Regional Hospital

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Khulood Ahmed, MD Gastroenterology Hannibal Regional Medical Group

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Hossein Behniaye, MD Family Practice Hannibal Regional Medical Group

Radheshyam Bhatt, MD Internal Medicine Hannibal Regional Hospital

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Jon C Carter, MD Emergency Hannibal Regional Hospital

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Beverly Christy, NP-C Family Practice Hannibal Clinic Palmyra, MO 63461

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Margaret Colyar, NP-C Family Practice Hannibal Clinic Hannibal, MO 63401

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Askchkkumar R Chada, MD Emergency Genesis Emergency Medicine Services Louisiana, MO 63353

Salvado Chavez, MD Emergency Genesis Emergency Medicine Services Louisiana, MO 63353

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Abram Geisendorfer, MD Opthamology Quincy Medical Group Hannibal, MO 63410

Luvell Glanton, MD Pain Management - Anesthesiology Hannibal Regional Medical Group Hannibal, MO 63401

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Scott Hough, MD Emergency Hannibal Regional Hospital

Arham Hussain, MD Emergency Hannibal Regional Hospital Hannibal, MO 63401

Kevin Imhof, DO Otolaryngology Hannibal Regional Medical Group Hannibal, MO 63401 John P Greving, DO Internal Medicine Hannibal Regional Medical Group Hannibal, MO 63401

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Leanna Leake, FNP Family Practice Hannibal Clinic Hannibal, MO 63401

Priscilla Long, MD Internal Medicine Hannibal Clinic Hannibal, MO 63401

Sherry Masterson, FNP Family Practice Hannibal Regional Medical Group Hannibal, MO 63401

Bryson Mchardy, MD Pediatrician Hannibal Clinic Hannibal, MO 63401 Erik J Meidl, MD Internal Medicine Hannibal Clinic Hannibal, MO 63401

Schuyler Metlis, MD Plastic Surgeon Hannibal Regional Medical Group Hannibal, MO 63401

Donald Miller, DO Emergency Hannibal Regional Hospital Hannibal, MO 63401

Elizabeth Monroe, OD Optometry Hannibal, MO 63401

Marshall V Munch, OD Optometry Quincy Medical Group Hannibal, MO 63401

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Ankit Parikh, MD Hospitalist Hannibal Regional Hospital Susan Meidl, MD Dermatology Hannibal Clinic Hannibal, MO 63401

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Jeanette Vander Bol, NP Family Practice Hannibal Regional Medical Group

Omar Villarroel, MD Pediatrician Hannibal Regional Hospital

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Rodney L Yager, DO Family Practice Hannibal Clinic Monroe City, MO 63456

V. Detail Exhibits

a) Patient Origin Source Files

							Patient Ori	gin by H	lospital	- Inpatie	ent			-	GUIDING				
							Hannibal Re	egional Ho	spital - Ha	annibal, M	0				Han	niha	Rea	iona	1
HOSPITAL INDUSTRY DA	JA INSTITUTE						Federal Fiscal Year: 2016	-							1 Ian	L	i i ueg	C.	
							Discharge Data Ava	ilable Fro	m 2014 Q	1 through	2019 Q 1					Hea	althcare	Systen	n
							Kansas Discharge Data	Available	From 201	4Q1thro	ugh 2019	Q 1							
	Tot		Pediat				Adult Medical	Surgical											
	Discha		Age 0	- 17	Age 1		Age 45 - 64		Age 65		Age 75		Psychiat		Obste		Newb		
County	Cases	%	Cases	%	Cases	%	Cases	%	Cases	%	Cases	%	Cases	%		%	Cases	%	Surg %
Marion, MO	2,380	49.3%	25	1.1%	138	5.8%		21.0%	385	16.2%	673	28.3%	10	0.4%	326	13.7%	323	13.6%	19.2%
Pike, MO	448	9.3%	5	1.1%	19	4.2%	86	19.2%	78	17.4%	99	22.1%	0	0.0%	80	17.9%	81	18.1%	26.69
Ralls, MO	426	B.8%	3	0.7%	31	7.3%	80	18.8%	103	24.2%	121	28.4%	2	0.5%	45	10.6%	41	9.6%	26.89
Adams, IL	293	6,1%	1	0.3%	5	1,7%	74	25.3%	85	29.0%	78	26.6%	0	0.0%	26	8,9%	24	8.2%	67,6%
Ionroe, MO	292	6.0%	3	1.0%	14	4,8%	80	27.4%	37	12,7%	83	28.4%	1	0.3%	38	13,0%	36	12.3%	25,39
Pike, IL	218	4.5%	2	0.9%	18	8,3%	28	12.8%	63	28,9%	70	32.1%	1	0.5%	18	8,3%	18	8.3%	39.09
Lewis, MO	210	4.3%	0	0.0%	8	3,8%	27	12.9%	45	21.4%	63	30.0%	0	0.0%	34	16,2%	33	15.7%	31.0%
Shelby, MO	205	4.2%	1	0.5%	11	5,4%	36	17.6%	35	17,1%	69	33.7%	3	1.5%	25	12.2%	25	12.2%	19,59
Audrain, MO	86	1.8%	1	1.2%	6	7.0%	14	16.3%	6	7.0%	34	39.5%	0	0.0%	12	14.0%	15	15.1%	23,39
Clark, MO	72	1.5%	0	0.0%	1	1.4%	18	25.0%	15	20.8%	20	27.8%	0	0.0%	9	12.5%	9	12.5%	44.45
lancock, IL	56	1.2%	0	0.0%	0	41411	25	44.6%	15	26.8%	16	28.6%	0	0.0%	0"	0.0%	0		83.99
7999	18	0.4%	0	0.0%	0		7	38.9%	8	44.4%	1	5.6%	0	0.0%	1	5.6%	1	5.6%	61.19
(nox, MO	17	0.4%	0	0.0%	2	11.8%	· 0*	0.0%	7	41.2%	6	35.3%	0*		1	5.9%	1	5.9%	52.95
.ee, IA	9	0.2%	0	0.0%	0		1	11.1%	2	22,2%	4	44.4%	0	0.0%	1	11,1%	1	11.1%	68,79
Brown, IL	9	0.2%	0	0.0%	0		5	55.6%	2	22,2%	2	22.2%	0	0.0%	0.	0.0%	0	0.0%	77,89
fontgomery, MO	9	0.2%	0	0.0%	0			0.0%	2	22.2%	4	44.4%	0	0.0%	2	22.2%	1	11.1%	44,49
Lincoln, MO	8	0.2%	1	12.5%	0		• •	0.0%	0	0.0%	2	25.0%		12.5%	2	25,0%	2	25.0%	0.09
St. Louis County, MO	7	0.1%	0	0.0%	1	14.3%	2	28.6%	1	14,3%	1	14.3%	0*	0.0%	1	14,3%	1	14.3%	14,39
9999	6	0,1%	0	0.0%	0	0.0%	1	16.7%	3	50.0%	2	33.3%	0"	0.0%	0"	0.0%	0"	0.0%	33.3%
Calhoun, IL	5	0.1%	0	0.0%	0		3	60.0%	0	0.0%	0	0.0%	0	0.0%	1	20.0%	1	20.0%	0.0%
Scotland, MO	5	0.1%	0	0.0%	0'	0,0%		0.0%	2	40.0%	3	60.0%	0*	0.0%	0"	0.0%	0	0.0%	60.0%
Other Counties	49	1.0%	0	0.0%	6	12.2%	18	36.7%	9	18.4%	10	20.4%	0*	0.0%	4	8.2%	2	4.1%	26.5%
Hospital Total	4,828	100.0%	42	0.9%	260	5.4%	1.005	20.8%	903	18.7%	1,361	28.2%	18	0.4%	626	13.0%	613	12.7%	27.1%

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							Patient Or	igin by I	lospital	- Inpatie	ent			-	GUIDING				÷
							Hannibal F	Regional Ho	ospital - Ha	annibal, M	0				Han	niba	al Reg	ziona	ıl
HOSPITAL INDUSTRY	Y DATA INSTITU	ЛЕ					Federal Fiscal Year: 2017						1			He	althcare	Suctor	
							Discharge Data Av	ailable Fro	m 2014 Q	1 through	2019 Q 1					T IC	aundar	Syster	
							Kansas Discharge Dat	a Available	From 201	4 Q 1 thro	ugh 2019	Q 1							
	-						Adult Medica	/Surgical											
	To Discha		Pediat Age 0 -		Age 18	- 11	Age 45 - 64	arouigical	Age 65	74	Age 7								
	Cases	wiges	Cases	%	Cases	%	Cases	96	Cases	%	Cases	%	Psychiat Cases	inc 🔊	Obste Cases	itric %	Newb Cases	%	
County Marion, MO	2,376	48.1%	25	1.1%	224	9.4%	544	22.9%	383	16.1%	649	27.3%	4	0.2%	279	11.7%	268	11.3%	Surg 9
Pike, MO	492	10.0%	7	1.4%	26	5.3%	109	22.2%	80	16.3%	98	19.9%	1	0.2%	87	17.7%	84	17.1%	26.69
Ralls, MO	395	B.0%	11	2.8%	28	7.1%	83	21.0%	84	21.3%	96	24.3%	0*	0.0%	47	11.9%	46	11.6%	25.1
Adams, IL	327	6.6%	0"		11	3.4%	62	19.0%	103	31,5%	95	29,1%	1	0.3%	28	8.6%	27	8.3%	63.0
Vonroe, MO	296	6.0%	3	1.0%	18	6.1%	63	21.3%	40	13.5%	90	30.4%	1	0.3%	41	13.9%	40	13.5%	23.0
Shelby, MO	252	5,1%	4	1.6%	15	6.0%	37	14.7%	50	19.8%	86	34.1%	0	0.0%	30	11.9%	30	11.9%	19.4
ewis, MO	232	4.7%	3	1.3%	3	1.3%	47	20.3%	49	21.1%	55	23,7%	1	0.4%	38	16.4%	36	15.5%	30.2
Pike, IL	203	4.1%	3	1.5%	5	2.5%	39	19.2%	39	19.2%	73	36.0%	0"	0.0%	23	11.3%	21	10.3%	41,9
Audrain, MO	102	2.1%	2	2.0%	3	2.9%	22	21.6%	14	13.7%	39	38.2%	1	1.0%	11	10.8%	10	9.8%	24.5
Clark, MO	54	1,1%	0"	0.0%	5	9,3%	21	38.9%	8	14.8%	10	18,5%	1	1,9%	4	7.4%	5	9.3%	70.4
Hancock, IL	42	0.9%	0"	0.0%	2	4.8%	7	16.7%	22	52.4%	9	21.4%	0"	0.0%	1	2.4%	1	2.4%	78.6
(nax, MO	20	0.4%	0"	0.0%	0	0.0%	4	20.0%	3	15.0%	11	55.0%	0	0.0%	1	5.0%	1	5.0%	35.0
St. Charles, MO	13	0.3%	1	7.7%	1	7.7%	1	7.7%	4	30.8%	2	15.4%	0	0.0%	2	15.4%	2	15.4%	0.0
Adair, MO	12	0.2%	0	0.0%	1	8.3%	4	33.3%	2	16.7%	2	16.7%	1	8.3%	1	8.3%	1	8.3%	58.3
Lee, IA	10	0.2%	0	0.0%	2	20.0%	4	40.0%	4	40.0%	0	0.0%	0	0.0%	0	0.0%	0		70.0
Brown, IL	10	0.2%	0	0.0%	2	20.0%	2	20.0%	6	60.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	100.0
Scotland, MO	10	0,2%	0	0.0%	0		1	10.0%	0	0.0%	5	50,0%	0	0.0%	2	20.0%	2	20.0%	40.0
17999	9	0.2%	0	0.0%	0		1	11.1%	5	55.6%	3	33,3%	0		0	0.0%	0	0.0%	44.4
Lincoln, MO	9	0.2%	0	0.0%	0	0.0%	1	11.1%	1	11.1%	1	11.1%	0*	0.0%	3	33.3%	3	33.3%	11.11
Macon, MO	9	0.2%	0		1	11.1%	1	11.1%	1	11.1%	0	0.0%	0	0.0%	3	33.3%	3	33.3%	22.2
Montgomery, MO	7	0.1%	0	0.0%	1	14.3%	1	14.3%	0	0.0%	0	0.0%	0	0.0%	2	28.6%	3	42.9%	42.95
Other Counties	57	1,2%	0	0.0%	9	15,8%	18	31.6%	13	22.8%	9	15,8%	3	5,3%	4	7.0%	1	1.8%	24.65
Hospital Total	4,937	100.0%	59	1.2%	357	7.2%	1,072	21.7%	911	18.5%	1,333	27.0%	14	0.3%	607	12.3%	584	11.8%	26.3



Patient Origin by Hospital - Inpatient

Hannibal Regional Hospital - Hannibal, MO



Federal Fiscal Year: 2018 Discharge Data Available From 2014 Q 1 through 2019 Q 1 Kansas Discharge Data Available From 2014 Q 1 through 2019 Q 1

	Tot	al	Pediat	ric			Adult Medica	/Surgical											
	Discha	rges	Age 0	17	Age 18	- 44	Age 45 - 64		Age 65	- 74	Age 7	5+	Psychiat	ric	Obste	tric	Newb	noc	
County	Cases	%	Cases	%	Cases	%	Cases	%	Cases	%	Cases	%	Cases	%	Cases	%	Cases	%	Surg
Marion, MO	2,539	48.6%	24	0.9%	224	8.8%	564	22.2%	441	17.4%	677	26.7%	6	0.2%	310	12.2%	293	11.5%	18.1
Pike, MO	509	9.7%	5	1.0%	45	8.8%	92	18.1%	80	15.7%	122	24.0%	0	0.0%	85	16.7%	80	15.7%	22.8
Ralls, MO	414	7.9%	6	1.4%	34	8.2%	90	21.7%	84	20.3%	93	22.5%	1	0.2%	53	12.8%	53	12.8%	22.5
Nonroe, MO	374	7.2%	5	1.3%	13	3.5%	94	25.1%	71	19.0%	119	31.8%	1	0.3%	35	9.4%	36	9.6%	20.3
Adams, IL	306	5.9%	1	0.3%	14	4.6%	69	22.5%	84	27.5%	92	30.1%	0	0.0%	23	7.5%	23	7.5%	56.2
Shelby, MO	265	5.1%	5	1.9%	10	3.8%	33	12.5%	58	21.9%	87	32.8%	2	0.8%	38	14.3%	32	12.1%	20.0
ewis, MO	231	4.4%	1	0.4%	7	3.0%	45	19.5%	36	15.6%	67	29.0%	0	0.0%	36	15.6%	39	16.9%	29.9
Pike, IL	197	3.8%	0	0.0%	3	1.5%	43	21.8%	39	19.8%	73	37.1%	0	0.0%	20	10.2%	19	9.6%	32.0
Audrain, MO	101	1.9%	1	1.0%	8	7.9%	15	14.9%	20	19.8%	41	40.6%	0	0.0%	8	7.9%	8	7.9%	25.7
Clark, MO	52	1.0%	0	0.0%	1	1.9%	10	19.2%	11	21.2%	13	25.0%	0	0.0%	9	17.3%	8	15.4%	38.5
Hancock, IL	51	1.0%	0	0.0%	0	0.0%	16	31.4%	21	41.2%	12	23.5%	0	0.0%	1	2.0%	1	2.0%	84.3
Knox, MO	29	0.6%	0		1	3.4%	7	24.1%	8	27.6%	9	31.0%	0	0.0%	2	6.9%	2	6.9%	37.9
lontgomery, MO	12	0.2%	0	0.0%	0	0.0%	1	8.3%	1	8.3%	5	41.7%	• ٥	0.0%	3	25.0%	2	16.7%	25.0
.ee, IA	11	0.2%	0	0.0%	2	18.2%	4	36.4%	4	36.4%	1	9.1%	0	0.0%	0	0.0%	0	0.0%	81.8
17999	11	0.2%	0	0.0%	1	9.1%	2	18.2%	2	18.2%	4	36.4%	0	0.0%	1	9.1%	1	9.1%	45.5
Brown, IL	11	0.2%	0	0.0%	0	0.0%	3	27.3%	5	45.5%	2	18.2%	1	9.1%	0	0.0%	0	0.0%	63.6
Macon, MO	11	0.2%	07	0.0%	3	27.3%	3	27.3%	۳0	0.0%	5	45.5%	0	0.0%	0	0.0%	0	0.0%	27.3
St. Charles, MO	7	0.1%	0	0.0%	1	14.3%	1	14.3%	1	14.3%	3	42.9%	1	14.3%	0	0.0%	0	0.0%	28.6
Franklin, MO	7	0.1%	0	0.0%	4	57.1%	0	0.0%	1	14.3%	2	28.6%	0	0.0%	0	0.0%	0	0.0%	28.6
Adair, MO	7	0.1%	0	0.0%	0	0.0%	3	42.9%	0	0.0% 🚩	۰۳	0.0%	0	0.0%	2	28.6%	2	28.6%	28.6
Scotland, MO	7	0.1%	0	0.0%	0	0.0%	1	14.3%	3	42.9%	3	42.9%	0	0.0%	0	0.0%	0	0.0%	42.9
incoln, MO	6	0.1%	0	0.0%	0	0.0%	4	66.7%	0	0.0%	1	16.7%	0	0.0%	0	0.0%	1	16.7%	33.35
ther Counties	64	1.2%	1	1.6%	9	14.1%	22	34.4%	5	7.8%	20	31.3%	0	0.0%	4	6.3%	3	4.7%	31.3
Hospital Total	5,222	100.0%	49	0.9%	380	7.3%	1,122	21.5%	975	18.7%	1,451	27.8%	12	0.2%	630	12.1%	603	11.5%	24.1

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b) Town Hall Attendees, Notes, & Feedback

Hannibal Reg	gional (6 County PS	A) CHNA 2	019 - Town Hall April	16, 2019 11:30 a.m. to 1:00	p.m. N=3:	L	
Category	Attend	Last	First	Title	Company	City	ST	Zip
Healthcare System CEO	1	Ahrens	C. Todd	President & CEO	Hannibal Regional Healthcare System	Hannibal	мо	63401
Leaders in other not-for-profit health care organizations, such as hospitals, clinics,	-		ci i cuu					00101
nursing homes and home-based and community-based services.	1	Anderson	Betty	Volunteer-RN advocate	Hannibal Free Clnic	Monro City	мо	63456
Directors or staff of health and human								
services organizations. Leaders in other not-for-profit health care	1	clark	Allen	Director, Pastoral Care	Hannibal Regional Healthcare System	Hannibal	MO	63401
organizations, such as hospitals, clinics, nursing homes and home-based and community-based services.	1	Colgrove	Robin	Marketing	Hannibal Regional Healthcare System			
Directors or staff of health and human services organizations.	1	Cooper	Stephanie	CEO	Douglass Community Services	Hannibal	мо	63401
Directors or staff of health and human			1					
services organizations. Directors or staff of health and human	1	Damron	Denise	Executive Director	United Way of the Mark Twain Area	Hannibal	MO	63401
services organizations.	1	Dugger	Tom		Families and Communities Together	Hannibal	MO	63401
Healthcare Vice President	1	Dunham	Ann	Compliance Officer	Hannibal Regional Healthcare System	Hannibal	MO	63401
Public health officials/board members	1	Gough	Audrey	Administrator	Shelby County Health Dept	Shelbyville	MO	63469
Community leaders	1	Grogan	Soneeta			Hannibal	MO	63401
Community leaders	1	Hall	Heath	President	Board of Public Works	Hannibal	мо	63401
Healthcare System CEO	1	Harrington	Wendy	CEO Foundation	Hannibal Regional Healthcare System	Hannibal	мо	63401
Law enforcement agencies-Chiefs Police.	1	Hill	Sha-Shona	Probation and Parole Officer II	District 03 Probation and Parole Office	Hannibal	мо	63401
Local colleges and universities	1	Johnson	Wendy	President	Moberly Area Community College	Hannibal	мо	63401
Leaders in other not-for-profit health care organizations, such as hospitals, clinics, nursing homes and home-based and community-based services.	1	Keyser	Patrick	Marketing	Hannibal Regional Healthcare System			
Law enforcement agencies-Chiefs Police.	1	Knickerbocker	Kevin	District Administrator	District 03 Probation and Parole Office	Hannibal	мо	63401
Board Member	1	Kurz	Bradley	HRHS Board Member		Hannibal	мо	63401
Leaders in other not-for-profit health care organizations, such as hospitals, clinics, nursing homes and home-based and community-based services.	1	Lalande	Dave	Marketing	Hannibal Regional Healthcare System			
Leaders in other not-for-profit health care organizations	1	Lauterbach	Kerri	Service Coordinator	Beth Haven - Company			63401
Healthcare Vice President	1	Leverenz	Julie		Hannibal Regional Healthcare System	Hannibal	мо	63401
Community leaders	1	Maune	Chris	Foundation Dev.				
Public health officials/board members	1	McBride	Jean	Administrator	Marion County Health Department	Hannibal	мо	63401
Public health officials/board members	1	McWilliams	Crystal	RN, PH Supervisor	Marion County Health Department	Hannibal	мо	63401
Individuals with business and economic development experience.	1	Mehaffy	Corey	Director	NEMO Economic Development Council	Hannibal	мо	63401
Political, appointed and elected officials.	1	Nichols	Brian		U.S. Rep Sam Graves' Office			
Local colleges and universities	1	See	Amy	Resource Coordinator/Advisor	MACC	Hannibal	мо	63401
Leaders in other not-for-profit health care organizations, such as hospitals, clinics, nursing homes and home-based and community-based services.	1	Swisher	Sara	Marketing	Hannibal Regional Healthcare System			
Leaders in other not-for-profit health care organizations, such as hospitals, clinics, nursing homes and home-based and community-based services.	1	Vannoy	Katie	RN/MCH NURSE	Shelby County Health Department	SHELBYVILLE	мо	63469
Healthcare Vice President	1	Wathen	Susan		Hannibal Regional Healthcare System	Hannibal	мо	63401
Foundation Board Member	1	Wetton	Stephen	HRHS Board Member		Hannibal	мо	63401
Directors or staff of health and human services organizations.	1	Wosman	Amanda	Director - Patient Centered Medical Home	Preferred Family Healthcare/Clarity	Hannibal	MO	63401

Hannibal Regional Healthcare System

(Marion County MO) Town Hall Notes

Tuesday, April 16, 2019 11:30 a.m. to 1:00 p.m. N=31

Drugs: Opioids (all ages), Meth, Heroin

Strengths:

- Collaborative Community Partnerships
- Public Health
- Walk-In Services
- Trusted Services in our Community
- Mental Health Services (children and teens)
- Specialty Providers
- Available Providers at Hospital
- JOHEGO App
- Park Systems
- Free Clinic
- Highway Infrastructure Transportation
- Schools
- Early Childhood Education

Things to Improve:

- Medical Transportation
- Senior Health
- Suicides
- Loneliness
- Family Planning / Support
- Nutrition / Healthy Eating
- Abuse / Violence (Men)
- Communication about Available Healthcare Services
- Health Accountability / Apathy
- Poverty
- Palliative Care
- Smoking (Tobacco use)
- Teen pregnancy
- Chronic Care Management (Diabetes, COPD)
- Mental Health / Depression (Diagnosis, treatment, Aftercare)
- Drug Abuse (Opioid, Meth, Heroin)

V	Wave #3 CHNA - Hannibal Regional Healthcare System PSA										
		Town Hall Conversation - St	rength	ns (Colo	or Cards) N= 31						
Card #	C1	Today: What are the strengths of our community that contribute to health?	Card #	C1	Today: What are the strengths of our community that contribute to health?						
1	ACC	Access to multiple services in rural communities	12	FAC	Healthcare facilities						
4	ACC	Variety of healthcare choices in community	17	FAC	Facilities						
13	ACC	Access to care	24	FAC	Gym access for working out along with parks						
14	ACC	Access to care	27	FAC	Access to exercise facilities						
26	ACC	Access to healthcare	1	FINA	Amount of charity care decreased from 2017						
26	ACC	Diversity of care available (physician practices/specialites offered in area)	17	FINA	Charity care						
27	ACC	Access to healthcare	23	FINA	Slide fee scale						
29	ACC	Expanding health care access - new doc office	24	FINA	Sliding scales						
31	ACC	Access to healthcare - now available in 3 towns	4	FIT	73% access to exercise						
7	ALL	Growth of healthcare system	11	HOSP	Hannibal regional hospital improvements and additions to improve services provided						
8	BH	MTBA, Clarity	13	HOSP	Strong Hospital						
11	BH	Mark Twain Behavioral Health services ner building and services they provide	28	HOSP	Hospital						
22	BH	More mental health outpatient than before	30	HOSP	Local hospital						
23	BH	Mental health/drug courts - expanded to pike county	26	INSU	Insured % (as MO has Medicaid gap)						
24	BH	More mental healthcare services in our area than known MTBH	1	KID	Amount of childrens services isnt as high, again more providers working together						
17	CANC	Cancer care	3	KID	Services to school children at public schools						
9	CLIN	Non-emergency walk in services	9	KID	Many resources for children and teens						
12	CLIN	Free clinic	13	KID	Schools involoved in care						
13	CLIN	Plupician clinics	23	KID	Youth services (including substance use)						
17	CLIN	Free clinic	24	KID	Youth services						
1	CORP	Ability for community to work together to address needs	26	KID	Community initiatives to combat child centered health issues (access to healthcare, food, etc.)						
2	CORP	Several health organizations	25	KID	Children on free/reduced lunch, BMI on children in schools						
5	CORP	Community involvement - HRF - support/volunteers donations - collaborate - partnerships	5	MRKT	Promotion - promote services/access to local healthcare quality etc.						
8	CORP	Human resources	8	MRKT	Community awareness of programs						
9	CORP	Collaboration between providers and agencies	18	MRKT	Marketing						
14	CORP	Care managememt	22	MRKT	Public involvement in promoting healthcare initiatives						
15	CORP	Community service collaboration	2	NH	Nursing home collaborative						
17		Partner support and community support	25	NUTR	Affordable healthy food						
20	CORP	Buisness/community cooperation (needs)	2	OTHR	Staying competitive with services						
30	CORP	Work together for goal	5	OTHR	Trust satisfaction - willingness to stay local and seek treatment						
23	DENT	Mobile dental unit	15	OTHR	Spiritual support in community						
24		Mobile dental unit - 17 schools	17		Spiritual support						
2		Increased providers being recruited	28		Rural area						
3		Number of health care providers	29	OTHR	Close knit community						
6		Healthcare providers	29	OTHR	Rural area						
8 10	DOCS DOCS	Number of providers Variety and access to quality healthcare	30 30	OTHR OTHR	Independent Common sense						
11	DOCS	providers with cooperation across entities # of providers in our area	31	OTHR	Close knit communities						

V	Wave #3 CHNA - Hannibal Regional Healthcare System PSA										
		Town Hall Conversation - St	rengtł	ns (Colo	or Cards) N= 31						
Card #	C1	Today: What are the strengths of our community that contribute to health?	Card #	C1	Today: What are the strengths of our community that contribute to health?						
12	DOCS	Primary care providers	31	OTHR	Small school districts (2)						
16	DOCS	Health services/providers	23	PHAR	34ob pharmacy program - inhalers and epipens to schools for little to no cost						
18	DOCS	Providers	5	PHY	Programming - senior/physical therapy etc.						
19	DOCS	Availability of local care/primary care/providers	23	PHY	Addication medicine program - outreach						
20	DOCS	Good health care available	26	PHY	Access to substanc abuse treatment options						
21	DOCS	Good medical options	11	POV	Clarity health - what they provide to low income population such as dental visits to local schools						
22		Significant amount of medical providers	14	QUAL	Quality care						
24		Access to healthcare providers	15	QUAL	Quality healthcare - continuing expanding						
28	DOCS	Providers	19	QUAL	Quality of facilities and providers						
9	DOH	Community health organizations - clarity - preffered family	26	QUAL	Quality of care						
10	DOH	Strong community health services that are well devleoped	7	REC	Excellent park system - free access!						
12		Public health dept	7	REC	Strong YMCA						
13	DOH	Health department	12	REC	Parks/outdoor activities						
19	DOH	Continued to expand focus to community health and beyond the medical campus	12	REC	ҮМСА						
27		Public health	21	REC	Recreation						
29		Schools/health dept great relationship	17	SPEC	# of specialty providers						
30	DOH	Public health	23	TEL	Telehealth - integrated school-based						
31		Strong health department - access to services	6	TRAN	Highway infastructure - 61 & I72						
25	DOH	Public health - Better	20	VACC	Vaccination/physical programs						
23		CIT & Opioid consortium	1	WELL	Wide variety of people providing information, not just providers						
24		Opioid consortium	6	WELL	Educational resources						
7		Economic devleopment initiatives	18	WELL	Education						
4	EMER	40 minute emergency room wait	19	WELL	Wellness activities						
5	FAC	Facilities - access to services/new technology	20	WELL	Wellness events - Hannibal city, park events						
10	FAC	Investment made into quality diagnostic equipment and facilities is much better than comparable rural areas									

V	Vave	#3 CHNA - Hannibal Reg Town Hall Conversation - We			-
Card #	C1	Today: What are the weaknesses of our community that contribute to health?	Card #	C1	Today: What are the weaknesses of our community that contribute to health?
1	ACC	Access to care in more rural communities	28	MRKT	Need positive social/media coverage
29	ALC	Alcohol use	26	NH	Nursing Homes
5	BH	Mental health	1	NUTR	Nutrition impact on health
8	BH	Mental health	2	NUTR	Food insecurities
9	BH	Lack of education for mental health services	7	NUTR	Food insecurities
9	BH	Inpatient menatal health - none	14	NUTR	Access to healthy food/diet/obesity
10	BH	Awareness of outpaient mental health services	16	NUTR	Food insecurities
11	BH	Awareness of mental health services	19	NUTR	Access to healthy food for elderly, disabled, poverty - level, chronically ill
11	BH	Inpatient mental health	31	NUTR	Access to affordable food/healthy food
16	BH	Acess to mental health services	31	NUTR	
17	BH	Mental health provider shortage	3	OBES	Obesity
18	BH	Mental health facilities/beds	10	OBES	Obesity/diabetes
19	BH	Mental health access	17	OBES	Obesity
20	BH	Depression	21	OBES	Obesity issues - access to fitness/wellness
21	BH	Depression - loneliness	26	OBES	Obesity
22	BH	More mental health services	29	OBES	Obesity
24	BH	Behavioral services for seniors	30	OBES	Need data on obesity of all age groups
25	BH	Mental health care	31	OBES	Obesity
26	BH	Mental health	5	OTHR	Palliative care
27	BH	Mental health	6	OTHR	Water quality
29	BH	Mental health	7	OTHR	Apathy
11	CARD	Need an interventional cardiologist	8	OTHR	Family- single/grandparents
7	CHRON	Chronic health issues - coordination of care	9	OTHR	Inappropriate use of medical services
13	CLIN	Increased number of integrated school-based clinics	15	OTHR	
3	COMM	Communication	20	OTHR	Healthy lifestyle choices/culture
6		Communications at the provider level	20	OTHR	Housing
6	COMM	Communications with poor about services offered	29	OTHR	Attitude, accountability
7	COMM	Communicate between entities	19	PHY	Drug treatment/recovery programs
28	COMM	Communications between health care facilities			More PT-centered medical homes in which those with chronic disease are coached
3	CORP	Relationship with competition	20 4	PHY POV	Poverty as a determinate to health care and health
13	DENT	Increase coverage area for mobile dental unit	5	POV	Assistance to needy
25	DENT	Adult dental care without medicaid that is affordable	6	POV	Poverty - obesity, smoking, transportation, communications
8	DIAB	Diabetes	10	POV	Poverty
14	DIAB	Diabetes prevention, reversal diets	16	POV	Persons in poverty
15	DIAB	diabetes an issue	17	POV	Poverty issues
29	DIAB	Diabetes	20	POV	Poverty
30	DOH	Need to increase knowledge of P.H. to community	27	POV	Poverty
31	DOH	Information about public health	29	POV	Poverty
5	DRUG	Drug problem, meth, heroin	6		
8		Drug abuse	10		Reduce smoking in population
9	DRUG	Addressing opioid use	14	SMOK	Tobacco/smoking cessation
15		Opioid use too high	15		23% smoking while pregnant
17		Drug use	15		e-cigs with teens
21		Drug addiction - treatments?	17		Tobacco use
21	DRUG	Drug addiction - treatments?	29	SMOK	Tobacco use

Wave #3 CHNA - Hannibal Regional Healthcare System PSA

Town Hall Conversation - Weakness (Color Cards) N= 31

	Town Hair Conversation - Weakness (Color Cards) 14- 51										
Card #	C1	Today: What are the weaknesses of our community that contribute to health?	Card #	C1	Today: What are the weaknesses of our community that contribute to health?						
23	DRUG	Programs designed to lower illegal grug use as a substitute product for lack of access to prescription pain killers	26	SMOK	Smoking while pregnant						
24	DRUG	Drug educatin and treatment	27	STD	STI'S						
27	DRUG	Opioids	29	STD	STD						
29	DRUG	Opioid	1	SUIC	Lessen the impact of suicide						
12	FAC	Location of medical facilities	22	SUIC	Ways to bring suicide numbers down and reach people needing assistance						
17	FAM	Family planning/birth rate/STDs/Preg. Education	25	SUIC	Suicide awareness						
20	FAM	Family support	8	TPRG	Teen pregnancy						
27	FAM	Single parent households	10	TPRG	Teen pregnancy						
3	FINA	Costs/prices	7	TRAN	Transportation						
7	FINA	\$	24	TRAN	Non-emergency medical transportation						
15	FINA	cost of healthcare	25	TRAN	Transportation for all ages						
14	FIT	Exercise/physical activity/obesity	30	TRAN	Transportation						
31	FIT	Fitness, walking trails	17	VIO	Violence						
24	ΗΗ	Home health - utilizing all available services PT and OT	21	VIO	Violence/abuse						
1	HRT	Heart disease impact	20	VIO	Violence						
31	HRT	Heart disease	24	VIO	Domestic/sexual abuse resources						
1	INSU	Uninsured/incompensated care	25	VIO	Sexual abuse treatment for males						
2	INSU	Barriers to care > ins/uninsured	3	WELL	ED						
16	INSU	Access to insurance/underinsured	7	WELL	Education						
26	INSU	% of uninsured	14	WELL	Health education						
3	MAMO	MAMS	21	WELL	Wellness/preventative education/promotion						
26	MAMO	Mammography screening	23	WELL	Education to improve and treat obesity > programs that are affordable and accessible to a wide range of demographics						
23	MRKT	marketing of all services to community	28	WELL	Health education						
27	MRKT	Knowledge of public health services	31	WELL	Community health classes						

c) Public Notice & Requests

EMAIL Request to HRHS CHNA Stakeholders

(Send via Wendy's Email ... paste message add subject line BCC all stakeholders emails from roster.

From: Wendy Harrington, Foundation President and CEO
Date: February 18, 2019
To: Community Leaders, Providers and Hospital Board / Dept Leaders
Subject: CHNA 2019 Wave #3 Online Feedback Survey

Hannibal Regional Healthcare System is updating the 2016 Community Health Needs Assessment. (*Note:* This assessment update is a follow-up to meet final IRS regulations released on 01/02/2015, requiring all 501(c) (3) hospitals to conduct a Community Health Needs Assessment and adopt an implementation strategy at least once every three years.)

The goal of this assessment update is to understand progress in addressing community health needs cited in the 2016 CHNA report and to collect up-to-date community health perceptions and needs. To accomplish this work, a short online community survey has been developed: <u>https://www.surveymonkey.com/r/MarionCo_CHNA2019</u>

All community residents and healthcare leaders are encouraged to complete the 2019 CHNA Online Feedback Survey by **Friday**, **March 15th**, **2019**. All CHNA responses are confidential. Vince Vandehaar, MBA (VVV Consultants LLC, an independent research firm from Olathe, Kansas) has been retained to conduct this CHNA research.

Thank you in advance for your time and support in participating with this important request. Also, please hold **Tuesday**, **April 16th** to attend the CHNA Community Town Hall from 11:30-1:00pm at the Rialto Banquet Hall in Hannibal, MO. A light lunch will be provided.

Sincerely,

Wendy Harrington

A discussion about meeting local health needs

By <u>Trevor McDonald</u> Hannibal Courier-Post reporter 2/20/19 Posted at 5:30 PM

Hannibal Regional Healthcare System will conduct 2019 Community Health Needs Assessment and host community town hall to discuss findings

Hannibal Regional Healthcare System has been busy sharing this year's Community Health Needs Assessment (CHNA) throughout the community, focusing on how to meet the community's health needs most effectively through local discussion.

Dr. Wendy Harrington, vice president – development at Hannibal Regional, said the assessment helps show trends that evolved from the last study conducted in 2016 and how to implement care for specific areas that might reflect a new trend or an area of growing need. And she said she looks forward to the chance to share the findings of the assessment with community members during the CHNA Community Town Hall from 11:30 a.m. to 1 p.m. Tuesday April 16 at the Rialto Banquet Hall at 603 Broadway.

"We really enjoy doing this study, because we then take the results — we have a Regional Steering committee that is composed of a number of health care leaders and providers and laypeople — then we use that to guide our decision to how we serve our community," she said. "So it will be interesting to see if we're seeing the same trends, or if we have affected change in some of the areas such as obesity or coordination of care."

Harrington said that the assessment is a federal requirement for nonprofit hospitals like Hannibal Regional, but she stressed that they are taking a leadership role in community health care by opening a regular conversation that helps identify where health needs are greatest.

"Once the findings are done after the town hall meeting, we will review the report — our Regional Steering Committee, which meets quarterly, will then look at where we were, where we want to go, what the community said — and if that needs to alter the programs we're offering or how we all work together, we will do that to make sure we're meeting the actual health needs in the community," she said. "So it's a great way to get the community and their voice in the delivery of health care in Northeast Missouri."

Harrington said that the CHNA has been shared throughout the community so far, with about 400 emails being sent out, and partners will help bring that number to at least 500. All community members and healthcare providers are encouraged to complete the brief online survey by Friday, March 15,

at https://www.surveymonkey.com/r/MarionCo_CHNA2019

trevor.mcdonald@courierpost.com

EMAIL Reminder to HRHS Stakeholders

(Send via Wendy's Email ... paste message add subject line BCC all stakeholders' emails from roster.)

From: Wendy Harrington, Foundation President and CEO
Date: March 15, 2019
To: Community Leaders, Providers and Hospital Board / Dept Leaders
Subject: CHNA Town Hall -Tuesday April 16th

To Community Leaders:

Hannibal Regional Healthcare System is updating their Community Health Needs Assessment (CHNA) report. The goal of work is to understand progress in addressing community health needs cited in the 2016 report and to discuss current community health priorities.

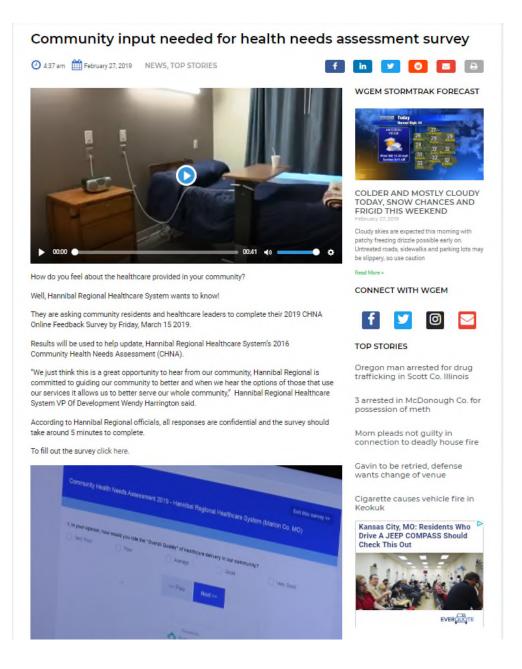
To continue this work, a HRHS (Marion County) **Town Hall will be held on Tuesday, April 16th from 11:30 a.m. to 1:00 p.m. at Rialto Banquet Hall at 603 Broadway.** A light lunch will be provided starting at 11:15 a.m.

Please RSVP here if you plan to attend: https://www.surveymonkey.com/r/HRHS_MarionCo_RSVP2019

Vince Vandehaar, principal consultant at VVV Consultants LLC from Olathe, Kansas, has been hired to facilitate this meeting. Thank you.

For more information contact: Chris Maune at <u>chris.maune@hannibalregional.org</u>.

Hannibal Regional Healthcare System News PR



Community input needed for health needs assessment survey

WGEM TV February 27, 2019 How do you feel about healthcare provided in your community? Well, Hannibal Regional Healthcare System wants to know! <u>https://wgem.com/2019/02/27/community-input-needed-for-health-needs-assessment-survey/</u>

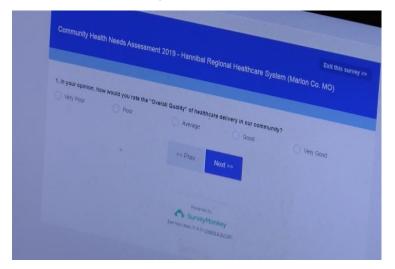
How do you feel about the healthcare provided in your community? Well, Hannibal Regional Healthcare System wants to know!

They are asking community residents and healthcare leaders to complete their 2019 CHNA Online Feedback Survey by Friday, March 15 2019.Results will be used to help update, Hannibal Regional Healthcare System's 2016 Community Health Needs Assessment (CHNA).

"We just think this is a great opportunity to hear from our community, Hannibal Regional is committed to guiding our community to better and when we hear the options of those that use our services it allows us to better serve our whole community," Hannibal Regional Healthcare System VP Of Development Wendy Harrington said.

According to Hannibal Regional officials, all responses are confidential and the survey should take around 5 minutes to complete.

To fill out the survey click here.



d) Primary Research Detail Neighborhood Roundtables & Online Research

		CH	INA 2019 Commun	ity F	eedba	ack -	HRHS 6 Co MO PSA N=270
ID	Zip	Overall	Movement	c1	c2	c3	In your opinion, are there any healthcare services or delivery issues that you feel need to be improved, worked on and / or changed?
1258	63401	Average	Not really changing much	ACC	INSU		Adequate number of providers in the area with a few exceptions. Problem is access to providers as there is a high rate of low income individuals who struggle to pay \$25 for anything.
1200		rivolugo	Not rouny onlying muon	100			Yes, finding adequate providers. Hannibal only has 1 urologist and he does not accept all patients. In addition transportation for wheelchair bound patients to Quincy is non existent for self pay individuals. There are
		Average	Not really changing much	ACC	URL	TRAN	no resources to get someone to a Quincy doctor if they are wheelchair bound.
	63401		Not really changing much	ADD	IP		Addiction counseling, inpatient addiction recovery facilities.
		Very Poor Very Good	Decreasing - slipping downward Not really changing much	AGE ALL	POV BH		More care for aging new seniors with low income!! More emphasis on wellness for all populations - not just at risk/underserved. More funding, providers, resources for mental health.
1164		Average	Increasing - moving up	вн	ADD		Mental health and addiction resources being more easily accessible and available in more timely, including aftercare programs offered.
1099	63347	Good	Increasing - moving up	BH	CARD		More mental health providers and services in the area. Interventional cardiology provider on staff full time. Crisis stabilization for persons experiencing a mental health crisis or
1235	63461	Good	Not really changing much	BH	DRUG		substance use disorder crisis.
1015	63401	Average	Not really changing much	вн	DRUG	MRKT	Mental Health for all ages! Childhood trauma, mental health assessments in school and appropriate counseling, affordable counseling for all ages. Substance treatment is still lacking. Too many people that Narcan could have changed the outcome. The hospital and the clinic need to do more public information programs that are free and in the community, not just out at their facilities. Many people have transportation issues and going to the West end of town is not possible.
1220	00101	Good	Increasing - moving up	BH	DRUG	DENT	Mental heath. Substance abuse. Dental heath for those in poverty There always seems to be a need for mental health services and more
1196	63459	Good	Increasing - moving up	вн	DRUG		drug recovering centers. Improved access to Mental Health (both inpatient and outpatient) Better
1249	63435	Good	Increasing - moving up	вн	INSU		acceptance of Missouri Medicaid with for-profit entities (specialties not elsewhere available locally such as orthopedics)
		Very Good	Increasing - moving up	вн	INSU	TRAN	Improvement needed around mental health. This issue is difficult for health organizations, due to long-term nature of the disease process and lack of insurance coverage to provide on an ongoing basis for these needs. Ways to continue to engage community partnerships in identifying individuals with health conditions requiring monitoring or treatment, but who forego seeking care due to monetary/transportation restrictions.
	63401		Increasing - moving up	BH	INSU		Mental health Cost of healthcare
	63336		Not really changing much	BH	IP IP		Inpatient Mental Health Services acesssability
1035		Very Good Average	Not really changing much Not really changing much	BH BH	NUTR		Mental health/inpatient psych BEHAVIORAL HEALTH, NUTRITIONAL SUPPORT SERVICES, ADOLESCENT HEALTH/WELLNESS
		Average	Decreasing - slipping downward	BH	OP		Outpatient mental health care. Mental health care for patients at Hannibal Regional Hospital. No
							psychiatrist available to assess patients who come to the hospital for mental health reasons. Not enough psychiatrists or treatment programs
1155	63401	Good	Not really changing much	BH	PSY		for the local population. Mental health Access to locations-transportation After care-access to
		Average	Not really changing much	BH	TRAN	ACC	services after discharge
1148	63401	Good	Not really changing much	BH BH	URG URG		Easier/more access to mental health care and an urgent care center. Easier/more access to mental health services. This area needs an urgent care center.
1130			Not really changing much				We need more mental health support. The waiting period for people to receive the proper and timely attention to their deep rooted problems is detrimental to their lives and those close to them. Mental health is an epidemic that needs to be more seriously addressed by medical and mental health professionals nationwide. Our rural area is suffering because of lack in resources and cuts that were made when we lost our
	63456		Not really changing much	BH	WAIT	ACC	psychiatric care with HRH. As a high school counselor that is sad.
1270 1014		Very Good Good	Increasing - moving up Increasing - moving up	BH BH		+	Behavioral health mental health
	63468	Very Good	Increasing - moving up	BH		<u> </u>	Mental health
	63461		Increasing - moving up	BH			Mental health
	63401		Not really changing much	BH			Mental Health
	63501		Increasing - moving up	BH		<u> </u>	Mental Health
		Average	Increasing - moving up	BH	_		Mental health facility at hospital needs to be added back.
		Average Average	Not really changing much Not really changing much	BH BH			Mental health resources need to increase Mental Health Services
		Average Very Good	Increasing - moving up	BH		1	Mental Health Services
0	20101						Mental health services have been lacking for many years. As this affects overall health, it is vital that we offer more opportunities to address mental
1015	00.475	0	Nint an all the state of the st	D			
	63459 63401		Not really changing much Not really changing much	BH BH			health issues.

		СН	INA 2019 Commun	ity Fe	edba	ack -	HRHS 6 Co MO PSA N=270
	Zip	Overall	Movement	c1	c2	c3	In your opinion, are there any healthcare services or delivery issues that you feel need to be improved, worked on and / or changed?
	63401		Increasing - moving up	BH			Mental illness
1021	63401	Good	Increasing - moving up	BH			Mental/Behavioral Health needed Mobile Health units in areas of need
1055	00404	o .					Phyc Behavior Health Needs Lacking. Front line care access has
	63401		Increasing - moving up	BH		-	improved.
		Average	Not really changing much	BH			There is a huge need for Mental Health services
	63334		Increasing - moving up	BH			We need mental health counseling services.
	63461 63401	Average Average	Decreasing - slipping downward Decreasing - slipping downward	BILL			Affordability and an increase in holistic and/or natural practices Assistance with medical bills.
1092	03401		Not really changing much	BILL			Billing and pricing of services need to be worked on.
1090		Average		DILL			High costs in Hannibal vs driving to larger area. Billing takes forever and
1107		Good	Not really changing much	BILL			is inconsistent. Prices need to be competitive with the industry in other communities
							where patients are going for healthcare (Columbia, St. Louis, Quincy, etc.). Healthcare within the community needs to take the focus off of making money & instead move the focus to Caring for the community. Patients shouldn't have to leave the community to "shop" for cheaper care & for healthcare providers that are not using predatory collection practices. Health Care within the community needs to reflect a true non-
1191	63401	Average	Decreasing - slipping downward	BILL			profit mentality.
1037	63401	Average	Not really changing much	BILL			Pricing for procedure needs to become more transparent.
				1	1		Some procedures or tests are to high compared to other areas like St.
	63401		Increasing - moving up	BILL			Louis.
1061	63456	Good	Not really changing much	BILL			The cost of doctor visits is prohibitive for some.
1188	63459	Good	Not really changing much	BILL			We need a clearer comparison of costs for various healthcare services. Yes Contracts between Hospitals, Clinics, Insurance companies, and
1119	62306	Poor	Decreasing - slipping downward	BILL			third party vendors (i.e. Edge Park Medical Supply, and Byrem Medical Supply) need to be eliminated, not just changed These contracts have allowed "price fixing" witch used to be illegal. For example a Dexcom CGM blood sugar monitor, fair market value \$750 to a max of \$1,100 dollars . was billed to insurance for \$5,872 dollars. Things like this NEED CHANGED!!
					0.0.7.1		unreliable cardiology and ICU services; inaccessible Orthopedics
		Average	Decreasing - slipping downward	CARD	ORTH	BH	services; non-existent mental health services
	63401		Not really changing much	CARD	PUL	SPEC	Cardio pulmonary specialists
1246	63436	Average	Increasing - moving up	CARD CARD			cardiac care
		Average	Increasing - moving up				cardiac care It is disappointing that we haven't had a good interventional cardiologist
	63401	Very Good	Increasing - moving up	CARD	QUAL		since Dr. Mikal left. I used to have a doctor at the Hannibal Clinic. After having a doctor there for some time, I changed to a doctor at the Hannibal Regional Healthcare System. I am very happy with my new doctor. I will never go back to the Hannibal Clinic. I was also told by someone who worked at Hannibal Clinic that they triple book their appointments. That's why it is like an assembly line. It is not like that at all with my new doctor. HRH is going in the correct direction!
	63401		Increasing - moving up	CLIN	QUAL		Demand at the Free Clinic seems guite high is it "at capacity"?
	63401	Good	Increasing - moving up Not really changing much	CLIN	1	1	The Hannibal Clinic/Blessing connection is ridiculous.
10/4	00401	0000					Better coordination/communication between providers internally with
1163	62305	Average	Increasing - moving up	СОММ	ACC		electronic systems and timely accessibility of services.
							Where do we begin The entire system has internal communication problems. Everyone is so compartmentalized and the right hand doesn't seem to know what the left hand is doing. You talk a good game with your services offered, but the reality is you can barely provide full care in any category at your facility due to under staffing, under training, and under equipping your departments. You're missing the patient part of the patient centered care. Not only are services significantly more affordable by going to Columbia or St. Louis, they're also far more consistent and capable in those locations. If it isn't an emergency, why would anyone want less capable services for higher costs? And if it is an emergency, God help the patient! You have to hope services are available, the right doctor is working, and the nursing staff has someone with some real experience (preferably from a more capable system) is working when you have no choice but to go to HRH. Then you have to hope that you will get sent to the most appropriate place to get the longer term care you need. You really should look at better models of healthcare systems (like Mayo) and find practical applications of their principles to improve your services. You can dismiss this as a rant of someone that didn't like their bill (not the case) or whatever justification makes you feel better. However, the reality is there are many better healthcare systems out there for you to model
1192	63459	Very Poor	Decreasing - slipping downward	COMM	CORP	BILL	after. Better communication between dr and patient. Quicker return calls to
1257		Very Poor	Decreasing - slipping downward	COMM			pharmacy for refills. Better follow up after surgeries

		CH	INA 2019 Commun	ity Fe	edba	ack -	HRHS 6 Co MO PSA N=270
ID	Zip	Overall	Movement	c1	c2	c3	In your opinion, are there any healthcare services or delivery issues that you feel need to be improved, worked on and / or changed?
1026	63401	Good	Increasing - moving up	СОММ			better communication between healthcare buildings, ie: medical group and hospitaloften times my information is not forwarded between facilites
1031	63459	Very Good	Increasing - moving up	СОММ			Communication between doctor offices and communication between the hospital and Dr. offices.
4400				001414			Making sure patients are well before sending them home; patients are
	62363	Average	Decreasing - slipping downward Increasing - moving up	COMM COMM			readmissions because they are being sent home still sick More cooperation among all Providers
		Very Good	Increasing - moving up	COMM			More emphasis on collaboration and health coaching
		Good	Increasing - moving up	COMM			Reaching more patients and encourage them to have regular follow up.
							When I call HRMG, I would really like for the person I am speaking with to identify themselves with the office and their name. All I get is Hannibal regional hospital. It's frustrating when u r calling a specific Dr. Ex: Hannibal regional medical group, Dr imhof's office, this is Christy
	62365 63401	Good	Increasing - moving up Increasing - moving up	COMM CORP	COMM		speaking. How may I help you? a sense of community instead of competition to other facilities.
1020	00401	0000		COIN	CONNIN		
1109		Good	Increasing - moving up	CORP	COMM		I wish ALL of the buildings could get along together and share information.
1183		Good	Increasing - moving up	CORP	COMM		Improved cooperation between all medical facilities. The relationship between HRH/HRMG and Hannibal Clinic/Blessing Hosp.
1082	63401	Good	Not really changing much	CORP	СОММ		is poor at best. That needs a lot of improvement. Probably won't improve until some of the older doctors at the Hannibal Clinic leave!! Clinic and hospital need to put aside their differences and put the patient
1232	63401	Very Good	Increasing - moving up	CORP			first.
		Very Good	Increasing - moving up	CORP			Cooperation between all healthcare providers
		.,	5 ··· 5 ·/*			1	Everyone needs to get along—hrh, blessing, Hannibal clinic, qmg, they
1111		Average	Not really changing much	CORP			need to act as one, they are all here to take care of patients
1081	63459	Good	Not really changing much	CORP			local health providers working better together
1032	63401	Poor	Not really changing much	DENT	BH		Dental care, mental health care
1112	62365	Average	Decreasing - slipping downward	DENT	EYE	SPEC	dental services & vision services & more speciality doctors.
1057	63401	Average	Not really changing much	DENT			Dental care
1030	63463	Good	Increasing - moving up	DIAB	FIT		need to add another diabetic doctor or a nurse practitioner to that office as it takes several months to see the doctor. Also the hospital pushes wellness but will not open a gym for the employees. the dr's own a dme company and are referring patients to themselves to make money for themselves. They aren't obligated to the national starks
							law since it's considered rural. Patients should be given a choice. And are
1132		Average	Not really changing much	DOCS	QUAL		not being given one
1108	63401	Good	Not really changing much	DOCS			more Dr. so mine doesn't feel rushed so he can see the next person. yes it needs to clarify if Hannibal clinic doctors are going to be able to
1122	62365	Good	Not really changing much	DOCS			continue to practice at the hospital. There is to many stories and drama floating around and is effecting the patients.
			Increasing - moving up		PHAR		We desperately need a Prescription Drug Monitoring Program. In addition to curtailing the chance for more illicit drug trafficking through multiple prescriptions, I feel this is a contributing factor to the heroin, fentanyl and lopioid epidemic.
1127		Poor	Decreasing - slipping downward	EMER	BH		Er, mental health,
		Average	Decreasing - slipping downward	EMER	COMM	SPEC	Emergency room services Follow up on services Qualified specialists
1065	63456	Average	Not really changing much	EMER	WAIT	QUAL	ER needs to be more patient friendly. No one needs/wants to sit in the ER for 12 hours, nor should they have to wait that long to be seen/diagnosed.
1077		Very Good	Increasing - moving up	EMER	WAIT	ORTH	The Emergency Room reputation and at times it takes too long to get on a doctors schedule specifically orthopedics. Care in the ER by physicians and nurses. They don't seem to do critical
1237	63436	Good	Not really changing much	EMER			thinking.
		Average	Increasing - moving up	FAC	ACC		Accessible facility in the downtown area.
	63459		Increasing - moving up	нн	COMM	INSU	We need to provide a more robust home health. Continue to look at more integrated ways to communicate with the community. Target the population that are not as fortunate with having insurance or not knowing hoW to obtain resources in the community
1005	63401	Average	Decreasing - slipping downward	HOSP	QUAL		Hospital. The idea of hospitalist isn't working quality of doctors and management of hospital is sad
		Average	Decreasing - slipping downward	HOSP	QUAL		Safe hospital services are lacking.
		Average	Not really changing much	HRT	STRK		Better care for patients for heart and stroke health issues.
		Average	Not really changing much	INSU	CONF	MRKT	More access for those who are uninsured/under insured, more emphisis on privacy, more community education and learning opportunities, making sure doctors are following up on patient concerns instad of shrugging off whatnthey would consider more minor problems
		Very Good	Increasing - moving up	INSU			Insurance discounts offered to employer plans that are commensurate with St. Louis, Columbia and Springfield, IL
1167	63401	Good	Decreasing - slipping downward	IP			There is a continuing growing need for inpatient psych beds in Missouri and especially in our community.
	63461		Not really changing much Increasing - moving up	MAMO MAN			Really hate the person who now reads my mammogram is not in networkThanks to you not working out a deal in state Advancement of the reach and mission of HRHS

		СН	INA 2019 Commun	ity Fe	edba	ack -	HRHS 6 Co MO PSA N=270
ID	Zip	Overall	Movement	c1	c2	c3	In your opinion, are there any healthcare services or delivery issues that you feel need to be improved, worked on and / or changed?
1228		Very Good	Increasing - moving up	MAN			Improvement in paperwork systems
1068	52632	Poor	Decreasing - slipping downward	MDLV	IM		Nurse practitioners are NO substitute for internal med specialists - or even MD's or DO's. Our experience has been extremely poor with NP's.
1070	62201	Very Good	Increasing - moving up	MRKT			Clarification of Independence Needed: Folks are very confused with the current adds Blessing is running and think the Hospital was part of that clinic purchase.
		Very Good	Increasing - moving up	NEP	NEU	RHE	Need Nephrology, Neurology and a full time Rheumatology
1072	03401	Poor	Decreasing - slipping downward	NEU	NLO	NHL.	Neurology
1243		Good	Increasing - moving up	NURSE			Need better and more nursing facilities.
	63401	Average	Increasing - moving up	NURSE			Yes, at the hospital, need more nurses as they always seem to be short staffed.
							we as a community need to take a bigger step in decreasing the daily
	63459		Increasing - moving up	NUTR	POV		hunger that occurs.
1239		Very Good	Increasing - moving up	ORTH			Orthopedics is not up on available treatments
	63401	Average	Not really changing much	PEDS			Not enough of certain doctors, like pediatricians.
1039		Very Good	Increasing - moving up	PLAS			Plastic Surgery
1106	63435	Good	Not really changing much	POV	INSU		Help for the working poor. Not able to afford insurance, but work and make too much to get any help. Desperately needing healthcare. Every patient needs to have someone responsible to support ones with
1224	62401	Good		POV			low education levels
	63401		Increasing - moving up	POV			
		Average Average	Increasing - moving up Not really changing much	-	IP		More care for the poor. Need psychiatry services and inpatient treatment availability.
		Ŭ	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	PSY			
		Good	Increasing - moving up	PSY	NEU	URL	Psychiatry, Neurology, Urology
		Very Good	Increasing - moving up	PSY	OPTH		psychiatry, ophthalmology services
1028	63401	Good	Increasing - moving up	PSY			More psychiatric services/physicians are always needed. You need to quit being so greedy first of all, it is not like you are not
1103 1017 1197	63353 63401 62360 63401	Poor Good Good	Decreasing - slipping downward Not really changing much Increasing - moving up Increasing - moving up	QUAL QUAL RHE RHE	COMM SPEC	CONF	making any money. Secondly you need to treat humans with humanity, not as cattle to herd through for as many dollars as you can rack up. People need to be treated with dignity and respect. A lot of nurses are go betweens, they are the communication between the doctor and the patient and they need to be of much higher quality, pay them better and you will get higher quality. I have heard them gossiping about patients many times. Feel their attitudes about a patient and how they are, are settled before the patient is ever seen, they seem to have too big and influence on the doctors around here. The nurses at PCMH are much better. You also use a lot of Nurse Practitioners who's only interest seems to be in showing off that they are next down from being a true doctor, and throwing their weight around. You get very poor care from them. I think this is where greed comes in for I am sure they and the poor attitude nurses are "lower on the chain" and cost you much less. Attitudes of nurses and doctors. Not everybody who walks through those doors is a doctor shopping addict. Except for allergies and common colds once in awhile I am rarely sick. My doctor died several years ago and I didn't get another because I'm rarely sick. I felt as if I were being laughed at and treated like a criminal because of that. Shameful. Nobody should be treated disrespectfully. Ever heard of benefit of the doubt? Maybe those disrespectful people will someday have my problems and be treated as I was. That's called karma, baby. I see that HRMG is finally going to have a rheumatologist. I think it is important to have full-time specialists that are involved in the community as well as primary medical providers. Rheumatology needs to be more prominent. Continue adding new specialites and partnerships with more well-known
1040		Very Good	Increasing - moving up	SPEC	CLIN	1	clinics in the bigger cities.
	63401		Increasing - moving up	SPEC	NEU	URL	More speciality providers, i.e., neurology, urology, etc.
		Average	Not really changing much	SPEC	TRAN	ACC	Yes, limited specialists, limited transportation for those in wheelchairs who are not on Medicaid and services are not available in Hannibal. This can effecitivley preclude receiving necessary medical services or requires large expenses from transportation services to receive medical care. access to healthcare specialties, 1 may exist, however of their schedule
	62362	Average	Not really changing much	SPEC SPEC	TRAV TRAV		does not allow for timely appointment or if physician does not take new patient, then either patient cannot be seen or must travel a long distance. Coordination of patient care when patients are in the hospitals. Lack of access to quality specialists without traveling to St. Louis or Springfield. Need more quality local specialists.
1182		Good	Decreasing - slipping downward	SPEC			Local care is good, but specialist care is in need.
1009	63459	Average	Decreasing - slipping downward	SPEC			specialty services are rarely available to the patient outside of regular business hours.
1049	62450	Good	Not really changing much	SS	AGE		We need a way to coordinate care and social services for senior adults and the disabled when the leave the hospital so they are not readmitted.
1242	63459	9000	Increasing - moving up	STRK	CARD		Expand stroke and cardiac care

		CH	INA 2019 Commun	ity Fe	eedba	ack -	HRHS 6 Co MO PSA N=270
ID	Zip	Overall	Movement	c1	c2	c3	In your opinion, are there any healthcare services or delivery issues that you feel need to be improved, worked on and / or changed?
		Average	Decreasing - slipping downward	SURG	NEU	CORP	More local services are needed for surgical procedures, neurological, etc. A healthy alliance between the clinic and the hospital would be a good start.
1004	63401	Very Good	Increasing - moving up	TELE			Add online appointment scheduling
1093	63459	Very Good	Increasing - moving up	TELE			People, especially younger people, are seeking healthcare through different avenues (virtual, telehealth). We have to keep up with all avenues of healthcare delivery to capture patients across the line span.
1055	63401	Average	Increasing - moving up	TRAU	SPEC	CORP	Some level of trauma center. More specialties made available. Increase level of cooperation in the area.
			Decreasing - slipping downward	TRAV	INSU		Again having to travel to receive medical treatments, due to insurance not being accepted when purchased locally
1238	63401	Very Good	Not really changing much	URG			Urgent care quality.
1034	63401	Good	Not really changing much	URL	вн	DERM	Would like to see a urologist who works with InterStim implants instead of having to go to Columbia. Would like to see HRMG have on-staff mental health employees, dermatologists, and orthopedists instead of having to go to outside clinics.
	63461		Not really changing much	URL	TRAN		Yes, Urology options need to increase in Hannibal. Also transportation options for wheelchair bound patients to Quincy for doctor visits. There are no options if you are not receiving Medicare.
	63459		Increasing - moving up	WAIT	EMER		Emergency room - slow
	63401		Not really changing much	WAIT			Nurse response time
1185		Good	Increasing - moving up	WAIT			Speed of when you can get into the doctor and then speed of when you are in the office. Seems like we sit for awhile before the doctor comes in.
1252	62305	Poor	Increasing - moving up	WELL	NUTR	EMER	education - I think many people do not understand how important annual & preventative care are for long-term health; education - there is a big gap in our community where it comes to understanding how basic simple changes can drastically improve your health (movement, eating more veggies, eating less fast food, watching less tv, drinking water, avoiding energy drinks), the ER is too quick to Rx pain meds as well, creating a culture of pain med seeking folks - big hand in the opiate crisis
			Increasing - moving up	WELL			Doctor presented open forums on specific topics always a learning tool.
	62343		Increasing - moving up	WELL			Education
1269	63401	Very Good	Increasing - moving up	WELL			wellness programs

		CH	INA 2019 Commun	ity Fe	edba	ack -	HRHS 6 Co MO PSA N=270
	Zip	Overall	Movement	c1	c2	c3	What "new" community health programs should be created to meet current community health needs? Can we partner somehow with others?
	63459		Increasing - moving up	ACC			Expansion of healthcare to those in middle income
1269	63401	Very Good	Increasing - moving up	ACC			expanded services
1225	63401	Very Good	Increasing - moving up	ALL	TRAV		Not sure how to answer but feel we have so much to offer in our rural area currently and there but is always room for improvements. Personally I don't feel a need to seek out STL or Columbia for my healthcare needs but know others do.
<u>1010</u>	63459	Good	Not really changing much	ALL			Rather than looking for "new" programs, the key is to find innovative ways to engage the public and make them see the value of improved health and wellness and how it can lead to a longer and more productive life.
1268	63401	Average	Decreasing - slipping downward	ALL			should work on the ones we have to improve them instead of jumping on "new" ones
1073	63401	Good	Not really changing much	вн	DRUG		Public mental health and substance abuse prevention and intervention programs would be beneficial if available at no charge to the public.
							Something like the Blue Zones that emphasizes a lifestyle of healthier choices and wellness. More mental health and substance abuse
1083	63401	Very Good	Not really changing much	BH	DRUG	NUTR	resources/programs at all levels. More mental health programs needed, substance abuse assistance
1178	63401	Average	Not really changing much	вн	DRUG	NUTR	needed, nutrition classes with free transportation.
1235	63461	Good	Not really changing much	вн	DRUG		Crisis stabilization for persons experiencing a mental health crisis or substance use crisis.
1026	63401	Good	Increasing - moving up	вн	DRUH		mental health and substance abuse is a huge problem in our community
1212	63456	Average	Not really changing much	вн	EMER		More mental health services for both emergency and long term mental health management
		Good	Increasing - moving up	BH	INSU		Increased access and insurance for mental health
1132		Average	Not really changing much	вн	IP		There is definitely a lack of mental health programs in the area. We need an inpatient facility
1012	60507	Vary Cood		DU			Kirksville needs more Mental Health providers, for children younger than 12 and group sessions as well
	63401	Very Good	Increasing - moving up Not really changing much	BH BH	KID PSY	IP	Mental Health and psychiatric care, especially inpatient
		Average	Decreasing - slipping downward	BH	1.01		mental health facilities
	63401		Increasing - moving up	BH			more mental health
1029	63401	Average	Decreasing - slipping downward	BH			MENTAL HEALTH SERVICES!!!!!!!!
		Average	Not really changing much	BH			Again, more mental health programs are needed. 13 suicides in a small community in 3 years is too many. 1 is too many
	63401 63401		Increasing - moving up Not really changing much	BH BH			Mental health Mental Health services
			Not really changing much	BH			Mental illness here in Hannibal has been all but forgotten!
		Average	Increasing - moving up	BH			Mental health
		Very Good	Increasing - moving up	BH			Need mental health facility.
1137	63459	Average	Increasing - moving up	BH			Mental health education
1138	62343	Good	Increasing - moving up	BH			Mental health Mental Health facilities/counselors are needed. Unsure who to partner
	63334		Increasing - moving up	вн			with.
1179	63461	Good	Increasing - moving up	BH			Mental Health - perhaps you can partner with MTBH.
	63459		Increasing - moving up	BH			Mental health is an issues we are rural and low income with no insurance.
		Very Good	Increasing - moving up	BH			Not new,but more emphasis on Mental Health.
		Average	Not really changing much	BH			Mental Health
1228		Very Good Average	Increasing - moving up Increasing - moving up	BH BH			Mental health Mental health programs
	63401	Ĭ	Increasing - moving up	вн			Yes Behavior Health
1061	63456	Good	Not really changing much	BILL	CORP		Partnering with current local providers rather than creating new offices and providers seems more cost effective.
1045	63461	Good	Not really changing much	BILL			The problem is you already "partner" with an out of state entity which makes my bill higher.
1106	63435	Good	Not really changing much	BILL			reasonable sliding fee scales. Do it on your own. You can overtake Quincy in a heartbeat. Maybe something that highlights like a program or screenings at a
1122	62365	Good	Not really changing much	BILL			reduced rate. This might help those that are under insured or don't treat as they should do to cost. I know HRMG has programs like this sometimes but I don't think they are advertised very well. Be more competitive in your rates and discounts with local employer
		Very Good	Increasing - moving up	BILL			plans.
1186	63459	Good	Increasing - moving up	CANC	<u> </u>	<u> </u>	early cancer screening
1197	63401	Good	Increasing - moving up	CLIN	INSU		The Free Clinic is working with the uninsured. That could be better supported.

ID Zip Ov 1046 63353 Po 1105 63469 Ve 1105 63401 Go 1108 63401 Go 1119 62306 Po 1118 63401 Ve 1080 63334 Ve 1118 62305 Av 1080 63334 Ve 1118 62305 Av 1080 63401 Go 1258 63401 Ve 1069 63401 Go 1258 63401 Av 1068 52632 Po 1081 63459 Go 1134 63401 Go 1032		Zip C					
1105 63469 Ve 1108 63401 Ga 1119 62306 Po 1119 62306 Po 1024 63401 Ve 1080 63334 Ve 1080 63334 Ve 1080 63334 Ve 1080 63334 Ve 1080 63401 Av 1081 62305 Av 1163 62305 Av 1163 62305 Av 1163 62305 Av 1259 63401 Ve 1259 63401 Po 1261 63401 Po 1258 63401 Av 1068 52632 Po 1081 63459 Gc 1134 63401 Gc 1200 63459 Gc			Movement	c1	c2	c3	What "new" community health programs should be created to meet current community health needs? Can we partner somehow with others?
1105 63469 Ve 1108 63401 Ga 1119 62306 Po 1024 63401 Ve 1024 63401 Ve 1080 63334 Ve 1080 63334 Ve 1080 63334 Ve 1080 63334 Ve 1080 63401 Av 1081 62305 Av 1163 62305 Av 1163 62305 Av 1261 63401 Ve 1261 63401 Po 1258 63401 Po 1268 63401 Av 1068 52632 Po 1081 63459 Gc 1134 63401 Gc 1200 63459 Gc							Balance!!! I have vestibular problems myself and am amazed at how many people around here also do. A specializing in balance clinic would bring a lot of people here. You need to focus more on what you can provide than trying to, for instance, grab some of the emergency room patients away fform PCMH. Also there needs to be more aid. The social services women are real snots and seem to accuse you of trying to rip the system off before they ever meet you. I am told that 80% of the prescriptions the pharmacist fills are not picked up and they think it is because people sumply cannot affor medication. I know people who
1105 63469 Ve 1108 63401 Ga 1119 62306 Po 1024 63401 Ve 1080 63334 Ve 1080 63401 Av 1081 62305 Av 1163 62305 Av 1163 62305 Av 1259 63401 Ve 1261 63401 Po 1258 63401 Po 1258 63401 Av 1068 52632 Po 1081 63459 Gc 1134 63401 Gc 1200 63459 Gc 1075 65263 Av							literally pick food one month and medication the other. You advertise your clinic here as being a free one for people who cannot afford services yet the only thing I have heard them offer is half price if you pay in cash at
1119 62306 Po 1024 63401 Ve 1080 63334 Ve 1118 62365 Gc 1044 63401 Gc 1092 63401 Av 1118 62305 Av 1092 63401 Av 1163 62305 Gc 1259 63401 Ve 1259 63401 Ve 1258 63401 Po 1258 63401 Av 1068 52632 Po 1081 63459 Gc 1134 63401 Gc 1200 63459 Gc 1134 63401 Gc			Decreasing - slipping downward Decreasing - slipping downward	CLIN CLIN	SS	BILL	your visit. Many cannot do that. Yes small town clinics!!
1119 62306 Po 1024 63401 Ve 1080 63334 Ve 1118 62365 Gc 1044 63401 Gc 1092 63401 Av 1118 62305 Av 1092 63401 Av 1163 62305 Gc 1259 63401 Ve 1259 63401 Ve 1258 63401 Po 1258 63401 Av 1068 52632 Po 1081 63459 Gc 1134 63401 Gc 1200 63459 Gc 1134 63401 Gc	Good	8 63401 G	Not really changing much	СОММ			Support groups, better communication on what is out there for people who may need help.
1024 63401 Ve 1080 63334 Ve 1118 62365 Gc 1044 63401 Gc 1092 63401 Av 1163 62305 Av 1168 62325 Gc 1259 63401 Ve 1261 63401 Ve 1069 63401 Po 1258 63401 Av 1068 52632 Po 1081 63459 Gc 1134 63401 Gc 1200 63459 Gc							There needs to be a legally empowered group of doctors, and patients that have the legal ability to Dissolve, fine, jail. and put a stop to any pricing contacts between Dr. Offices. Clinics, Insurance Companies, Medical Equipment Companies, and Pharmacies, or other Health Care
1080 63334 Ve 1118 62365 Gc 1044 63401 Gc 1092 63401 Av 1163 62305 Av 1163 62305 Gc 1261 63401 Ve 1259 63401 Ve 1261 63401 Gc 1258 63401 Av 1068 52632 Po 1081 63459 Gc 1134 63401 Gc 1200 63459 Gc 1075 65263 Av	Poor	9 62306 P	Decreasing - slipping downward	CORP	BILL		agencies.
1080 63334 Ve 1118 62365 Gc 1044 63401 Gc 1092 63401 Av 1163 62305 Av 1168 62325 Gc 1259 63401 Ve 1261 63401 Ve 1069 63401 Gc 1025 63401 Po 1063 52632 Po 1081 63459 Gc 1134 63401 Gc 1200 63459 Gc 1075 65263 Av		24 63401 V	Increasing - moving up	CORP	CHRON		Seek to further strengthen partnerships with other non-profit and faith- based groups to identify ways to improve (or identify those at risk) the health of those with chronic health conditions, who due to poverty or other factors cannot afford to seek care in traditional ways (clinic/hospital).
1118 62365 Gc 1044 63401 Gc 1092 63401 Av 1163 62305 Av 1168 62325 Gc 1259 63401 Ve 1261 63401 Ve 1032 63401 Ve 1261 63401 Ve 1069 63401 Gc 1258 63401 Av 1068 52632 Po 1081 63459 Gc 1134 63401 Gc 1200 63459 Gc 1075 65263 Av							Providers need to collaborate to enhance access to resources and services and navigate through healthcare delivery; A diagnostic center with physicians collaborating to render a diagnosis would be useful for
1044 63401 Gc 1092 63401 Av 1163 62305 Av 1168 62325 Gc 1259 63401 Ve 1261 63401 Ve 1032 63401 Po 1069 63401 Gc 1258 63401 Av 1068 52632 Po 1068 52632 Po 1081 63459 Gc 1134 63401 Gc 1200 63459 Gc 1075 65263 Av	Very Good	30 63334 V	Increasing - moving up	CORP	COMM		those struggling to determine the underlying cause of symptoms Partnering with someone local would be a huge win for our community.
1092 63401 Av 1163 62305 Av 1168 62325 Gc 1259 63401 Ve 1259 63401 Ve 1032 63401 Po 1069 63401 Gc 1258 63401 Av 1068 52632 Po 1081 63459 Gc 1134 63401 Gc 1200 63459 Gc	Good	8 62365 G	Increasing - moving up	CORP	TRAV		Not someone where I have to drive 2 hours away. Community Healthcare Worker Program. Families And Communities
1163 62305 Av 1168 62325 Gc 1259 63401 Ve 1261 63401 Ve 1032 63401 Po 1069 63401 Gc 1258 63401 Av 1068 52632 Po 1081 63459 Gc 1134 63401 Gc 1200 63459 Gc 1075 65263 Av	Good	44 63401 G	Increasing - moving up	CORP			Together has a certified Community Healthcare Worker. Work more cohesively with local agencies, create a position that focuses
1168 62325 Gc 1259 63401 Ve 1261 63401 Ve 1032 63401 Po 1069 63401 Gc 1258 63401 Av 1068 52632 Po 1081 63459 Gc 1134 63401 Gc 1075 65263 Av	Average	92 63401 A	Decreasing - slipping downward	CORP			on partnerships and collaboration. Connecting with churches to see if they have areas of interest among their
1259 63401 Ve 1261 63401 Ve 1032 63401 Po 1069 63401 Go 1258 63401 Av 1068 52632 Po 1081 63459 Go 1134 63401 Go 1200 63459 Go 1075 65263 Av	Average	3 62305 A	Increasing - moving up	CORP			members to help people in the community ie: reaching out to those who are elderly and/or homebound
1261 63401 Ve 1032 63401 Po 1069 63401 Go 1258 63401 Av 1068 52632 Po 1081 63459 Go 1134 63401 Go 1200 63459 Go 1075 65263 Av			Increasing - moving up	CORP			partner w/ Blessing Hospital
1032 63401 Po 1069 63401 Gc 1258 63401 Av 1068 52632 Po 1081 63459 Gc 1134 63401 Gc 1200 63459 Gc 1075 65263 Av	Very Good	9 63401 V	Increasing - moving up	CORP			larger health networks Local or regional partnerships do not seem to be a positive concept in the area as those who could partner appear to be motivated by the desire to
1069 63401 GC 1258 63401 Av 1068 52632 Po 1081 63459 GC 1134 63401 GC 1200 63459 GC 1075 65263 Av			Increasing - moving up	CORP			drive patients away from the system.
1258 63401 Av 1068 52632 Po 1081 63459 Gc 1134 63401 Gc 1200 63459 Gc 1075 65263 Av			Not really changing much	DENT DENT	POV POV		Low cost dental clinic Dental for the poor
1068 52632 Po 1081 63459 Go 1134 63401 Go 1200 63459 Go 1075 65263 Av			Increasing - moving up Not really changing much	DIAB	FUV		The simple message that diabetes management is crucial for future health. Incredible ignorance of importance of diabetes management and treatment.
1081 63459 Gc 1134 63401 Gc 1200 63459 Gc 1075 65263 Av	Ŭ		Decreasing - slipping downward	DOCS			Too much "partnering" already - we need to get more MD's and DO's into Keokuk proper.
1200 63459 Go 1075 65263 Av			Not really changing much	DRUG	ADD		there should be more to prevent prescription drug addition and drug addiction in our community. We should have a prescription drug monitoring program.
1200 63459 Go 1075 65263 Av							More substance abuse education aND treatment availability, help for seniors an vs prescription drugs and education on Medicare supplement
1075 65263 Av			Increasing - moving up	DRUG	AGE		plans. to improve on programs relating to substance abuse, hunger and
			Increasing - moving up	DRUG DRUG	NUTR POV	POV	wellness. Substance abuse; services to the poor.
			Increasing - moving up Increasing - moving up	DRUG	TPRG	OBES	Drug education, Teen pregnancy, Health and Obesity
1017 62360 Go	Good	17 62360 0	Increasing - moving up	DRUG			Substance abuse prevention is a big topic. How can we as a community know that it is not always appropriate to give narcotics like candy when a patient leaves the hospital?
1020 63401 Go			Increasing - moving up	DRUG			substance abuse clinic An opioid crisis group for family members, survivors, and folks on the
1047 63401 Ve			Increasing - moving up	DRUG			journey to recovery.
1189 63401 Go			Increasing - moving up	DRUG			Do more to reduce drug abuse.
	Good		Increasing - moving up	DRUG			System to monitor controlled substances
	Good Good		Not really changing much Increasing - moving up	DRUG DRUG			Drug/opioid use and or abuse Drug education
1071 63401 Av		71 63401 A	Increasing - moving up	FIT	OBES	REC	Fitness related "meet up" clubs, etc. Weight loss education that offers proven options from reputable but different schools of thought, etc.
1166 62363 Av 1167 63401 Go			Decreasing - slipping downward Decreasing - slipping downward	IP IP	BH PSY		Inpatient Mental Health Inpatient psych facilities

		CH	INA 2019 Commun	ity Fe	edba	ack -	HRHS 6 Co MO PSA N=270
ID	Zip	Overall	Movement	c1	c2	c3	What "new" community health programs should be created to meet current community health needs? Can we partner somehow with others?
1104	62362	Average	Increasing - moving up	MRKT	AGE	ACC	Better information for elderly, access to community health resources particularly for prescriptions would be very helpful.
1104	02002	Avelage		WIININ	AGE	700	More media or brochures available so community is more aware of what is
		Very Good	Decreasing - slipping downward	MRKT			provided to improve their health
1237	63436	Good	Not really changing much	NEU			HRHS desperately needs a neurologist. We need to focus on nutrition and fitness and obesity in the schools as
1093	63459	Very Good	Increasing - moving up	NUTR	FIT	OBES	well as in thr rest of the community. Partner with YMCA, nutrition centers, schools???
1000	00100	voly cood	moreasing moving up			0020	More wellness programs with employers is always a plus. Wellness and
1060	63401	Very Good	Increasing - moving up	NUTR	REC	FIT	nutrition programming in the schools starting with the grade schools is important to help kids develop good habits and healthy lifestyles. Perhaps sponsoring more races (runs/cycling) in the community to expose more people to the opportunities. Working with someone like Ultramax to administer the events and the CVB to help promote. More classes in the community regarding healthy food choices and have these classes in the evening for working individuals. FACT has had a
							couple, but they are during the day and working individuals are unable to attend. Also, make the classes family centered or have different age groups as the focus. The school nurse program is not truly supported by the school well. The school nurses need more substitute nurses for the days a nurse is out instead of having schools without a nurse. Also, they need biannual training so as to develop the role to the level it is capable of
1015	63401	Average	Not really changing much	NUTR	SNUR		being.
1139	63461	Very Good	Not really changing much	NUTR			Partnering with elementary schools to establish healthy habits
1160	63353	Average	Increasing - moving up	NUTR			nutrition specialist WE NEED A PROGRAM TO ADDRESS THE LACK OF RECOGNITION
1100	63468	Average	Not really changing much	OBES			OF OBESITY IN OUR CHILDREN
1079	62301	Very Good	Increasing - moving up	OP			Again : Quincy Medical Group Outpatient possible if approval is not obtained and in patient corporation possibilities.
				-			I would suggest empathy training along with intensive study of the King James Bible, particularly the parts about how you are to treat others, and the parts about greed. You could partner with local pastors and receive their guidance if you have any guestions about the above comments. God
1103	63401	Poor	Not really changing much	OTHR			is watching.
1101	62404	Cood					Make individuals take financial literacy courses. Partner with banks to
	63401		Increasing - moving up	OTHR	400		present in LMI areas. I think we need to figure out how to help people living in poverty have
	63459 63401	Good	Not really changing much Increasing - moving up	POV POV	ACC TRAN		access to healthcare. Mobile health access in poverty areas.
1191	63401	Average	Decreasing - slipping downward	PREV	WELL		Public education & outreach; Prevention & Wellness programs; Financial assistance & medical debt reduction programs to encourage the poor to receive health care before it becomes an expensive problem
1077		Very Good	Increasing - moving up	PREV			Wellness and preventive care.
1107		Good	Not really changing much	PREV			Teacher/Childcare worker preventative health programs.
	63459	Good Average	Increasing - moving up Decreasing - slipping downward	PREV			There needs to be a beneficial, sustainable prevention & wellness program that will engage people to be more receptive and accountable for their health. More preventative programs
						ACE	 Psychiatrist available to assess ER patients 2. Low cost dental programs 3. Affordable places for senior citizens to live where neighbors are involved in their lives so they are not isolating and lonely. 4. Volunteers to visit with elderly and mentally ill patients in their homes weekly to assist them with their issues and needs. 5. Adopt a grandparent where families would become actively involved with a senior citizen.
	63401 63456		Not really changing much Not really changing much	PSY PSY	DENT	AGE	Citizen. Psychiatry
1205	63456	Average	Not really changing much	PSY			Psychiatry services.
1207	63336	Good	Not really changing much	PSY			Need for psychiatric beds. Not sure who hospital can partner with It's probably best if you don't focus on "new" and, instead, focus on the fundamentals of providing quality basic services that are reliable,
		Very Poor	Decreasing - slipping downward	QUAL			consistent, & affordable.
		Average Average	Not really changing much Decreasing - slipping downward	REC REC	FIT NUTR		Walking/running/bicycling/hiking clubs with regular group events. Build multiuse greenway trails. Support a local farmers market.
	63401	Ŭ	Increasing - moving up	REC		1	Family Case Management partnering with the school district, YMCA, Kids in Motion
							School/healthcare liaison - community resource liaison to educate people
	63456		Not really changing much	SNUR	MRKT		in our communities on what resources are available. Increased availability of specialist (i.e. urology). Resources to meet healthcare needs not met by the community (i.e. handicap access able transportation to medical appointments outside of the
1003		Average Good	Not really changing much	SPEC	1		community/neighboring communities).
	63401		Increasing - moving up	SPEC			Expand specialty providers.

		CH	INA 2019 Commur	nity Fe	eedba	ack -	HRHS 6 Co MO PSA N=270
ID	Zip	Overall	Movement	c1	c2	c3	What "new" community health programs should be created to meet current community health needs? Can we partner somehow with others?
1001	63461	Average	Not really changing much	TRAN	AGE	SPEC	Options for transportation of wheelchair bound patients especially elderly. Often times their doctors are in Quincy and do not have a way to see them there. Especially when seeing a specialist not available in Hannibal.
1012	63461	Good	Not really changing much	TRAN	SPEC		Transportation to our of town appointments for wheelchair bound patients. More specialists.
1031	63459	Very Good	Increasing - moving up	TRAN			We can partner with local churches to try to get volunteers to take patients back and forth for their doctor appointments/treatments.
1112	62365	Average	Decreasing - slipping downward	TRAV			with Barnes and Columbia so you don't have to travel if you have a limited budget.
1240	63401	Average	Decreasing - slipping downward	WELL	ACC		Create a program for all health care providers that centers on patient care, customer service and compassion for all regardless of income and/or insurance.
1037	63401	Average	Not really changing much	WELL	AGE		Community education programs need to be enhanced and hours expanded. Elderly members may not be able to attend evening offerings.
1085	63401	Average	Not really changing much	WELL	вн		More health education programs and mental health programs/groups for every one.
		Average	Not really changing much	WELL	DRUG	DOH	education on how to sign up for health insurance, more community outreach programs that are welcoming to ALL, substance abuse programs, Larger/better public health facility and resources.
		Average	Not really changing much	WELL	NUTR		Provide more free seminars to the elderly, young mother's, caregivers (i.e.) nutition, hygiene, medications
1055	63401	Average	Increasing - moving up	WELL			Community health & wellness programs with all segments working together to increase awareness of how to prevent many illnesses & conditions.
		Very Good	Increasing - moving up	WELL			Wellness
1252	62305	Poor	Increasing - moving up	WELL			wellness awareness, blue zones education (again! + more), making healthy cool at the schools
1260	63401	Good	Increasing - moving up	WELL			patient Participation and education

Let Your Voice Be Heard!

Hannibal Regional Healthcare System requests your input in order to update their 2016 Community Health Needs Assessment (CHNA). To collect "up to date" community feedback, a short online survey has been created to uncover any current community health issues and evaluate local health delivery. Survey funded by HRHS.

While your participation is voluntary and confidential, all community input is valued. Thank you for your attention! Deadline to participate is Friday, March 15th, 2019.

1. In your opinion, how would you rate the "Overall Quality" of healthcare delivery in our community?

\bigcirc	Very Poor	Poor	Average	Good	Very Good
			/ / / / / / / / / / /	0000	,,

2. When considering "overall community health quality", is it ...

Increasing - moving up
 Decreasing - slipping downward

Not really changing much

Why? (please specify)

3. In your opinion, are there any healthcare services or delivery issues that you feel need to be improved, worked on and/or changed? (Please be specific.)

5. From past health assessments of our com Are any of these an ongoing problem for our	munity, a number of health needs were identified as priorit community? Please select all that apply.
Cost of Healthcare Services	Patient Health Education and Accountability
Insurance Coverage	Preventive Health (Wellness)
Mental Health Services	Provider Collaboration within area
Obesity (Nutrition / Fitness)	Substance Abuse
Please select top THREE	munity need is NOW the "most pressing" for improvement
	munity need is NOW the "most pressing" for improvement
Please select top THREE	_
Please select top THREE.	Patient Health Education and Accountability
Please select top THREE. Cost of Healthcare Services Insurance Coverage	Patient Health Education and Accountability Preventive Health (Wellness)
Please select top THREE. Cost of Healthcare Services Insurance Coverage Mental Health Services	 Patient Health Education and Accountability Preventive Health (Wellness) Provider Collaboration within area
Please select top THREE. Cost of Healthcare Services Insurance Coverage Mental Health Services	 Patient Health Education and Accountability Preventive Health (Wellness) Provider Collaboration within area
Please select top THREE. Cost of Healthcare Services Insurance Coverage Mental Health Services Obesity (Nutrition / Fitness)	 Patient Health Education and Accountability Preventive Health (Wellness) Provider Collaboration within area Substance Abuse
Please select top THREE. Cost of Healthcare Services Insurance Coverage Mental Health Services Obesity (Nutrition / Fitness)	Patient Health Education and Accountability Preventive Health (Wellness) Provider Collaboration within area Substance Abuse of "poor health" in our community? Please select top THR
Please select top THREE. Cost of Healthcare Services Insurance Coverage Mental Health Services Obesity (Nutrition / Fitness) 7. In your opinion, what are the root causes of Health & wellness education	Patient Health Education and Accountability Preventive Health (Wellness) Provider Collaboration within area Substance Abuse of "poor health" in our community? Please select top THR Elder assistance programs
Please select top THREE. Cost of Healthcare Services Insurance Coverage Mental Health Services Obesity (Nutrition / Fitness) 7. In your opinion, what are the root causes of Health & wellness education Health & wellness education Chronic disease prevention	Patient Health Education and Accountability Preventive Health (Wellness) Provider Collaboration within area Substance Abuse of "poor health" in our community? Please select top THR Elder assistance programs Family assistance programs
Please select top THREE. Cost of Healthcare Services Insurance Coverage Mental Health Services Obesity (Nutrition / Fitness) 7. In your opinion, what are the root causes of Health & wellness education Chronic disease prevention Limited access to mental health assistance	Patient Health Education and Accountability Preventive Health (Wellness) Provider Collaboration within area Substance Abuse of "poor health" in our community? Please select top THR Elder assistance programs Family assistance programs Awareness of existing local programs, providers, and s
Please select top THREE. Cost of Healthcare Services Insurance Coverage Mental Health Services Obesity (Nutrition / Fitness) 7. In your opinion, what are the root causes of Health & wellness education Health & wellness education Chronic disease prevention	Patient Health Education and Accountability Preventive Health (Wellness) Provider Collaboration within area Substance Abuse of "poor health" in our community? Please select top THR Elder assistance programs Family assistance programs

	Very Good	Good	Fair	Poor	Very Poor
Ambulance Services	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Child Care	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Chiropractors	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Dentists	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Emergency Room	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Eye Doctor/Optometrist	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Family Planning Services	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Home Health	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Hospice	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc

8. How would our community area residents rate each of the following health services?

9. How would our community area residents rate each of the following health services? Continued.

	Very Good	Good	Fair	Poor	Very Poor
Inpatient Services	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Mental Health	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Nursing Home	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Outpatient Services	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Pharmacy	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Physician Clinics	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Public Health	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
School Nurse	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Specialists/Medical Providers	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc

10. Community Health Readiness is vital. How would you rate each of the following?

	Very Good	Good	Fair	Poor	Very Poor
Early Childhood Development Programs	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Emergency Preparedness	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Food and Nutrition Services/Education	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Poverty/Financial HEalth	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Health Screenings (such as asthma, hearing, vision, wellness)	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Immunization Programs	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Obesity Prevention & Treatment	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Health Screenings (such as asthma, hearing, vision, wellness) Immunization Programs Obesity Prevention &					

11. Community Health Readiness is vital. How would you rate each of the following? Continued.

	Very Good	Good	Fair	Poor	Very Poor
Spiritual Health Support	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Prenatal / Child Health Programs	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Sexua ll y Transmitted Disease Testing	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Substance Use Treatment & Education	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Tobacco Prevention & Cessation Programs	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Violence Prevention	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Women's We ll ness Programs	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
WIC Nutrition Program	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc

12. In the past 2 years, did you or someone you know receive healthcare services outside of our community?

Yes	I don't know
◯ No	
If YES, please specify the healthcare services received.	

13. Are our healthcare organizations, providers and community members actively working together to address/improve health in our community?

Yes	I don't know
◯ No	
Please explain	

14. What "new" community health programs should be created to meet current community health needs? Can we partner somehow with others?



15. Are there any other health needs (listed below) that need to be discussed further at our upcoming CHNA Town Hall meeting? (Please select all that apply.)

Abuse/Violence	Lead Exposure	Sexually Transmitted Diseases
Alcohol	Mental Illness	Smoke-Free Workplace
Breast Feeding Friendly Workplace	Nutrition/Access to Food	Suicide
Cancer	Obesity	Teen Pregnancy
Diabetes	Environmental health	Tobacco Use
Drugs/Substance Abuse	Physical Exercise	Vaccinations
Family Planning	Poverty	Water Quality
Heart Disease	Lung Disease	Wellness Education
Other (please specify)		

16. For reporting purposes, are you involved in or are you a ? (Please select all that apply.)

Business / Merchant	EMS / Emergency	Other Health Professional
Community Board Member	Farmer / Rancher	Parent / Caregiver
Case Manager / Discharge Planner	Hospital / Health Dept	Pharmacy / Clinic
Clergy	Housing / Builder	Media (Paper/TV/Radio)
College / University	Insurance	Senior Care
Consumer Advocate	Labor	Teacher / School Admin
Dentist / Eye Doctor / Chiropractor	Law Enforcement	Veteran
Elected Official - City/County	Mental Health	Unemployed
Other (please specify)		

17. What is your home ZIP code? Please enter 5-digit ZIP code; for example 00544 or 95305





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VVV Consultants LLC is an Olathe, KS based "boutique" healthcare consulting firm specializing in Strategy; Research and Business Development services. We partner with clients. Plan the Work; Work the Plan